



Special Meeting of Council

Minutes

16 July 2015

MINUTES OF SPECIAL MEETING OF COUNCIL
HELD IN COUNCIL CHAMBERS ON 16 JULY 2015

Preface

When the Chief Executive Officer approves these Minutes for distribution they are in essence "Unconfirmed" until the following Ordinary Meeting of Council, where the Minutes will be confirmed subject to any amendments made by the Council.

The "Confirmed" Minutes are then signed off by the Presiding Person.

Attachments that formed part of the Agenda, in addition to those tabled at the Council Meeting are put together as an addendum to these Minutes with the exception of Confidential Items.

Confidential Items or attachments that are confidential are compiled as separate Confidential Minuted Agenda Items.

Unconfirmed Minutes

These minutes were approved for distribution on 16 July 2015.



Stan Scott

CHIEF EXECUTIVE OFFICER

Confirmed Minutes

These minutes were confirmed at a meeting held on 28 July 2015.

Signed:



Note: The Presiding Member at the meeting at which the minutes were confirmed is the person who signs above.

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	This meeting was called by the Shire President on 6 July 2015 for the purposes of considering the following reports:	
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ADDENDUM *with separate index follows Item 7.*

Shire of Toodyay

SPECIAL MEETING – 16 JULY 2015

MINUTES

1. DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS

The Shire President declared the meeting open at 10.10 am.

2. RECORDS OF ATTENDANCE

Members

Cr D Dow	Shire President
Cr B Lloyd	Deputy Shire President
Cr A McCann	
Cr T Chitty	
Cr S Craddock	
Cr B Rayner	
Cr C Firms	(arrived at 10.15 am)
Cr R Madacsi	(arrived at 10.18 am)
Cr P Greenway	(arrived at 10.19 am)

Staff

Mr S Scott	Chief Executive Officer
Ms A Bell	Manager Community Development
Ms C Delmage	Manager Corporate Services
Mr G Bissett	Manager Planning & Development
Mr L Vidovich	Manager Works and Services
Mrs M Rebane	Executive Assistant

Visitors

Nil.

2.1 APOLOGIES

Nil.

3. DISCLOSURE OF INTERESTS

The Chief Executive Officer advised that no disclosures of interest in the form of a written notice had been received prior to the commencement of the meeting.

4. PUBLIC QUESTIONS
(relating to the purpose of the meeting)

There were no public questions.

5. PETITIONS / DEPUTATIONS / PRESENTATIONS / SUBMISSIONS
(relating to the purpose of the meeting)

5.1 Petitions

Nil.

5.2 Deputations

Nil.

5.3 Presentations

Nil.

5.4 Submissions

Nil.

6. PURPOSE OF MEETING

6.1 Toodyay Sport and Recreation Precinct

Date of Report:	14 July 2015
Name of Applicant / Proponent/s:	Shire of Toodyay
File Reference:	PRO10
Author:	Stan Scott – Chief Executive Officer
Responsible Officer:	Stan Scott – Chief Executive Officer
Previously Before Council:	Council Resolution No 255/08/14 – August 2014 Special Council Forum 19 May 2015
Author's Disclosure of Interest:	Nil
Nature of Council's Role in the matter:	Executive.
Attachments:	Separate attachments provided as follows: 1. Business Case; 2. Whole of Life Costing; and 3. Risk Management Plan.
Voting Requirements:	Absolute majority

PURPOSE OF THE REPORT

The purpose of this report is for Council to endorse the business case for the Sport and Recreation Precinct and approve the proposed funding arrangements.

BACKGROUND

In July 2013 Council finalised the purchase of a parcel of land adjacent to the Toodyay District High School. This was a result of:

- A master planning process for the existing Toodyay Showgrounds determining that it was not possible to fit all sport and recreation needs on that site;
- The decision by Ballardong Elders to no longer permit encroachment of the hockey field on an aboriginal burial ground; and
- The subsequent Recreation Strategy recommending the purchase of a new Sport and Recreation site.

Since purchase of the site Peter Hunt Architects was engaged to assist with a master planning process for the new precinct. The draft Master Plan was endorsed by Council in August 2014.

The Master Plan identified a total project cost of \$28 million spread over 3 stages.

In considering how the project may be funded it was identified that the project appeared to be a good fit with the Federal National Stronger Regions Fund. In preparing the business case for this Fund it was determined that the first two stages could be combined to provide the most critical facilities in a single project. This is now the basis for the current business case.

CONSULTATION IMPLICATIONS

Sport and Recreation groups have been consulted extensively and have provided very positive input and support.

STRATEGIC IMPLICATIONS

This project is a key priority in Council's Strategic Community Plan and Corporate Business Plan.

POLICY IMPLICATIONS

There are no notable policy implications.

FINANCIAL IMPLICATIONS

The cost of the expanded first stage as set out in the business case is \$21,854,383.

The business case identifies funding for the cost of this project as follows:

Shire Reserves	2015-16 to 2016-17	\$1,800,000
Shire Loans	2015-16 to 2018-19	\$8,000,000
Shire budget contributions	2016-17 to 2018-19	\$1,860,000
TOTAL SHIRE		\$11,660,000

The reserves contribution is the existing money set aside in reserve. The annual contribution during the construction period is \$630,000 per annum. The whole of life costing identifies an annual cost when completed of \$672,000 including all operating costs, maintenance costs and the cost of servicing the loans. It also includes an annual contribution to reserves of \$95,000 towards long term renewal and replacement costs.

There are additional confirmed contributions of \$100,000 from Toodyay and Districts Community and Financial Services Limited (Bendigo Bank) and \$106,000 from the Toodyay Swimming Pool Action Committee.

Council's contribution may be offset by further grants from the State Government or Lotterywest, but these do not form part of the business case. Only confirmed contributions may be considered, so the business case is dependent on Council's commitment to fund the contribution above.

LEGAL AND STATUTORY IMPLICATIONS

The development of the recreation facilities on this site does not need formal planning approval. Clause 6 of the *Planning and Development Act 2005* enables the Shire to undertake public works without first obtaining planning approval. A public work is defined as meaning the same as defined in the *Public Works Act 1902* as:

“Public work and work mean and include:

(l) parks or gardens or grounds for public recreation or places for bathing, and for the reclamation of land for or in connection therewith;”.

As the land is currently zoned for Residential purposes, the proposal should be consistent with the objectives of the zone and the purpose of the Scheme.

RISK IMPLICATIONS (including DAIP)

A complete Risk Management Plan consistent with the Shire of Toodyay Risk Management Policy has been prepared for the project. The outcomes of the plan are included in the Business Case.

ENVIRONMENTAL IMPLICATIONS

The business case includes provisions for storm water re-use and provision for future use of recycled effluent.

SOCIAL IMPLICATIONS

The use of the facilities will have substantial social benefits as is detailed in the business case.

OFFICER COMMENT / DETAILS

STAGE ONE – INCLUDED IN THE NSRF BUSINESS CASE

The Business Case identifies the works to be completed in Stage One as follows:

Site Works and Infrastructure

Included in Stage One is establishment of the basic infrastructure required to complete future stages with minimal impact and additional costs. The site is cleared of soil dumping, plateaus are created for the fields and buildings, services are established and roads and civil works are provided.

Sporting fields

Stage One will incorporate playing facilities to cater for sporting activities and community events.

- Multi-purpose oval catering for AFL football, Cricket and events such as the annual agricultural show;

- Multi-purpose field to accommodate hockey, soccer, rugby as well as providing over flow for other events;
- Four multi-marked outdoor courts for netball and basketball; and
- Two practice cricket nets.

Buildings

The buildings included in the first stage include:

- A multi-purpose function facility adjacent to the main oval. This will include a function room to accommodate 200 people, an office, meeting rooms, gym, crèche, and commercial kitchen. This building overlooks the main sports oval and will provide viewing and shelter for spectators. This building will allow the shire to host second tier conferences and corporate events in support of its growing tourism industry;
- There will be 2 sets of change rooms. One located adjacent to the main sporting fields and a second shared change room to service the rectangular field and adjacent netball and basketball courts. The second set of change rooms will eventually form part of the future indoor recreation facility in Stage Two;
- There will be a small viewing shelter for rectangular sports and secure storage for the various users and for grounds maintenance; and
- Design in accordance with all universal access provisions.

Infrastructure

Stage One will include all core infrastructure for the project including power and water for the site. This will include;

- The irrigation system will be established to allow for the future use of recycling of treated water from the Toodyay sewerage treatment plant 4 km east of the project;
- Connection of the project to the reticulated water and power networks including head works costs;
- Installation of internal access roads including the provision of an alternative emergency egress route;
- Car parking around the oval and adjacent to the various facilities; and
- Lighting for each of the oval, the rectangular sports field and the basketball / netball courts.

Other features

The Master Plan has built in the following features as part of the planning.

- Outdoor amphitheatre seating to take advantage of the contours of the site;

- Maximum use of recycled water and energy efficient building design and lighting;
- Accessible pathways between each facility; and
- Future provision for passive recreation such as public open space, shared pathways for walking and cycling, children's playgrounds, and outdoor exercise equipment.

Aquatic Facility

The proposed aquatic facility is similar to those found in most country towns in Wheatbelt Western Australia. It will be modern and functional but not extravagant. It will consist of the following:

- A 25m, 6 lane unheated lap pool. Discussions with the school outlines this is the minimum size to host inner and outer school competitions;
- A smaller leisure and splash pool with a beached entry;
- Splash pad with water playground features;
- Associated building and infrastructure including plant room, kiosk office, and ablution facilities; and
- Passive recreation area including seating, shade and BBQ facilities.

STAGE TWO – NOT INCLUDED IN THE NSRF BUSINESS CASE

The facilities in Stage Two do not form part of this business case, but are included here to demonstrate the entire extent of the concept and the provision that has been made for a comprehensive suite of facilities on the site.

Recycled Water

Stage Two includes the construction of a 4.2km pipe line from the Toodyay waste water treatment plants to the recreation precinct, together with associated infrastructure, to allow reticulation of sporting fields with recycled water. This project is expected to attract State Government funding, but this has not yet been confirmed and does not form part of the business case for stage one.

Multi-Purpose Indoor Recreation Centre and outdoor tennis courts

The Final Stage identified in the Precinct Master Plan consists of a multi-purpose indoor recreation facility and outdoor tennis courts.

The indoor multi-purpose recreation centre will have the following facilities:

- A wooden sprung wood floor multi marked for the Netball, Basketball, Volleyball, Badminton and indoor soccer;
- Retractable seating for game viewing and other events;

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- Shared change rooms facilities with outdoor courts and rectangle fields;
- Entry foyer / office / storage;
- Retractable stage of performing arts and assemblies; and
- Provision for theatre lighting and acoustic treatments.

The dimensions of the indoor multipurpose recreation centre are sufficient to accommodate the following:

- 2 basketball / netball games played simultaneously;
- Up to 4 games of badminton and 2 games of volleyball;
- Indoor cricket or indoor soccer;
- Karate / martial arts / gymnastics / dance / ballet / performing arts;
- School assemblies / presentation nights;
- Exhibition and events;
- Conferences; and
- Celebrations.

The Final Stage of the Recreation Precinct Master Plan also includes four outdoor synthetic tennis courts. There is also future provision for a bowling green which also does not form part of this business case.

OFFICER'S RECOMMENDATION

That Council:

1. Endorses the Business Case for Stage One of the Sport and Recreation Precinct;
2. Commits to applying \$11,660,000 in Council funds if the National Stronger Regions Fund (NSRF) grant application is successful as follows:
 - \$1,800,000 from Shire reserves;
 - \$1,860,000 over 3 financial years from Shire funds; and
 - \$8,000,000 in new borrowings.
3. Commits to funding any shortfall or contingency that may arise during the project;
4. Endorses the proposed appointment of a lead consultant or architect to help manage detail design, contracting and procurement;
5. Endorses the appointment of a Project Manager to manage the project internally;
6. Endorses the appointment of WALGA Procurement Services to assist with the management of tenders and contracting; and

7. Notes that the CEO will be seeking additional funds from Lotterywest and the State Government, but confirms that Council's commitment is not contingent on any additional funding.

Cr Chitty moved the Officer's Recommendation as follows:

That Council:

1. **Endorses the Business Case for Stage One of the Sport and Recreation Precinct;**
2. **Commits to applying \$11,660,000 in Council funds if the National Stronger Regions Fund (NSRF) grant application is successful as follows:**
 - **\$1,800,000 from Shire reserves;**
 - **\$1,860,000 over 3 financial years from Shire funds; and**
 - **\$8,000,000 in new borrowings.**
3. **Commits to funding any shortfall or contingency that may arise during the project;**
4. **Endorses the proposed appointment of a lead consultant or architect to help manage detail design, contracting and procurement;**
5. **Endorses the appointment of a Project Manager to manage the project internally;**
6. **Endorses the appointment of WALGA Procurement Services to assist with the management of tenders and contracting; and**
7. **Notes that the CEO will be seeking additional funds from Lotterywest and the State Government, but confirms that Council's commitment is not contingent on any additional funding.**

Cr Rayner seconded the motion.

The Shire President requested that the CEO to provide a verbal overview of this report.

Cr Firms entered Council Chambers at 10.15 am.

Cr Madacsi entered Council Chambers at 10.18 am.

Cr Greenway entered Council Chambers at 10.19 am.

The CEO departed Council Chambers at 10.53 am.

The CEO returned to Council Chambers at 10.55 am.

Cr Firms moved an amendment to the motion as follows:

That at Point 5 the words “, designated as a Senior Employee under the *Local Government Act 1995*,” be inserted following the words “Project Manager”

Cr Chitty accepted the amendment.

Cr Rayner accepted the amendment.

Cr Firms departed Council Chambers at 11.12 am.

Cr Firms returned to Council Chambers at 11.13 am.

The substantive motion was put.

OFFICER’S RECOMMENDATION/COUNCIL RESOLUTION NO 126/07/15

MOVED Cr Chitty

SECONDED Cr Rayner

That Council:

1. Endorses the Business Case for Stage One of the Sport and Recreation Precinct;
2. Commits to applying \$11,660,000 in Council funds if the National Stronger Regions Fund (NSRF) grant application is successful as follows:
 - \$1,800,000 from Shire reserves;
 - \$1,860,000 over 3 financial years from Shire funds; and
 - \$8,000,000 in new borrowings.
3. Commits to funding any shortfall or contingency that may arise during the project;
4. Endorses the proposed appointment of a lead consultant or architect to help manage detail design, contracting and procurement;
5. Endorses the appointment of a Project Manager, designated as a Senior Employee under the *Local Government Act 1995*, to manage the project internally;
6. Endorses the appointment of WALGA Procurement Services to assist with the management of tenders and contracting; and
7. Notes that the CEO will be seeking additional funds from Lotterywest and the State Government, but confirms that Council’s commitment is not contingent on any additional funding.

MOTION CARRIED 9/0

The Shire President adjourned the meeting at 11.15 am.

The Shire President resumed the meeting at 11.38 am.

6.2 Reserve Accounts 2015/2016

Date of Report:	6 July 2015
Name of Applicant / Proponent/s:	Shire of Toodyay
File Reference:	FIN8
Author:	Cherie Delmage – Manager Corporate Services
Responsible Officer:	Cherie Delmage - Manager Corporate Services
Previously Before Council:	Council Forum 9 July 2015
Author's Disclosure of Interest:	Nil
Nature of Council's Role in the matter:	Executive.
Attachments:	Nil
Voting Requirements:	Absolute Majority

PURPOSE OF THE REPORT

To provide detailed information regarding Shire of Toodyay Reserve Accounts to allow for appropriate and informed decision making during the 2015/2016 Annual Budget Deliberations.

BACKGROUND

As at 30 June 2015, the Shire of Toodyay had a balance of \$2,949,648 in the following Reserve Accounts:

ANZAC 100th Anniversary Reserve - \$54,572

Funds set aside for the celebration and commemoration of the 100th ANZAC Anniversary

Asset Development Reserve - \$289,592

Funds obtained from the previous sale of Council owned land and buildings set aside for the future purchase of assets.

Bush Fire Mitigation Reserve - \$10,976

Funds set aside for the implementation and maintenance of bush fire mitigation across Shire Reserves.

Car Parking (Cash-In-Lieu) Reserve – nil balance

Funds set aside from cash in lieu contributions towards parking bays.

CCTV Monitoring System Reserve - \$5,159

Funds set aside for the maintenance of CCTV within the Shire of Toodyay.

Emergency Management Reserve - \$38,065

Funds set aside to assist in emergency recovery

Employee Entitlement Reserve - \$284,403

Funds set aside to provide payment for Employee Entitlement liabilities

Footbridge Reserve – \$10,317

Funds set aside for the maintenance and upkeep of the footbridge between Newcastle Park and the school.

Information Technology Reserve – \$10,317

Funds set aside for the replacement and maintenance of computer hardware.

Local Planning Scheme No. 4 Review Reserve - \$16,339

Funds set aside to advertise the Local Planning Scheme No. 4 Review.

Plant Replacement Reserve - \$181,218

Funds set aside for the continual upgrade and replacement of Council's plant network.

Rates Review Reserve - \$54,464

Funds set aside to conduct a rates review & obtain current valuations when review is completed

Recreation Development Reserve - \$1,247,444

Funds set aside for the future development of recreational facilities.

Refuse Reserve - \$73,303

Funds set aside for the development of a comprehensive refuse disposal facility in addition to Council's current transfer station.

Road Contribution Reserve - \$407,116

Funds set aside from contributions towards continuing road works.

Strategic Access & Fire Egress Reserve - \$166,138

Funds set aside for the implementation and maintenance of strategic fire access and egress tracks.

Swimming Pool Reserve - \$100,223

Funds collected by way of a voluntary levy in 1996-1997 for a swimming pool.

CONSULTATION

Consultation has occurred between Councillors and senior staff.

STATUTORY ENVIRONMENT

Local Government Act 1995, Part 6 — Financial Management, Section 6.11
Reserve Accounts applies:

‘6.11. Reserve accounts

- (1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.*
 - (2) Subject to subsection (3), before a local government —*
 - (a) changes* the purpose of a reserve account; or*
 - (b) uses* the money in a reserve account for another purpose, it must give one month’s local public notice of the proposed change of purpose or proposed use.*
- * Absolute majority required.*
- (3) A local government is not required to give local public notice under subsection (2) —*
 - (a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or*
 - (b) in such other circumstances as are prescribed.*
 - (4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.*
 - (5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account.’*

POLICY IMPLICATIONS

This proposal does not contain any notable policy implications.

FINANCIAL IMPLICATIONS

If this recommendation is adopted, the Shire of Toodyay Reserve Accounts will accurately reflect the direction and intent of the Shire of Toodyay and funds will be better assist in the financial management of the Shire. The proposed transfers to/from Reserves in the 2015/2016 Draft Annual Budget will result in a net decrease of \$163,851 leaving a balance of \$2,850,797 in Reserve Funds.

It must be noted that not all transfers may occur as some depend on works being undertaken e.g.: Local Planning Scheme Review, Rate Review, and Sale of Land etc.

STRATEGIC IMPLICATIONS

This proposal does not contain any notable strategic implications.

ENVIRONMENTAL IMPLICATIONS

This proposal does not contain any notable environmental implications.

SOCIAL IMPLICATIONS

This proposal does not contain any notable social implications.

OFFICER'S COMMENT

Following is the recommended changes/amendments to be considered by the Council:

ANZAC 100th Anniversary Reserve - \$54,572

Funds set aside for the celebration and commemoration of the 100th ANZAC Anniversary

Recommendation: That \$54,572 plus interest be transferred FROM this Reserve in the 2015/2016 Annual Budget to cover the cost of works towards the commemoration of the 100th ANZAC Anniversary; and once this has occurred and the funds transferred, this Reserve be removed from the Shire of Toodyay's list of Reserve Accounts.

Asset Development Reserve - \$289,592

Funds set aside for the future purchase and/or development of assets.

Recommendation: That \$125,000 be transferred FROM this Reserve in the 2015/2016 Annual Budget to cover the cost of purchasing land required to allow access and egress (Carried Forward Project From 2014/2015).

Bush Fire Mitigation Reserve – \$10,976

Funds set aside for the implementation and maintenance of bush fire mitigation across Shire Reserves.

Recommendation: That \$10,976 plus interest be transferred FROM this Reserve in the 2015/2016 Annual Budget towards the cost of employing the Reserves Management Officer; and once this is done, this Reserve be removed from the Shire of Toodyay's list of Reserve Accounts as it is no longer required.

Car Parking (Cash-In-Lieu) Reserve – nil balance

Funds set aside from cash in lieu contributions towards parking bays.

Recommendation: That this Reserve remain to allow for future cash in lieu contributions to be collected if and when required as part of planning applications.

CCTV Reserve - \$5,159

Funds set aside for the maintenance of CCTV within the Shire of Toodyay.

Recommendation: That \$5,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Emergency Management & Recovery Reserve - \$38,065

Funds set aside to assist in emergency management and recovery.

Recommendation: That \$5,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Employee Entitlement Reserve - \$284,403

Funds set aside to provide payment for Employee Entitlement liabilities

Recommendation: That \$20,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Information Technology Reserve – \$10,317

Funds set aside for the replacement and maintenance of computer hardware.

Recommendation: That \$5,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Local Planning Scheme No. 4 Review Reserve - \$16,339

Funds set aside to advertise the Local Planning Scheme No. 4 Review.

Recommendation: That \$16,339 plus interest be transferred FROM this Reserve in the 2015/2016 Annual Budget to cover the cost of finalising the Local Planning Scheme No. 4 Review; and that once the Review has been conducted and the funds transferred, this Reserve be removed from the Shire of Toodyay's list of Reserve Accounts.

Newcastle Footbridge Reserve – \$5,000

Funds set aside for the maintenance and upkeep of the footbridge between Newcastle Park and the school.

Recommendation: That \$5,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Plant Replacement Reserve - \$181,218

Funds set aside for the continual upgrade and replacement of Council's plant network.

Recommendation: That \$20,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget with the \$20,000 being funds towards the replacement of the Shire of Toodyay Community Bus.

Rates Review Reserve - \$54,464

Funds set aside to conduct a rates review & obtain current valuations when review is completed.

Recommendation: That \$54,464 plus interest be transferred FROM this Reserve in the 2015/2016 Annual Budget to cover the cost of finalising the Rates Review; and that once the Review has been conducted and the funds transferred, this Reserve be removed from the Shire of Toodyay's list of Reserve Accounts.

Recreation Development Reserve - \$1,247,444

Funds set aside for the development of Recreational Facilities within the Shire of Toodyay's Recreation Precinct located adjacent to the Toodyay District High School.

Recommendation: That:

- \$150,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget;
- \$80,000 be transferred TO this Reserve in the 2015/2016 Annual Budget with the transfer being subject to the sale of land on Toodyay Road; and
- That \$100,000 be transferred FROM this Reserve in the 2015/2016 Annual Budget subject to budgeted site-works for the Recreation Precinct occurring.

Refuse Reserve - \$73,303

Funds set aside for the development and maintenance of the Shire of Toodyay Waste Transfer Station.

Recommendation: That \$5,000 plus interest be transferred TO this Reserve in the 2015/2016 Annual Budget.

Road Contribution Reserve - \$407,116

Funds set aside from contributions towards continuing road works.

Recommendation: That interest be allocated accordingly and this Reserve be reviewed prior to the 2015/2016 Annual Budget Review to determine funds received and funds expended on applicable roads to allow an informed recommendation to be made to Council.

Strategic Access & Fire Egress Tracks Reserve –\$ 166,138

Funds set aside for the implementation and maintenance of strategic fire access and egress tracks.

Recommendation: That interest be allocated and \$160,000 be transferred FROM this Reserve in the 2015/2016 Annual Budget subject to:

- \$100,000 subject to Stage 4A Majestic Heights of the Strategic Fire Access & Egress Project being completed; and
- \$60,000 subject to Stage 5 Wandoo Circle of the Strategic Fire Access & Egress Project being completed.

Swimming Pool Reserve - \$100,223

Funds collected by way of a voluntary levy in 1996-1997 for a swimming pool.

Recommendation: That this Reserve remains as is with interest allocated accordingly until such time as a swimming pool is constructed.

OFFICER'S RECOMMENDATION

That Council :

1. Note the rationalisation and consolidation of Shire of Toodyay Reserve Accounts as detailed in the report;
2. Approve the proposed Shire of Toodyay Reserve Account Transactions as per the presented 2015/2016 Annual Budget; and
3. Approve the removal of Reserve Accounts that, as of 30 June 2016 have nil balances and are no longer required from the list of Shire of Toodyay Reserves.

Cr Greenway moved the Officer's Recommendation as follows:

That Council :

- 1. Note the rationalisation and consolidation of Shire of Toodyay Reserve Accounts as detailed in the report;**
- 2. Approve the proposed Shire of Toodyay Reserve Account Transactions as per the presented 2015/2016 Annual Budget; and**
- 3. Approve the removal of Reserve Accounts that, as of 30 June 2016 have nil balances and are no longer required from the list of Shire of Toodyay Reserves.**

Clarification was sought.

Cr Firms moved an amendment to the motion as follows:

That at Point 2 delete the words "as per the presented" and replace the deleted words with the words "for inclusion in the"

Cr Greenway accepted the amendment.

Cr Firms moved an amendment to the motion as follows:

That at Point 2 and Point 3 delete the word "Approve" and replace the deleted word with the word "Note"

Cr Greenway accepted the amendments to the substantive motion.

The substantive motion was put.

COUNCIL RESOLUTION NO 127/07/15

MOVED Cr Greenway

That Council :

1. Note the rationalisation and consolidation of Shire of Toodyay Reserve Accounts as detailed in the report;
2. Note the proposed Shire of Toodyay Reserve Account Transactions for inclusion in the 2015/2016 Annual Budget; and
3. Note the removal of Reserve Accounts that, as of 30 June 2016 have nil balances and are no longer required from the list of Shire of Toodyay Reserves.

MOTION CARRIED 9/0

6.3 2015/2016 Annual Budget

Date of Report:	6 July 2015
Name of Applicant / Proponent/s:	Shire of Toodyay
File Reference:	FIN8
Author:	Cherie Delmage – Manager Corporate Services
Responsible Officer:	Stan Scott – Chief Executive Officer
Previously Before Council:	Council Forum 9 July 2015.
Author's Disclosure of Interest:	Nil
Nature of Council's Role in the matter:	Executive
Attachments:	1. Draft 2015/2016 Annual Budget; 2. 2015/2016 Schedule of Fees & Charges; and 3. Supporting schedules and attachments (previously supplied).
Voting Requirements:	Absolute Majority

INTRODUCTION

Local Governments must prepare annual budgets in the format as prescribed in the *Local Government Act 1995* (the Act) and the *Local Government (Financial Management) Regulations 1996*.

Council is requested to consider and adopt the attached 2015/2016 Annual Budget.

BACKGROUND

The Shire of Toodyay commenced the 2015/2016 budget process in March 2015.

Councillors and officers were requested to make submissions and recommendations for budget inclusions. This was to ensure that not only the standard functions of Council, but also other projects identified within strategic planning documents, would be appropriately included in the draft budget for Council consideration.

A bus trip to enable all Councillors to inspect Shire roads and review the proposed 2015/2016 Road Budget occurred on Tuesday 7 April 2015.

A bus trip to enable all Councillors to inspect Council owned land and buildings occurred on Thursday 28 May 2015.

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The draft budget with supporting documentation was provided to all Councillors on 25 June 2015 for consideration. The 2015/2016 Draft Annual Budget was then discussed as follows:

- Thursday 25 June 2015 - First Informal Briefing;
- Thursday 2 July 2015 - Second Informal Briefing;
- Thursday 9 July 2015 - Special Council Forum to allow feedback on draft budget;
- **Thursday 16 July 2015 - Special Council Meeting to allow decisions regarding inclusions and exclusions of the Draft 2015/2016 Budget; and**
- **Tuesday 28 July 2015 – Draft 2015/2016 Annual Budget presented at Ordinary Council Meeting for formal adoption.**

Further to this, at its meeting held Tuesday 23 June 2015, Council resolved:

That Council advertise its intention to adopt the following differential and minimum rates for the 2015/2016 financial year:

<i>Category of Property</i>	<i>Rate in \$</i>	<i>Minimum Payment \$</i>
<i>General Rate - Gross Rental Value (GRV)</i>		
<i>Residential</i>	<i>12.1925</i>	<i>1,225.00</i>
<i>Commercial</i>	<i>14.5307</i>	<i>1,225.00</i>
<i>Industrial</i>	<i>13.3170</i>	<i>1,225.00</i>
<i>Rural</i>	<i>12.1925</i>	<i>1,225.00</i>
<i>General Rate - Unimproved Value (UV)</i>		
<i>General</i>	<i>0.8763</i>	<i>1,225.00</i>
<i>Morangup</i>	<i>0.8763</i>	<i>1,225.00</i>
<i>Rural</i>	<i>0.8763</i>	<i>1,225.00</i>

This advertising took place in the Toodyay Herald (July 2015).

At the same meeting Council resolved not to implement mandatory kerbside waste collection outside the townsite; to host the National Tidy Towns function in association with KABC; and to continue with 'Voting in Person' elections. The draft budget reflects these decisions.

CONSULTATION

Consultation and discussion has occurred between Councillors, Senior Management Staff, Accountant and the Rates/Finance Officer.

Community requests for donations and/or sponsorships have also been considered.

STATUTORY ENVIRONMENT

Part 6 of the *Local Government Act 1995* provides the legislative framework for financial management including preparation of the budget and the imposition of rates and service charges and other fees and charges.

The Act is supported by the *Local Government (Financial Management) Regulations 1996*. Regulations 22 to 33 (inclusive) relate to the Annual Budget. This report is consistent with legislative requirements.

POLICY IMPLICATIONS

This proposal does not contain any notable policy implications.

FINANCIAL IMPLICATIONS

This agenda item provides for the adoption of the 2015/2016 Annual Budget and the imposition of rates, fees and charges for the 2015/2016 financial year.

STRATEGIC IMPLICATIONS

This budget provides financial strategies for the ensuing twelve months and in some cases beyond, based on Council's Strategic Plan.

ENVIRONMENTAL IMPLICATIONS

This proposal does not contain any notable environmental implications.

SOCIAL IMPLICATIONS

This proposal does not contain any notable social implications.

OFFICER'S COMMENT

This draft budget is presented to Council for consideration as the result of deliberations undertaken during informal Budget Workshops/Discussions, and Council Forums.

This draft budget further considers the following in its preparation:

Integrated Planning & Reporting requirements including:

- Strategic Community Plan;
- Corporate Business Plan;
- Long Term Financial Plan;
- Asset Management Plan; and
- Workforce Management Plan.

It also takes into consideration the requirements of Audit Regulation 17 such as Risk Management, Internal Controls and Legislative Compliance as well as Occupational Health & Safety Committee considerations.

The Shire of Toodyay completes its third year of implementation of Fair Value Accounting with 2014/2015 being the Asset Class of Infrastructure & Other. This ongoing process requires us to revalue at Market Value a different class of asset each year on a three year rolling basis with Plant & Equipment being due in 2015/2016.

Council budgeted operating expenditure for 2015/2016 (\$12 million) has increased when compared with the 2014/2015 budget (\$9 million) which includes a non-cash increase to depreciation of \$2.2 million relating to the implementation of Year Three of Fair Value Accounting to the Shire of Toodyay's Infrastructure Assets. The remaining increase relates predominantly to an expected increase materials and contracts. Employee Costs are up which is due to the appointment of an IT Coordinator, EBA & CPI pay increases and a is also partially offset by a decrease in the cost of insurance due to reduced premiums and more appropriate allocations.

Budgeted operating revenue for 2015/2016 is down slightly but in line with operating revenue budgeted for 2014/2015.

Capital Expenditure of \$8.6million for 2015/2016 includes new projects, ongoing projects or projects commenced in 2014/2015 but requiring completion:

- GL: 042401 – Old Court House - \$11,600 – Replacement of air conditioner and repair leaks to Donga roof;
- GL: 051200 - Continuation of Shire of Toodyay Strategic Fire Access and Egress Project namely Stage 4A – Majestic Heights - \$100,000 (offset by GL: 051350) and Stage 5 – Wandoo Circle - \$200,000 – partially offset by GL: 051342 and GL: 051350;
- GL: 051254 - Fire Water Tanks – Morangup - \$25,000;
- GL: 053401 - CCTV additions/expansion - \$25,000 offset by GL: 053323 - grant funds;
- GL: 092252 - Avon Regional of Councils (AROC) Aged Care Housing Initiative – \$4,292,412 funded as follows by GL: 092255 (carried forward):
 - CLGF/RFR Regional Grant - \$2,742,412;
 - Butterly Cottages - \$750,000;
 - Shire of Goomalling - \$200,000;
 - Shire of Victoria Plains - \$200,000; and
 - Shire of Toodyay - \$400,000 (CLGF grant funds of \$350,000).
- GL: 111351 - Toodyay Community Centre Air Conditioning – & Sound Reduction Acoustic Treatment - \$22,000;
- GL: 111352 - Purchase of Land (Federation Square) - \$125,000 – offset by GL: 147253 - Reserve Transfer (carried forward);
- GL: 113263 – consisting of:
 - Duidgee Skate Park – Stage 2 - \$150,000 (CLGF grant funds of \$50,000) (carried forward);

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- Ball Courts Refurbishment – Lights (continuation) - \$30,000;
- Recreation Precinct – Site Works (ongoing) - \$500,000;
- Installation of donated playground equipment - \$15,000;
- Provision & Installation of water tank at Sports Oval - \$15,000; and
- Upgrade to ANZAC Park - \$30,000 (funded by Reserve)
- GL: 117252 - Continuing upgrade to Heritage Buildings - \$35,600 as follows:
 - Upgrade Museum Trade Cell – \$9,000;
 - Old Gaol – rising damp - \$6,600; and
 - Wicklow Shearing Shed – \$20,000 (offset by Reserve Transfer).
- GL: 122207 – Continuation of remediation of Old Works Depot site and Old Parks & Gardens Depot site - \$20,000;
- GL: 132250 - Shire of Toodyay Entry Statements - \$35,000 (carried forward);
- GL: 132250 - Shire of Toodyay Information Bay - \$75,000 (CLGF grant funds of \$58,405) (carried forward);
- GL: 133332 - Community Depot includes the following works:
 - Disabled Toilet Facility - \$30,000 (Carried Forward);
 - Sheds x seven - \$101,000 offset by GL: 133337 – grant funds (continuation);
 - Driveway & car park - \$35,000 (continuation); and
 - Installation & Setup of water & power (continuation) - \$20,000.
- GL: 137253 - water tank to existing stand pipe to alleviate wait times and pressure on Northam-Toodyay road standpipe - \$20,000 (carried forward);
- GL: 147256 - Upgrade to Unclassified Heritage Buildings - \$77,600 including:
 - Bendigo Bank – painting - \$7,600 (continuation); and
 - Mrs O'Reilly's Cottage - \$70,000 (insurance claim) (carried forward);

Major Infrastructure Projects

Regional Road Group Projects –GL: 121211 Expenditure of \$989,092 – Offset By Grant Funds From MRWA of \$771,039

- \$247,532 – Julimar Road;
- \$32,880 – Morangup Road – State Black Spot;
- \$31,680 – Clackline-Toodyay Road – State Black Spot;
- \$271,260 – Bindoon-Dewars Pool Road;
- \$70,800 – Toodyay Bindi Bindi Road – State Black Spot; and
- \$334,938 – Julimar Road - National Black Spot - fully funded.

Roads To Recovery Projects – GL: 121212 - Expenditure Of \$662,895 – Fully Funded By Federal Government Grant)

- \$148,748 – Leeming Road;
- \$153,038 – Phillips Road;
- \$110,750 – Church Gully Road;
- \$110,749 – Harders Chitty Road;
- \$20,481 – Henry Street; and
- \$119,130 – Grevillea Place.

Own Funds Construction – GL: 121213 – Expenditure Of \$422,659

- \$120,564 – One Man Road;
- \$15,182 – Racecourse Road;
- \$27,611 – Waters Road;
- \$37,301 – Library Car Park;
- \$50,000 – Charcoal Lane Car Park (completion);
- \$50,000 – Mountain Park Subdivision (completion);
- \$45,000 – Bendigo Bank Car Park;
- \$20,000 – Street trees (ongoing town beautification);
- \$46,000 – Old Plains Road; and
- \$21,000 – Flora Pull-Over Bays x seven.

The Draft 2015/2016 Annual Budget proposes to raise overall rates revenue by 6.4%.

Valuation schedules for 2015/2016 were received from the Valuer Generals Office (VGO) for Unimproved Value land (UV) and Rural Unimproved Value land (RUV) which are updated every year by the VGO. For the 2015/2016 year, the UV increases are negligible.

GRV were updated last year as part of the regular five year cycle.

To maintain relativity between residential, commercial and industrial rates compared to last year it is necessary to apply different rates in the dollar to different types of property.

This is referred to in the Act as differential rating. The intention to impose a differential rate must be advertised (copy of advertisement attached).

This advertising took place in the Toodyay Herald (July 2015). To date no submissions have been received but the submission closing period is not until 4.30pm Wednesday 22 July 2015.

Other rating information to note is:

- Minimum rate increase to \$1,225;
- Cost of tip passes (\$35.00) each and number of tip passes (ten) to remain the same; and

- Waste Transfer Station Rate of \$80.00 per rateable property remains the same.

The formal motions associated with the adoption of Council's budget for 2015/2016 are listed below in the Officer's Recommendations.

OFFICER'S RECOMMENDATION 1

That Council, in accordance with Section 6.46 of the *Local Government Act 1995*:

1. Provide a Shire of Toodyay 'Rates Incentive Scheme' consisting of prizes awarded by way of a draw for ratepayers whose rate notices are paid in full by the due date;
2. Contribute \$500 towards the first prize of the 'Rates Incentive Scheme';
3. Acknowledge and thank those organisations who have donated prizes for the Rates Incentive Prize; and
4. Endorse the following prizes for the 2015/2016 Rates Incentive Scheme:
 - First Prize - \$1,000 cash (\$500 donated by Shire of Toodyay & \$500 donated by Bendigo Bank);
 - Second Prize – Gift Voucher valued at \$250 donated by Toodyay Emporium;
 - Third Prize – Cheque valued at \$250 donated by LJ Hooker Toodyay;
 - Fourth Prize – Voucher valued at \$225 for a session of Paintballing for up to five players donated by Paintball Skirmish
 - Fifth Prize – Gift Voucher valued at \$200 donated by Toodyay Chemart Pharmacy;
 - Sixth Prize – One Night Accommodation valued at \$180 donated by Julimar Cottage B&B;
 - Seventh Prize – One Night Accommodation in Queen Room with breakfast valued at \$150 donated by Ipswich View B&B;
 - Eighth Prize – Double pass valued at \$170 donated by WA Symphony Orchestra (WASO) to Beethoven & Mahler on Saturday 21 November 2015;
 - Ninth Prize – Double pass valued at \$170 donated by WA Symphony Orchestra (WASO) to Beethoven & Mahler on Saturday 21 November 2015;
 - Tenth Prize – Garden mulch, vegie mix or garden soil to the value of \$100 donated by Extracts On Avon Garden Supplies;
 - Eleventh Prize – Gift Voucher for goods or services valued at \$100 donated by Grove Wesley;
 - Twelfth Prize - \$100 IGA Voucher donated by Foxburrow Bed & Breakfast;

- Thirteenth Prize – Voucher for two adults for Swan River Scenic Cruise valued at \$76 donated by Captain Cook Cruises;
- Fourteenth Prize – Twin Pack of Classic White & Red Wines valued at \$70 donated by Jane Brook Estate Wines;
- Fifteenth Prize – Twin Pack of Classic White & Red Wines valued at \$60 donated by Jane Brook Estate Wines;
- Sixteenth Prize – \$50 voucher for Alicia Estate Winery & Restaurant;
- Seventeenth Prize – \$50 voucher for Alicia Estate Winery & Restaurant;
- Eighteenth Prize – Gift Voucher valued at \$50 donated by Toodyay Bottlemart;
- Nineteenth Prize – Lavender Devonshire Tea for four or a Gift Voucher valued at \$50 donated by Oliomio Olive & Lavender Farm;
- Twentieth Prize – Gift Voucher valued at \$50 donated by Toodyay Post Office (not available for stamps); and
- Twenty First Prize – Sweets/chocolates to donate to gift basket valued at \$50 donated by Toodyay Lolly Shop.

OFFICER'S RECOMMENDATION 2

That Council adopt the 2015/2016 Schedule of Fees & Charges including both General and Statutory as attached.

OFFICER'S RECOMMENDATION 3

That Council, in accordance with the *Fire & Emergency Services Act 1998* and the provisions of the *Local Government Act 1995*, imposes an Emergency Service Levy as notified from time to time by the Department Fire & Emergency Services.

OFFICER'S RECOMMENDATION 4

That Council:

1. In accordance with Section 6.51 of the *Local Government Act 1995*, impose interest at the rate of 11% per annum calculated daily, on all rates and service charges that remain unpaid after they become due and payable;
2. In accordance with Section 6.45 of the *Local Government Act 1995*, allow rates to be paid by instalments as follows and impose interest at the rate of 5.5% per annum calculated daily, on all instalment payments and other payment arrangements and a cost recovery charge of \$7.50 per instalment

notice:

First Instalment date	14 September 2015
Second Instalment date	16 November 2015
Third Instalment date	18 January 2016
Fourth Instalment date	21 March 2016

OFFICER'S RECOMMENDATION 5

That Council, in accordance with Regulation 34 of the Local Government (Financial Management) Regulations 1996 and AASB 1031 Materiality, adopt the level to be used in statements of financial activity in 2015/2016 for reporting material variances shall be 10% or \$5,000, whichever is the greater.

OFFICER'S RECOMMENDATION 6

That Council adopt and apply the following differential and minimum rates to Shire of Toodyay properties as part of the 2015/2016 Annual Budget process:

General Rate – Gross Rental Value (GRV)

GRV – Residential	12.1925 cents in the dollar
GRV – Commercial	14.5307 cents in the dollar
GRV – Industrial	13.3170 cents in the dollar
GRV – Rural	12.1925 cents in the dollar

General Rate – Unimproved Value (UV)

UV – General	0.8763 cents in the dollar
UV – Morangup	0.8763 cents in the dollar
UV – Rural	0.8763 cents in the dollar

Minimum Rates

GRV – Residential	\$1,225 per lot
GRV – Commercial	\$1,225 per lot
GRV – Industrial	\$1,225 per lot
GRV – Rural	\$1,225 per lot
UV – General	\$1,225 per assessment
UV – Morangup	\$1,225 per assessment
UV – Rural	\$1,225 per assessment

OFFICER'S RECOMMENDATION 7

That Council, in accordance with Section 66 of the *Waste Avoidance & Resource Recovery Act 2007* adopts the following waste services rates and minimum payment to fund the operations of the Waste Transfer Station:

1. GRV based rate \$0.000317;
2. UV based rate \$0.00001692; and a
3. Minimum payment of \$80 to apply to both GRV and UV rated land.

OFFICER'S RECOMMENDATION 8

That pursuant to the provisions of Section 6.2 of the *Local Government Act 1995* and Part 3 of the *Local Government (Financial Management) Regulations 1996*, the Council adopt the 2015/2015 Annual Budget as attached for the Shire of Toodyay for the financial year ending 30 June 2016 incorporating:

1. Statement of Comprehensive Income by Nature & Type;
2. Statement of Comprehensive Income by Program;
3. Statement of Cash Flows;
4. Rate Setting Statement;
5. Notes to and Forming Part of the Budget; and
6. All other Supporting Documents and Schedules as attached.

Cr Madacsi moved a motion as follows:

That under the heading "Roads to Recovery Projects" GL 121212 the Phillips Road allocation be reallocated to the completion of Hoddy Well and a contribution be made to Church Gully Road construction and sealing.

The Manager of Works provided clarification in relation to the above motion.

Cr Madacsi sought leave to withdraw the motion under Standing Orders 9.15 (1).

COUNCIL RESOLUTION NO 128/07/15

MOVED Cr Madacsi

That the motion be withdrawn in accordance with Standing Orders 9.15 (1).

MOTION CARRIED 9/0

Cr Madacsi moved a motion as follows:

That under the heading “Roads to Recovery Projects” GL 121212 the Phillips Road funding allocation be reallocated to further construction and sealing of Church Gully Road.

Clarification was sought.

The motion was put.

MOTION/COUNCIL RESOLUTION NO 129/07/15

MOVED Cr Madacsi

That under the heading “Roads to Recovery Projects” GL 121212 the Phillips Road funding allocation be reallocated to further construction and sealing of Church Gully Road.

MOTION CARRIED 9/0

Cr Lloyd departed Council Chambers at 12.29 pm.

Cr Lloyd returned to Council Chambers at 12.30 pm.

Cr McCann moved a motion as follows:

That GL137253 be brought back to Council before expenditure is undertaken.

Clarification was sought.

Cr McCann moved a motion as follows:

That Standing Order 7.9 be suspended to the extent that it will allow free and open discussion on this item and for Members to address the Council more than once.

Clarification was sought.

Cr McCann moved an amendment to the motion as follows:

That the motion be reworded to read as follows:

That so much of Standing Orders be suspended to the extent that it will allow free and open discussion on this item and for Members to address the Council more than once.

Clarification was sought.

Cr Craddock objected to the motion.

Further clarification was sought.

Cr Lloyd departed Council Chambers at 12.30 pm.

Cr Greenway departed Council Chambers at 12.30 pm.

Cr Madacsi seconded the motion.

Cr Lloyd returned to Council Chambers at 12.35 pm.

Cr Greenway returned to Council Chambers at 12.35 pm.

The Shire President adjourned the meeting at 12.40 pm.

The Shire President resumed the meeting at 1.27 pm.

The Shire President ruled, in accordance with Standing Orders 16.1(2) that no other discussion is to take place in regard to this motion other than permitting the mover of the motion to state the reasons for the motion.

No further discussion took place.

The motion was put.

COUNCIL RESOLUTION NO 130/07/15

MOVED Cr McCann

That so much of Standing Orders be suspended to the extent that it will allow free and open discussion on this item and for Members to address the Council more than once.

MOTION CARRIED 7/2

Standing Order 7.9 was suspended at 1.30 pm.

In accordance with Section 5.21(4)(b) of the Local Government Act 1995, Cr Craddock requested that the vote of all members present be recorded. Councillors Dow, Firms, Greenway, Madacsi, Chitty, McCann and Rayner voted for the motion. Councillors Craddock and Lloyd voted against the motion.

Cr Firms requested a ruling in regard to the term "item"

The Shire President advised that the term "item" covered pages 15 through to 20 in the Agenda and that is what would be discussed.

Cr McCann sought leave to withdraw the motion under Standing Orders 9.15 (1).

That the motion be withdrawn in accordance with Standing Orders 9.15 (1)

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Cr Firns objected to the motion.

Cr Madacsi seconded the motion.

The motion was put.

COUNCIL RESOLUTION NO 131/07/15

MOVED Cr McCann

SECONDED Cr Madacsi

That the motion be withdrawn in accordance with Standing Orders 9.15 (1).

MOTION CARRIED 8/1

Cr Firns departed Council Chambers at 1.38 pm.

Cr Firns returned to Council Chambers at 1.40 pm.

Cr Firns departed Council Chambers at 1.42 pm.

Cr Madacsi departed Council Chambers at 1.48 pm.

Cr Madacsi returned to Council Chambers at 1.49 pm.

Further clarification in relation to this item continued.

7. CLOSURE OF MEETING

The Shire President declared the meeting closed at 2.50 pm.



ADDENDUM

Attachments to Minutes of the

SPECIAL MEETING OF COUNCIL

16 July 2015

ADDENDUM
ATTACHMENTS TO MINUTES OF SPECIAL MEETING OF COUNCIL
HELD IN COUNCIL CHAMBERS ON 16 JULY 2015

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BUSINESS CASE

SHIRE OF TOODYAY SPORT & RECREATION PRECINCT

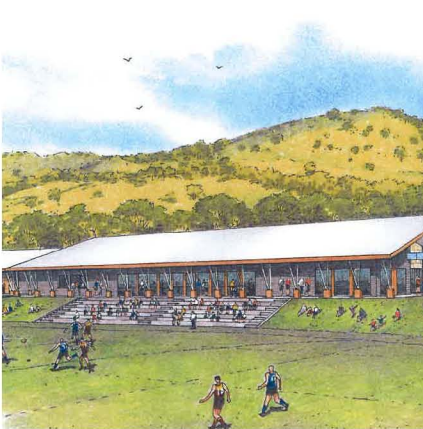
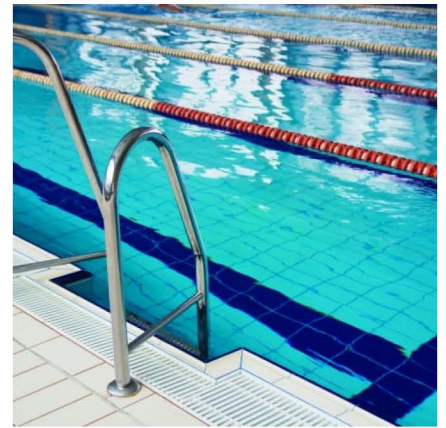




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1. EXECUTIVE SUMMARY

Toodyay is a peri urban lifestyle community on the eastern fringe of the Perth metropolitan area, adjacent to the growth Local Governments of Swan and Mundaring. Toodyay's population is aging more rapidly than the State average and part of the key to our economic future is attracting younger families to live in Toodyay.

The existing sporting facilities are no longer suitable to the community's needs, and the existing showground site is far too small to meet future needs. Part of the existing hockey field is located on an Aboriginal burial ground and can no longer be used for sport or recreation.

The Shire has undertaken extensive planning to ensure thorough understanding of the community's needs and optimum strategies. This has included a new Strategic Community Plan, Recreation Strategy and Economic Development Plan, all of which confirm the importance of contemporary recreation facilities. As a result Council has identified the need to consolidate the town's sporting facilities in a single location and has purchased a 13 hectare site adjacent to the Toodyay District High School.

A master plan has been prepared setting out the best use for the site. The plan includes:

- Two new sporting fields – an oval for AFL and cricket and a rectangular field for hockey soccer and rugby;
- Dual use outdoor courts for netball and basketball, and dedicated tennis courts;
- Change rooms and shelters for each of the sporting areas;
- A multipurpose function centre overlooking the main oval;
- A modest contemporary aquatic facility, something the community has been seeking for decades; and
- An indoor sports facility.

The entire cost of the project is \$28.5 M, of which \$21.9 M is in the first stage, and the subject of this business case. The first stage can be completely funded from the Stronger Regional Communities Fund and confirmed funding contributions. The Shire will be seeking state grants to fund the second stage.

The plan sets out the delivery approach to the project including details of the project management, risk management, procurement management and the lifecycle costing for the project.

The business case clearly sets out the economic benefits of the proposed project including the alignment with key regional strategies. In addition to community benefits it helps overcome a demographic time bomb, it also provides clear economic benefits during construction and operation, and contributes to the long term development of Toodyay's burgeoning tourism and hospitality industries.



2. BACKGROUND

2.1 THE LOCATION

The Shire of Toodyay is a peri urban lifestyle and tree change community east of the Perth metropolitan region. It adjoins the rapidly growing metropolitan local Governments of the City of Swan and Shire of Mundaring to the south, is surrounded by the rural Shires of Northam, Goomalling, Victoria Plains and Chittering and covers an area of 1,683 square kilometres.

The Toodyay township is the only service area of the Shire. While the majority of settlement is consolidated within and around the Toodyay township, there are also several rural residential subdivisions throughout the Shire. With the possible exception of Morangup, located in the south western corner of the Shire, all of the Rural Residential developments are serviced by Toodyay. A significant number of residences from the nearby towns of Calingiri, Goomalling and Bolgart also choose to access services in Toodyay.

Figure 2.1 - Toodyay – Morlock Football League Premiers 2014



2.2 POPULATION & DEMOGRAPHICS

The Shire has a population of approximately 4,800. It is experiencing steady growth and development pressures associated with expansion of the Perth metropolitan region. The Shire has transformed from a small country town serving a primarily agricultural community to a vibrant service centre providing for an increasing range of lifestyle choices. Responding to population growth and the changing community expectations are the biggest challenge currently confronting the Shire. As a lifestyle



community Toodyay's population is aging rapidly. Attracting a younger demographic to help balance the aging population is an economic imperative. Ensuring the provision of appropriate recreation facilities is a critical part of managing these challenges.

Participation in sport and recreation generally decreases with age. Information provided by the Australian Bureau of Statistics state people aged 15–17 years reported the highest participation rate in sport and physical recreation (74%), while people aged 65 years and over had the lowest (47%). Toodyay already has an ageing population and its lack of sporting and recreation facilities for the younger demographics is detrimental to attracting and retaining these younger generations within the community.

2.3 DRIVERS FOR CHANGE

The Toodyay Showgrounds is the recreation and sporting facility hub in Toodyay. In addition to hosting the Annual Agricultural Show, it is the base for football, soccer, cricket and hockey. The Showgrounds has a cricket and football oval, with a turf wicket and a separate turf hockey pitch which has been located on the site since it was first established in the mid-1960s. The hockey pitch is partly located on an Aboriginal burial site, but permission to use it for that purpose was provided in 1979. In 2013, Council were advised by the Department of Indigenous Affairs that the South West Aboriginal Land and Sea Council had requested that recreational activities on the burial site cease. As a result, the hockey clubs in Toodyay had to find an alternative pitch. By making a very early start senior hockey were able to re-fixtured their playing times to be able to play on the oval prior to the scheduled football matches. The now increased demand for the football oval between the football, soccer and senior hockey means the junior hockey team cannot be allocated time to play their games on the football oval and therefore have to travel long distances to play even their home games in other Shires.

The tennis courts and bowling green are located separate to the showgrounds however the tennis courts are aging due to general wear and tear, as well as tree roots lifting the surface, and the synthetic bowling green surface is also due for an upgrade.

Basketball and Netball facilities in Toodyay are non-existent. Toodyay has large participation rates for both these sports, however having no trainings and playing facilities within Toodyay which means those whom are committed enough must travel to other locations to train and play. Having these community groups leaving Toodyay for their sports, as well as the missed opportunities for visiting communities to play in Toodyay, the town is faced with losing potential income as well as reducing the number of visitors to Toodyay.

Currently, the Shire of Toodyay does not have a public swimming pool. This demand has been driven from the community for over 50 years with the requests that the Council invest funds into constructing and operating a pool for the residents of Toodyay. The Toodyay Swimming Pool Action Committee was established by community members to help raise funds for a swimming pool and to assist the Shire with its planning and development of a pool facility.



The lack of a swimming pool has a significant leakage effect on the local Toodyay economy. The nearest public swimming pool is in Northam which also has both Coles and Woolworths. A trip to the pool will usually also mean shopping or services which impacts on the locally owned and operated supermarket, butcher and bakery as well as service stations, cafes, hairdressers and beauticians.

2.4 THE WAY FORWARD

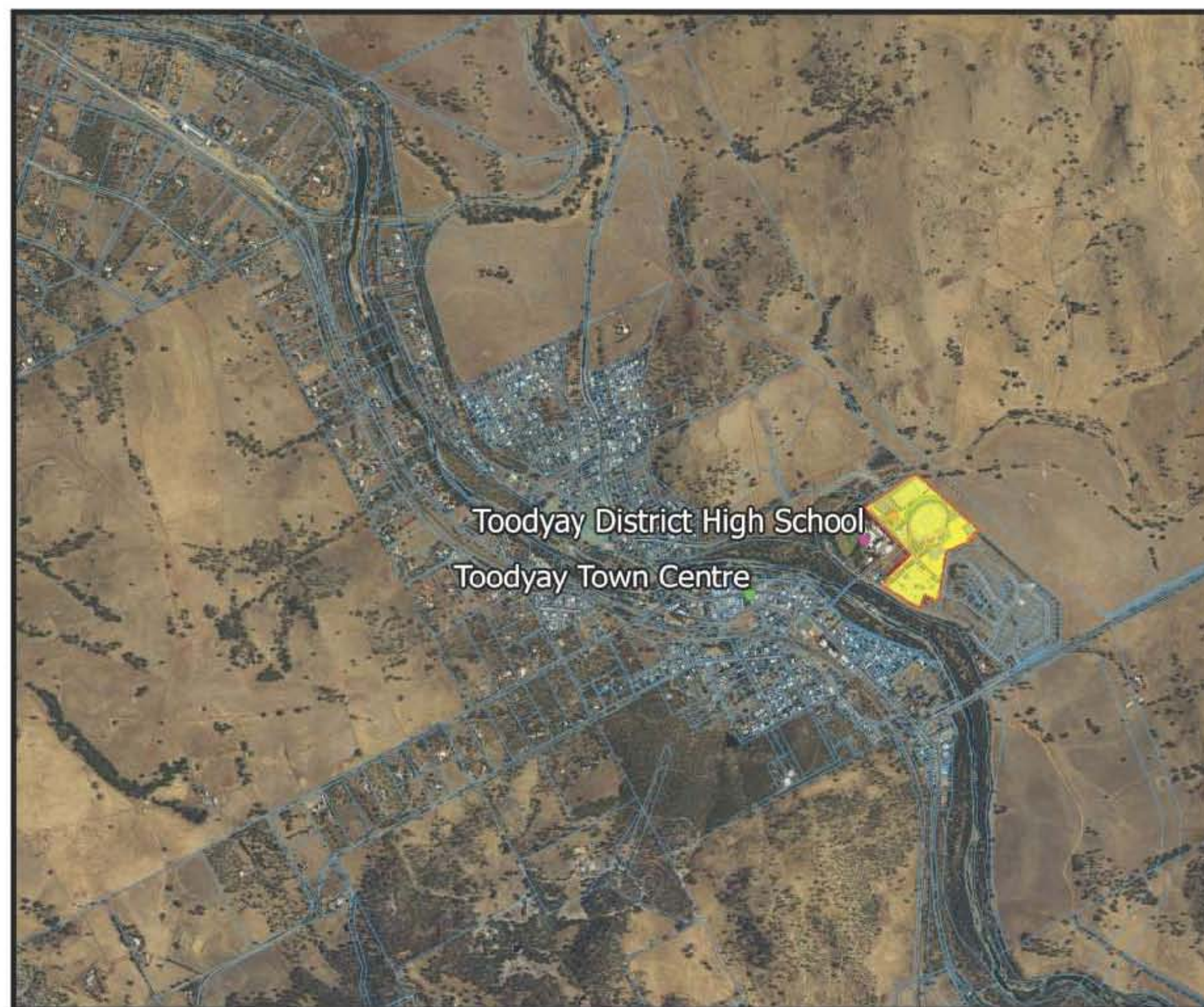
Due to the show grounds already confined space, the Shire had to investigate options to either separate the playing facilities, or purchase land large enough to host all sporting and recreational activities. Locating all the facilities within the one location is economically viable for the community as it keeps all resources in the one location, facilities can be multi-use and income can be generated from those playing multiple sports / activities.

As a result Council, in June 2013, resolved to purchase 13ha land adjacent to the Toodyay District High School (the area shaded yellow on Figure 1.1). Locating all the facilities near the school provides the opportunity for the Education Department and the Local Government to work in partnership with the construction of facilities vital to the schools development, as well as having a reliable income from the schools usage of the new facilities due to their close proximity.

Figure 2.2 – Future of Sport in Toodyay



Figure 1.1: Toodyay Recreation and Sport Precinct



TOODYAY RECREATION AND SPORTS PRECINCT

CONTEXT MAP

Legend

- Toodyay Town Centre
- Toodyay DHS
- Recreation and Sport Precinct
- Cadastre



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TOODYAY RECREATION AND SPORTS PRECINCT

Legend

- Toodyay Town Centre
- Toodyay DHS
- Recreation and Sport Precinct
- Cadastre



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3. STRATEGIC PLANNING

3.1 INTRODUCTION

This chapter reviews Council's strategic community planning documents and highlights aspects which are relevant to the development of the Toodyay Sport and Recreation Precinct.

3.2 TOODYAY 2023

The Shire of Toodyay's Strategic Community Plan (SCP) – *Toodyay 2023* was adopted on 21 May 2013. The SCP identifies several key plans which support the key priorities for the coming decade. These include:

- Economic Development Plan
- Environment Management Plan
- Recreation Strategy
- Corporate Business Plan
- Asset Management Plan
- Long Term Financial Plan
- Work Force Development Plan

The SCP identifies the following governance framework.

Vision

We are a vibrant rural community that celebrates our past and embraces a sustainable future

Mission

Local Government and community working together to obtain the best possible social, economic and environmental outcomes for the Toodyay Shire.

Council's Values

Integrity:	We behave honestly to the highest ethical standard
Accountability:	We are transparent in our actions and accountable to the community
Inclusiveness:	We are responsive to the community and we encourage involvement by all people
Commitment:	We translate our plans into actions and demonstrate the persistence that will produce results



The SCP identifies the need for a contemporary sport and recreation facilities as the highest priority for the community. Sporting facilities need to be relocated and consolidated to a central location due to the existing serious tenure and site constraints. The proposed comprehensive solution includes;

- Establish a new recreation precinct to meet the long term needs of the community
- Building of new facilities in strategic central location.
- Invest in an aquatic and a multipurpose centre.

The National Stronger Regions fund provides the opportunity to consolidate this long term project into two stages including opportunities to leverage substantial contributions from state government.

The SCP proposed that much of the financing for these developments would be achieved by a rate increase of 5% per annum above inflation over ten years. During for first two years of the planning period rate increases of 5 to 8% respectively were achieved. The 5% above inflation was allocated as follows;

- 1% – asset maintenance/renewal gap identified in Asset Management Report
- 2% – cover cost of loan payments taken to build new infrastructure
- 2% – cover cost of operations/maintenance and renewal of new infrastructure

The Shire also recognises that it will need to obtain substantial loans to help fund these facilities. The Long Term Financial Plan has identified 10 million dollars' worth of loan funding over the next 3 years. This may be reduced if other grant applications are successful.

3.3 Corporate Business Plan

Council's Corporate Business Plan 2013 – 2017 was adopted on 17 September 2013. It is the practical manifestation of the vision and objectives set out in the Strategic Community Plan. The highest priority objective in the plan is to establish a new recreation precinct to accommodate the long term needs of the community, which includes a multi-purpose recreation facility with an aquatic facility.

The implementation of the underpinning financial strategy means that the Shire will have balanced budgets and will still hold sufficient reserves at the end of the ten year period. The community will see the desired new assets without compromising the service levels on existing assets.

The Plan projected the state of Council's assets after 4 years would include the following milestones. Two of the five objectives have already been achieved:

- Land acquisition complete (Completed June 2013)
- Precinct master plan complete (Completed July 2014)
- New football and hockey fields established
- Change rooms completed
- Aquatic facility plan finalised.



3.4 Toodyay Economic Development Plan

Council's Economic Development Plan was adopted on 16 December 2014. The plan sets out an aspirational vision for the economic future of Toodyay. It is articulated from the economic development plan,

Vision Statement

Toodyay – The Avon's Lifestyle Economy

Toodyay is recognised nationally as an attractive, high amenity and aspirational residential and business location within regional Western Australia. It has a dynamic, integrated lifestyle-based economy that generates high income, knowledge intensive service sector jobs for residents.

Older residents, attracted to Toodyay by its quality lifestyle and natural environment, remain active in the workforce and the community, drawing upon state-of-the art technologies and innovative business practices to transition into retirement. These residents are supported by quality local health services, tailored housing product and experiential services in retail, food, sport and recreation.

Toodyay is regarded as a premier peri-urban destination by domestic and international tourists alike, fully integrated within the broader Avon and Wheatbelt tourist markets. Toodyay offers a diverse range of quality natural, historical, adventure and experiential attractions to visitors, who use Toodyay as a base to explore the broader region.

The plan demonstrates that the missing link for Toodyay is its lack of facilities to cater for the younger generations. The almost non-existent recreational facilities significantly constrains the opportunity for community involvement for families and younger people. Involvement in organised sport and physical activity generally decreased with age. People aged 15-24 years had the highest rate of involvement in a playing role (43%) and the highest rate of involvement overall (44%). In comparison, people aged 55-64 and 65 years and over had the lowest rate of involvement in a playing role (18% and 17% respectively) and the lowest involvement overall (19% and 18% respectively). Being in a community that provides these possible opportunities is vital to encourage the younger demographic to stay in Toodyay, or for attracting new young people / young families to help boost the towns economic growth.

This bold vision for a future Toodyay is heavily reliant on the development of the type of sport and recreation facilities that would be expected of such a community.

Strategic Themes

The economic development plan identified a number of themes for the future of Toodyay.

- Protecting the Environment & Natural Amenity
- Diversifying the Economy
- Growing Incomes
- Generating Employment



- Maximising Economic Dynamism
- Maximising Older Resident Participation
- Preserving affordability
- Maximising Private Sector Investment

Opportunities

The economic development plan identifies a range of competitive advantages enjoyed by Toodyay including

- moderate population growth
- Low unemployment
- strong lifestyle and amenities characteristics
- Increasingly diversified local economy
- Peri urban location adjacent to metropolitan Perth

Toodyay's challenges include

- Lack of population critical mass
- Growing the local tourism market
- Creating opportunities for increased overnight tourism
- Low levels of employment generation
- Ageing population

The development of contemporary sport and recreation facilities will help attract a younger demographic and help offset some of the challenges of an ageing population.

3.5 Recreation Strategy

The Recreation Strategy was adopted by Council on 26 August 2014. Extracts relevant to the Toodyay Recreation and Sport precinct are summarised.

Assessment of Facilities

Toodyay has only some of the traditional sporting facilities associated with small, rural communities. We do not presently have facilities for either basketball or netball. We recently had to abandon our hockey field as it is partly located on a proclaimed Aboriginal Reserve - native cemetery. While this may have been acceptable when it was built in the 1960s, it is not in keeping with contemporary standards.

The current pavilion at the showgrounds is utilised by community groups as well as sporting organisations. The change rooms for the football teams are renowned as being the worst within the league, and the hockey ladies are forced to share their change room with the football umpires. The oval at the Showgrounds is not of sufficient standard to host finals matches, and the hockey pitch cannot be used.

The Department of Sport and Recreation has been working with State Sporting bodies and regional sporting associations to coordinate association membership



and sporting fixtures. This will mean sporting fixtures for the three main winter sports of AFL, Hockey and Netball will be jointly fixtured so that all home games occur in the same location. This will allow shared transport, catering and support services and will help sustain sports participation into the future. Toodyay's current facilities will not accommodate all sports at the same time, and could significantly disrupt playing schedules.

It is not possible to meet the needs of football, hockey and netball at the existing site which provided the impetus for the Shire to identify and purchase land for new facilities.

The surface of the tennis courts are deteriorating, and will need resurfacing in the short to medium term. The main cause of the deterioration is tree roots which are damaging the sub-surface, as well as the playing surface, therefore restoring them would require a total excavation of the courts and starting fresh after the roots have been removed. The clay fill on the site was also sub-standard which has also contributed to the deterioration of the courts. The tennis pavilion is so small that committee meetings are held on the veranda. If that was not complicated enough the courts are located on a heritage site and any excavation requires the permission of the Heritage Council and an archaeologist in site during works. The new facilities will allow tennis to be co-located with other sporting facilities and access to contemporary and fit for purpose buildings.

Facilities at the Toodyay District High School are in reasonable condition, although the oval is not full size for senior football. Whilst the school has indicated that it favours community use of its facilities, anecdotal evidence from community sporting groups indicates that terms and conditions of use are very restrictive. At best the school can offer complimentary training facilities rather than match day pitches.

While the bowling, tennis and football oval have some flood lighting, they are not up to the required standards.

Two significant gaps in existing provision are a swimming pool and indoor sports hall. Most communities with a population the size of Toodyay have one or both of these facilities. The Aquatic Centre is included in the first stage of the new facility. The project could be expanded to include the indoor sports facility if matching state funding can be obtained.

Recreation Futures in Toodyay

Most sporting facilities in Toodyay do not meet contemporary standards. This is compounded by the difficulties created by the hockey pitch at the Showgrounds being sited on an indigenous reserve. The opportunity exists to create a major recreation and sport precinct and relocate as many sporting facilities as possible to the new precinct. The precinct will be located close to the expanding new residential areas of Toodyay and directly adjacent to the Toodyay District high School.

If we do nothing to attract young and growing families to Toodyay demand for sporting facilities will remain static. Conversely, demand for recreation as opposed to sporting activities to cater for a wide range of age groups and disability levels will continue to increase. This highlights the importance of multi-use facilities to meet both active sporting and more passive recreation uses. .



The need for a new Sport and Recreation Precinct

Toodyay Showgrounds is currently the major multipurpose recreation and sport precinct in Toodyay. Recreation activities on the burial ground have been permanently prohibited. As a result the hockey pitch cannot be used, and given the size of the Showgrounds, combined with its topography and historical buildings, it cannot accommodate a football oval, a new hockey pitch and netball courts.

The Recreation strategy identified the need for a site in the order of 10 Ha to accommodate football/cricket, hockey, netball and a leisure centre including swimming pool. Given the topography of Toodyay, there is no flat site available anywhere near the town site, hence the selected site will require terracing. The site obtained by Council was the best option available to meet the required space and proximity to school and town site.

Toodyay Recreation and Sport Precinct Priorities

The priority at Toodyay Recreation and Sport Precinct (TRSP) is to establish facilities to allow Australian Football, Netball and Hockey to play home games concurrently in Toodyay. This will be paired with the provision of basketball courts initially to allow for training, but eventually to attract basketball competition back to Toodyay after an absence of many years.

To meet the imperative of a single consolidated sport and recreation precinct allowances has been made for:

- a multi-purpose community facility which will provide excellent viewing for the football and cricket oval,
- a new oval to accommodate Australian Football and Cricket
- A multi-use rectangular sports field to accommodate Hockey and Soccer, but with sufficient area to accommodate Rugby codes in the future;
- Dual use basketball / netball courts;
- A modest aquatic facility;
- Passive recreation areas
- Children's playgrounds;
- Nature areas; and
- Accessible routes between all facilities.

The master plan involves a second stage which does not form part of this proposal. Depending on additional funding, these future works will include:

- A indoor sports facility which will also accommodate school assemblies and performing arts
- New tennis courts; and
- Longer term provisions for a future bowling green



Other events and activities

All new local government facilities sensibly require provision to meet more than a single purpose. The Sport and Recreation Precinct Master Plan makes provision for such as the agricultural show. The multipurpose community facility will be used for a range of community events and celebrations and the indoor sports hall will be designed to accommodate other uses such as school assemblies and performing arts.

A major opportunity for Toodyay is the second tier conference market. We have excellent boutique accommodation options and first class catering available. The multipurpose function centre will easily accommodate conferences for up to 150 people.

Management

The Shire manages the existing Toodyay Showgrounds and hence is responsible for the maintenance of the playing fields and buildings and management of all bookings, including receiving fees for use of the main pavilion. The long term operational management of the facilities will be part of the Shire's community development directorate and will house 3 to 4 operational staff.

Aquatic Facilities

An assessment of demand for aquatic and health and fitness programs found:

- Total attendances in the aquatic centre are projected to be about 6,000, growing to approximately 8,000 in 2026.
- Learn to swim classes (in term and vacation) will cater for a school population approaching 400 together with children in home schooling and attending school in Perth;
- Adult learn to swim classes are expected to attract up to 100 additional participants per year;
- 800 annual attendances in aquatic therapy programs are projected.

3.6 Toodyay Sport & Recreation Precinct Master Plan

Following the adoption of the Recreation Strategy, and the acquisition of a 13ha site adjacent to the Toodyay District High School, the Shire proceeded with the development of the Toodyay Sport and Recreation Precinct Master Plan.

The master plan was developed by Peter Hunt Architects. Peter Hunt was a preeminent designer of sport and recreation facilities in Western Australia and this was the last major project before his passing late 2014.

The plan identifies the range of facilities that will be required to meet the current and future sport and recreation needs of the community. While the chosen site has great proximity to the school, the CBD and new residential developments, the topography of the site is challenging.

Construction of the facilities will require construction of a number of plateaus to create sufficient flat areas for sporting fields / courts and buildings. While this places



some constraints on the development of large multi-use buildings, the proposed facilities still manage to meet multiple needs.

The plan initially identified 3 stages depending on financial constraints, particularly grant funding. Given the strategic importance of the proposal the plan has been compressed into two stages, and the first of these stages is the subject of this business case. This allows us to combine the most pressing needs and the facilities with the greatest economic impact into this first stage.

Figure 3.1 – Artist's Impression – Toodyay Aquatic Facility





4. THE SPORT & RECREATION PRECINCT PROJECT

This chapter describes the project including the facilities to be constructed, a description of the site and the master plan for the development.

4.1 Facilities to be Provided

The project was originally conceived as three stages. This business case combines the first two stages into a single stage. This allows us to complete the facilities with the greatest impact as a single first stage. The future second stage will be reliant on State funding. The two stages are:

- The first and most expensive stage is the provision of all of the site works and infrastructure including providing level areas for each of the sporting facilities, power, water, recycled water and the essential facilities for the field sports. It also includes a modest aquatic facility, something the Toodyay community has sought for over 40 years;
- The final stage consists of an indoor recreation facility which will be designed to accommodate different activities such as performing arts and school assemblies. This stage will also include new tennis courts.

Full details of what is included in each of the stages is listed below.

4.2 Stage One

4.2.1 Site Works and Infrastructure

Included in stage one is establishment of the basic infrastructure required to complete future stages with minimal impact and additional costs. The site is cleared of soil dumping, plateaus are created for the fields and buildings, services are established and roads and civil works are provided.

4.2.2 Sporting fields

Stage one will incorporate playing facilities to cater for sporting activities and community events.

- Multi-purpose oval catering for AFL football, Cricket and events such as the annual agricultural show
- Multi-purpose field to accommodate hockey, soccer, rugby as well as providing over flow for other events
- Four multi-marked outdoor courts for netball and basketball
- Two practice cricket nets



4.2.3 Buildings

The buildings included in the first stage include:

- A multi-purpose function facility adjacent to the main oval. This will include a function room to accommodate 200 people, an office, meeting rooms, gym, crèche, and commercial kitchen. This building overlooks the main sports oval and will provide viewing and shelter for spectators. This building will allow the shire to host second tier conferences and corporate events in support of its growing tourism industry.
- There will be 2 sets of change rooms. One located adjacent to the main sporting fields and a second shared change room to service the rectangular field and adjacent netball and basketball courts. The second set of change rooms will eventually form part of the future indoor recreation facility in stage 2.
- There will be a small viewing shelter for rectangular sports and secure storage for the various users and for grounds maintenance; and
- Design in accordance with all universal access provisions.

4.2.4 Infrastructure

Stage one will include all the core infrastructure for the project including power and water for the site. This will include;

- The irrigation system will be established to allow for the future use of recycling of treated water from the Toodyay sewerage treatment plant 4 km east of the project.
- Connection of the project to the reticulated water and power networks including head works costs
- Installation of internal access roads including the provision of an alternative emergency egress route.
- Car parking around the oval and adjacent to the various facilities
- Lighting for each of the oval, the rectangular sports field and the basketball / netball courts

4.2.5 Other features

The master plan has built in the following features as part of the planning.

- Outdoor amphitheatre seating to take advantage of the contours of the site
- Maximum use of recycled water and energy efficient building design and lighting
- Accessible pathways between each facility
- Future provision for passive recreation such as public open space, shared pathways for walking and cycling, children's playgrounds, and outdoor exercise equipment



4.2.6 Aquatic Facility

The proposed aquatic facility is similar to those found in most country towns in Wheatbelt Western Australia. It will be modern and functional but not extravagant. It will consist of the following:

- A 25m, 6 lane unheated lap pool. Discussions with the school outlines this is the minimum size to host inner and outer school competitions
- A smaller leisure and splash pool with a beached entry
- Splash pad with water playground features
- Associated building and infrastructure including plant room, kiosk office, and ablution facilities
- Passive recreation area including seating, shade and BBQ facilities

4.3 Stage Two

The facilities in Stage 2 do not form part of this business case, but are included here to demonstrate the entire extent of the concept and the provision that has been made for a comprehensive suite of facilities on the site.

4.3.1 Recycled Water

Stage two includes the construction of a 4.2km pipe line from the Toodyay waste water treatment plans to the recreation precinct, together with associated infrastructure, to allow reticulation of sporting fields with recycled water. This project is expected to attract State Government funding, but this has not yet been confirmed and does not form part of the business case for stage one.

4.3.2 Multi-Purpose Indoor Recreation centre and outdoor tennis courts

The final stage identified in the precinct master plan consists of a multi-purpose indoor recreation facility and outdoor tennis courts.

The indoor multi-purpose recreation centre will have the following facilities

- A wooden sprung wood floor multi marked for the Netball, Basketball, Volleyball, Badminton and indoor soccer
- Retractable seating for game viewing and other events
- Shared change rooms facilities with outdoor courts and rectangle fields
- Entry foyer / office / storage
- Retractable stage of performing arts and assemblies
- Provision for theatre lighting and acoustic treatments

The dimensions of the indoor multipurpose recreation centre is sufficient to accommodate the following

- 2 basketball / netball games played simultaneously
- Up to 4 games of badminton and 2 games of volleyball
- Indoor cricket or indoor soccer



- Karate / martial arts / gymnastics / dance / ballet / performing arts
- School assemblies / presentation nights
- Exhibition and events
- Conferences and;
- Celebrations

The final stage of the Master plan recreation precinct also includes four outdoor synthetic tennis courts. There is also future provision for a bowling green which also does not form part of this business case.

4.4 Site Considerations

4.4.1 Power & Gas Supply

Electricity

The high voltage network will be extended to the site and a new transformer installed. The work requires substantial trenching, cabling, switchgear and transformer, all of which will only be supplied and installed by Western Power. This transformer will be used to reticulate power to the various sporting facilities. Provision for electrical services are included in the budget.

Gas Services

The only facility onsite that will require gas will be the kitchen in the multipurpose facility. As there is no reticulated natural gas available, gas will be provided through LPG gas bottles.

4.4.2 Water Supply

Potable Water Services

The Water Corporation's main is located in Drummond Road East at the entrance to the site and is capable of serving the project.

Fire Services' Water Supply

The Toodyay Sport and Recreation Precinct Master Plan has identified the need for water storage for firefighting purposes to meet current DFES requirements.

Recycled Water System

The Toodyay waste water treatment plant is located approximately 4km east of Toodyay and is used for the disposal of all town effluent. The treated water generated by this facility is presently disposed of through evaporation ponds and an adjacent sandalwood plantation. The Master Plan proposes to construct a new 4.2km return pipeline and associated storage tank to allow this treated water to be used for non-potable reticulation. Use of recycled water will help reduce the ongoing operational costs of this new recreational precinct. This will be separately funded as part of the second stage.



4.4.3 Sewerage and Drainage

Sewerage

One of the advantages of the topography of the site is that effluent disposal may be achieved by gravitating effluent down to the existing system deep sewerage. The available connection in Drumming St East is of a sufficient size and capacity to accommodate all effluent that will be generated on the site.

Stormwater Drainage

The site presently drains into the Boyagerring Brook and nearby Avon River. The storm water will be managed onsite to ensure that as much as possible is contained for re-use and recycling. The master plan also makes provision to ensure that any water escaping from the site is not contaminated or nutrient rich.

4.4.4 Geotechnical Investigations

As part of the Shire's due diligence prior to purchasing the site, the Shire obtained details of previous geotechnical surveys. These investigations revealed that in some parts of the site there is rock close to the surface and in other locations there are pockets of unconsolidated fill. The precinct master plan has identified that the lowest risk approach is to import the majority of the fill to the site and due to the rock presence, minimise the amount of rock cutting involved. A thick sand pad will be installed under each of the buildings and all sporting fields will be serviced with sub soil drainage.

4.5 Concept Development

4.5.1 Planning scope and design objectives

The Shire of Toodyay and Peter Hunt Architects met on several occasions to workshop the concept plans and site layout. The main design objectives informing these discussions were the following:

- Sporting fields, courts and facilities would be consistent with the Department of Sport and Recreation dimensions guide and the orientations be as close as possible to the ideal.
- Where ever possible, facilities and buildings would be multi-purpose and multi-use and meet the needs of both sporting and other community stake holders.
- Minimise the distance between facilities while ensuring all facilities will be fully accessible.
- Maximise the benefits of site topography to provide viewing of all sports for spectators and maximise vistas to nearby hills
- Optimise internal roadways and car parking to adequately service all portions of the site
- To identify the most appropriate order for staging and prioritising of the services and facilities.

The site has considerable advantages mostly related to proximity to the school, town site and proposed future residential development. The site also provides natural



views to the town site, to the river, and beyond. The topography to the site does however provide some challenges. In particular the site works associated with establishing plateaus for the various areas of the development does contribute to substantial upfront site costs.

4.5.2 Master Plan

The collaboration between the Shire and the Architects resulted in the master plan now set out at figure 4.1.

The draft Toodyay Sport and Recreation precinct Master Plan was distributed extensively to community and sporting groups to seek their views / suggestions and endorsement. This consultation process included a public presentation and meeting at the Toodyay Community Centre with invited representatives and stake holders as well as an open invitation to the community at large.

The feedback from community and sporting groups was almost universally positive. Most requests and suggestions related to the detailed design that will come later in the project and these have all been recorded for future consideration. The master plan was subsequently endorsed by Council at its meeting in August 2014.

Figure 4.1 – Junior Soccer



Figure 3.1: Toodyay Sport and Recreation Precinct Master Plan





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5. PROJECT MANAGEMENT

This chapter describes how the project will be managed during detailed design, construction and commissioning. The Toodyay Sport and Recreation Precinct Project is easily the biggest single project ever attempted by the Shire of Toodyay. As a result, we cannot rely on normal day to day practices and processes to manage a project of this significance. Our project management approach is described in more detail in the project management plan but it will include the following elements.

5.1 Key Players

5.1.1 The Project Manager

The Shire of Toodyay will employ a full time project manager to manage the Shires role in this project. The first task of the project manager will be to prepare a full and detailed project management plan including task lists and Gantt charts. The project manager will be the Shires principal resource in dealing with the lead contractor or Architect.

5.1.2 Lead Contractor

The Shire of Toodyay will appoint through a competitive tendering process a lead contractor or architect to manage the tendering contracting and supervision of the works associated with the project. This contractor will be responsible for converting concept plans into detailed designs, participating with the Shire in the development of tender specifications and managing tendering processes. Most day to day contact with the Shire will be between the project manager and the lead contractor.

5.1.3 Senior Management Group

The Senior Management Group consist of the CEO and the executive managers of the Shire of Toodyay. Each of these managers has resources and expertise to bring to bear to assist in the affective delivery of the project. The SMEG will meet regularly with the project manager and occasionally with the lead contractor to supervise the project and ensure that all necessary support and resources are provided.

5.1.4 Council

The Council's role within the project is to provide governance and oversight. It will ensue that the project is delivered in line with council approvals and community expectations. Because of the significance of this project to the short and long term future of the Toodyay community and its economic development, involvement of Council is critical.



5.2 Project Management Plan

The project management plan will include the following elements:

5.2.1 Scope Control

One of the risks of the project of this type is scope creep where elements of the plans / buildings or facilities will increase in size / nature or quality if these elements are not closely monitored.

5.2.2 Communication Plan

During design, construction and commissioning there will be a range of key stakeholders with differing information needs. The Communication Plan will set out the approach to managing communication with each stakeholder, including distribution lists for various project management documents.

Internal Stakeholders include:

- The Chief Executive Officer;
- The Lead Contractor;
- The project management team;
- Senior Management Group; and
- Council.

Funding Stakeholders are likely to include:

- Dep't Infrastructure & Regional Development;
- Dep't of Regional Development (WA)
- Dep't of Sport and Recreation
- Lottery West
- Bendigo Bank
- Private benefactors

Information Stakeholders include:

- Sporting Groups
- Community Groups
- Community at large
- Media
- Members of Parliament.

5.2.3 Quality management Plan

The project manager will work with the lead contractor to ensure firstly that the scope of works for all projects is clear and comprehensive. The procurement criteria for each project element will include criteria for compliance quality and value for money. Best practice processes will ensure that all contracts and supervision will meet quality criteria.



5.2.4 Human Resource Management Plan

While the project will be managed primarily by the Project Manager and the lead contractor the efforts of a number of other elements of the organisation will be brought to bear on different elements of the plan and the delivery. This will include:

- Finance and budgeting staff to manage the cash flow and payment regime for the project. They will ensure that the funds are available when required, and earning interest when not. They will also ensure that all scheduled payments are made expeditiously when approved by the project management team;
- The Shire of Toodyay Works crew will be called upon from time to time as required. This can include traffic management, earthworks, parks and gardens, road construction and maintenance.
- The Occupation Health and Safety Coordinator will provide advice on all on site safety process and help review OSH plans submitted by potential contractors;
- Regulatory staff will manage all statutory planning, environmental health and building issues, bearing in mind that all building plans will be independently certified;
- The Senior Management Group will oversee the project and manage all updates and decision making required by Council.
- Community development staff will assist with the delivery of the communication plan.

5.2.5 Scheduling, Critical Path Analysis and Dependencies

An effective project management plan requires meticulous attention to the tasks and activities that together constitute the project. This includes identifying any deficiencies – tasks or activities that cannot be commenced or completed until another task is completed. This in turn will help to identify the critical path, and which of the alternative approaches available will best meet the needs of the project.

5.3 Procurement Management Plan

The project will be managed primarily by the project manager. Procurement of contract services for the project will start with the appointment of the lead contractor – either an engineer or an architect – to assist with the external contract management.

Shire of Toodyay procurement activities are guided by:

- The Local Government Act 1995
- The Local Government (Functions & General) Regulations 1996 (which includes provisions for tendering for goods and services)
- Shire policies including the Purchasing Policy and Local Price Preference policies;



- The WA Local Government Association (WALGA) Procurement Handbook which is a best practice guide including numerous templates.

The Shire will also utilise the services of the WALGA Procurement Consultancy Service which will provide additional assurance of compliance, probity, transparency and value for money.

5.4 Risk Management Plan –

This project is the biggest single project ever undertaken by the Shire of Toodyay. Importantly it has been the result of an extensive period of consideration by Council for an extended period. Some elements have been debated by the community in different forms for many decades. It is however a transformational project which will underpin the economic and social wellbeing of the community for many years to come.

In June 2015, a risk management review team followed Council's Risk Management Policy to identify, analyse and evaluate the risks associated with the proposed Sport and Recreation Precinct.

The risk assessment is critical to this projects, as it has an estimated to cost \$29,000,000, it will be the biggest single project ever undertaken by the Shire of Toodyay and with extensive community consultation over many years, there is great expectations to deliver an outcome that satisfies all stakeholders.

The risk management review team identified a wide range of potential risks, these were grouped together into a final list of 27 risks. Of these, 3 were identified as high risk, 15 moderate risk and 9 as low risk items. Additional controls may be required for the 3 high risks and 2 of the moderate risks.

Those risk identified as high risk were:

- Scope and specification issues that could result in a major financial risk;
- Cost of utilities issues that these yet to be finalised costs, may vary considerably from estimates and present a moderate financial risk;
- Cost control issues that could result in a major financial risk.

Council has identified many potential risks during their business case and have already agreed to engage a Project Manager and a Lead Contractor specifically for the project. These yet to be filled positions, regularly mentioned throughout this risk management plan as being the existing controls Council has in place to manage specific risks.

By its nature this process is continuous and iterative. The risks that we can identify now, and the risks that we can identify later will be very different. The risk management plan at this stage is high level and largely governance, management and financial risks. In depth risk analysis will occur at each stage of project development to ensure that the process is informed by new project participants.

5.5 Operational Management

When completed, the new sport and recreation precinct will be managed on a similar basis to the existing Toodyay Show Grounds and other shire managed facilities. Maintenance of the sporting fields / gardens and outdoor facilities will be undertaken by the works and services / parks and gardens team. Reticulation will be automated and water will be a combination of scheme water and storm water, with future plans to access recycled treated effluent.

The buildings will be maintained as part of the suite of assets controlled by the Shire. The Manager of Planning and Development and the Building Maintenance Officer will take primary responsibility for regular and routine maintenance. The operational expenses will be accommodated as part of the long term financial plan and annual budgets. The long term maintenance and renewal of the facilities will be incorporated into the Shire of Toodyay Asset Management plan.

It is expected that the new facilities will house up to 4 permanent staff with numerous casual staff and volunteers for major events and conferences. Staff will be located at the aquatic facility and the multipurpose function centre. The future second stage will see more staff located at the multi-purpose indoor sports facility.

The day to day management of the facilities will fall within the responsibilities of the Manager of Community Development. This position is already responsible for the management of a suite of community access facilities including the library, visitor centre and two museums. This directorate also has carriage of sport and recreation, tourism and events which will be the main activities associated with the new precinct.

Figure 5.1 Artist's Impression – Netball & Basketball Courts





6. FINANCIAL IMPLICATIONS

This chapter summarises the capital development cost of Toodyay Sport and Recreation Precinct, and provides details of the Shire of Toodyay's plans to fund and finance this project. This will of necessity involve significant contributions from funding bodies, as well as a substantial capital and contribution from the Shire.

For all new assets it is important to understand the long term cost of ownership and the full life cycle cost of owning, operating, maintaining and replacing this group of assets, the expected operating cost and economic benefits of the development to Toodyay. The whole of life cost is examined in detail in a separate document.

6.1 Capital Development

The Shire of Toodyay Sport and Recreation Precinct Master Plan was developed by Peter Hunt Architects, is the culmination of several years of planning and has considerable community buy in.

The concept plan was assessed by quantity surveyors who have estimated the capital development cost of Toodyay Sport and Recreation Precinct. The cost estimates put the entire cost of the project at over \$28 million.

The preliminary cost estimates are set out below;

Table 6.1: Preliminary Cost Estimates

Toodyay Sport and Recreation Precinct Preliminary Cost Estimate Stage One	
SITE WORKS	
Estimated cut and fill	\$2,850,000
Playing Field Areas (assumed subsoil drainage not required)	\$434,000
Roads and Car parks	\$1,085,000
Basketball / Netball Courts	\$240,000
Cricket nets	\$20,000
Turf Cricket Pitch Allowance only	\$5,000
Contingencies	\$741,440
SITE WORKS TOTAL	\$5,375,440
BUILDINGS	
Multipurpose Function Centre	\$5,930,000
Basketball and Soccer Change Rooms and Toilets and Verandah	\$1,060,000
Soccer / Hockey Shade Structure	\$300,000
Sports Ground Central Store	\$200,000
Ticket Booth at Entry Road	\$40,000
Signage Generally	\$50,000



Children's Playgrounds	\$160,000
Contingencies	\$1,212,800
BUILDINGS TOTAL	\$8,952,800

SITE SERVICES	
Electrical	\$900,000
Hydraulics	\$522,500
Contingencies	\$227,600
SITE SERVICES TOTAL	\$1,650,100

AQUATIC FACILITIES	
Aquatic Centre	\$3,670,000
Contingencies	\$587,200
AQUATIC FACILITIES TOTAL	\$4,257,200

Subtotal Stage 1	\$20,235,540
Professional Fees (8%)	\$1,618,843
GRAND TOTAL STAGE 1	\$21,854,383

Preliminary Cost Estimate Stage Two

STAGE TWO	
Indoor Sports Hall Including Change Rooms, Toilets, Offices, Stores	\$3,776,000
Recycled Water Scheme	\$800,000
4 Tennis Courts And Small Tennis Pavilion	\$798,000
Contingency	\$732,160
Subtotal Stage Two	\$6,106,160
Professional Fees 8%	\$488,493
GRAND TOTAL STAGE 2	\$6,594,653

GRAND TOTAL	\$28,449,036
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6.2 Cost Estimate Exclusions:

The cost estimates are the capital costs. The following items were not considered in the calculations:

- Furniture, fittings and equipment (loose items), window treatments.
- Grounds equipment (mowers etc.).
- GST
- Cost Escalation.
- Paving and paths



6.3 Financing the Project

The precinct master plan recognised that it might not be possible to fund and finance the project as a single stage. It identified the possibility of doing the work in stages if necessary. The identified stages are:

- The first and most expensive stage is the provision of all of the site works and infrastructure including providing level areas for each of the sporting facilities, power, water, recycled water and the essential facilities for the field sports. It also includes a modest aquatic facility, something the Toodyay community has sought for over 40 years;
- The final stage consist of an indoor recreation facility which will be designed to accommodate different activities such as performing arts and school assemblies. This stage will also include new tennis courts.

The Shire will be able to fund its contributions from 3 budget periods aligned with the period of construction and the timelines set out for the National Stronger Regions Fund. Stage One will be funded entirely from Shire resources and confirmed outside contributions, together with the proposed grant from the national Stronger Regions fund.

Table 6.2: Confirmed Funding Sources

Source	Timing	Amount
Federal: Stronger Regional Communities	2016-17	\$10,000,000
Swimming Pool Committee	2016-17	\$100,000
Bendigo Bank	2016-17	\$100,000
Shire Reserves	2015-16 to 2016-17	\$1,800,000
Shire Loans	2015-16 to 2018-19	\$8,000,000
Shire budget contributions	2016-17 to 2018-19	\$1,860,000
Total		\$21,860,000

This Business Case is based entirely on secured funding for Stage One. There is however the prospect of funding, not yet confirmed, from a number of State agencies including Lottery West, Wheatbelt Development Commission and the Department for Regional Development. If secured these additional funds will offset some borrowings or allow Stage Two to be completed contemporaneously. This business case is not reliant on any contributions from these other sources.

6.4 Lifecycle Costing

The Shire of Toodyay has prepared a Whole of Life Costing analysis for this business case. The analysis used a range of assumptions.

- After grants and contributions an \$8 million loan will be required
- The loan repayments have been allocated against the buildings and the aquatic facility
- No loan funds have been allocated to site works or other infrastructure



- No further loan or grants funding has been assumed for future replacement.

The financial projections for operating costs where similar facilities exist, on the 5 year average for existing facilities. For new facilities estimates were informed by research into similar facilities at other local governments. There are a number of possible budget adjustments that would help meet the additional costs resulting from the new facilities including:

- Reducing allocations to the roads program (Toodyay has exceeded its own source funding requirement for local roads for the last 3 years). (\$200,000)
- Reducing future allocations to access and egress. Toodyay has made significant capital investments in improving safety for subdivision. The capital portion of this program is nearing conclusion and future investments are likely to be more modest. (\$100,000)
- No additional capital contributions to Sport and Recreation . This facilitate will eliminate the need for other capital investments in Sport and recreation for the foreseeable future (\$100,000)
- Reduced expenditure at Showgrounds. As a secondary facility the level of service can be reduced. (\$50,000)
- Existing reserve allocation. This is the amount Council has been allocating each year to build up reserves to pay for this project can be allocated to ongoing costs. (\$250,000)

This results in potential savings or reallocations of \$700,000, more than enough to fund the whole of life costs for this project.

Council in its Strategic Community Plan identified future rate rises of CPI plus 5%. Given the changes in economic circumstances a more modest increase of CPI plus 3% has been projected for this business case. Even with this more modest increase the additional funds from rate rises over the next 3 years compared to 2014-15 rates will be:

- 15/16 CPI Plus 3% \$272,600
- 16/17 CPI Plus 3% \$558,830
- 17/18 CPI Plus 3% \$859,372

The Summary of the whole of life costing projections are set out on the next page.

Toodyay Sport and Recreation Precinct – Business Case



7. ECONOMIC BENEFITS

7.1 Background

This project involves the construction of a new Sport and Recreation Facility in Toodyay which is situated in the Wheatbelt Region of WA. The project is consistent with the priorities and strategies identified in key regional planning documents.

Following consultation with community, Elected Members and administration – Council adopted its Strategic Community Plan on 21 May 2013. The top priority is the Major Capital Project to construct the new Recreation Precinct facilities.

Examination of the evidence and modelling the outcomes in the pages that follow demonstrate that the project stacks up very well both strategically and economically, and provides excellent outcomes for the Shire and the Commonwealth.

7.2 Economic Impact Assessment

The development of the new Sport and Recreation Precinct will have cumulative benefits from the range of facilities to be provided.

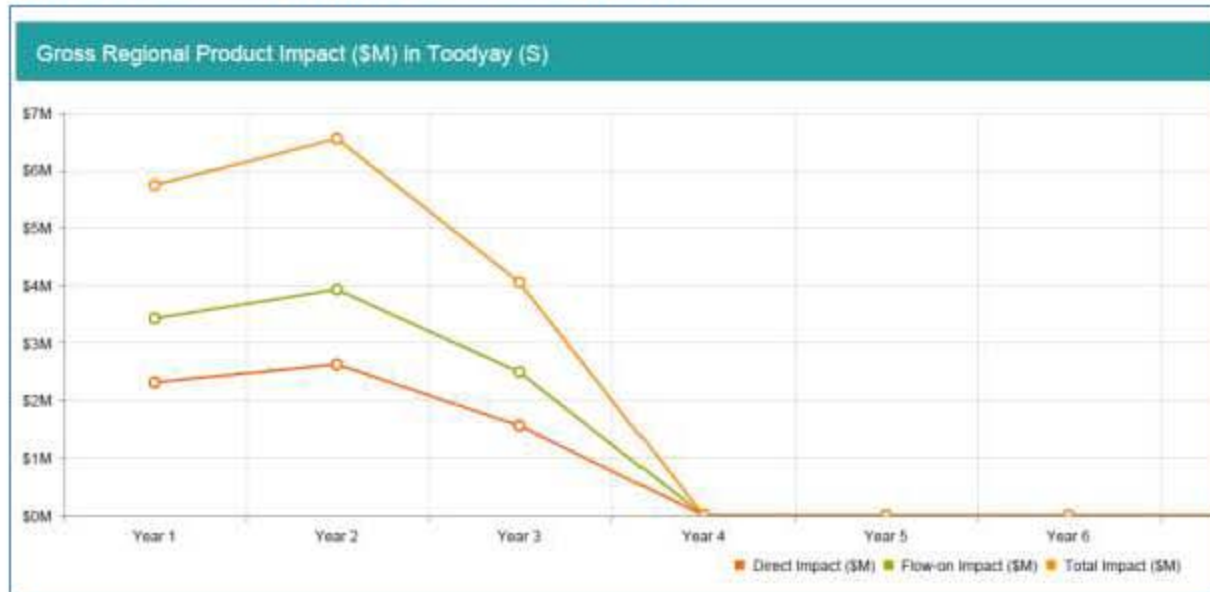
7.2.1 Construction – Contribution to Gross Regional Product

One of the challenges for projects to produce community or recreation facilities is quantifying the economic benefits of the project in terms of job creation and contribution to gross regional product. We considered a range of options, but settled on the Economic Impact Analysis Tool (EIAT) developed by the Australian Workplace Innovation and Social Research Centre (WiSeR) at the University of Adelaide. This tool is optimised to reflect individual regional areas which improves the reliability of the information. It relies on inputs based on the value of expenditure.

The EIAT identifies that only 20% of construction expenditure contributes directly to Gross Regional Product (GRP), but because of the significant multiplier effect in the construction industry the contribution to GRP during the three year construction phase is almost \$18M.



Figure 7.1 Gross Regional Product - Construction



7.2.2 Construction – Contribution to Employment

The other significant output from the EIAT is employment expressed as FTE's; that is full time equivalents. The same data that identified the contribution to GRP calculated that a total of 148.1 jobs will be generated during construction, peaking during year two of the project. This information is represented in the table below. This is indicative of the very strong multiplier from infrastructure investment, demonstrating a higher employment multiplier than any other industry sector in the model.

Table 7.2 Gross Regional Product - Construction

Employment (FTE)	Year1	Year2	Year3	Total
Direct	19.6	22.5	20.1	62.2
Flow-on	27.1	31.2	27.7	86.0
Total Jobs	46.7	53.7	47.8	148.1

7.2.3 Impact of the ongoing operations of the new facilities

While the main drivers for investment in these facilities are community and demographic, there will also be a substantial economic impact. In the Avon Sub-Regional Economic Development Plan, Toodyay was identified as the only community in the region that no longer has agriculture as a major driver. Toodyay relies more on Tourism and Lifestyle as its major economic drivers and this impacts significantly on project selection. In this respect the Sport and Recreation Precinct is a game changer.



Figure 7.3 Industry Drivers in the Avon Sub Region



The project involve a number of discrete facilities. From an economic perspective this can be divided into three discrete zones each with their own impacts on the local economy. These zones are:

- Sports facilities – allow local sports participation to increase, more players, more spectators, more games;
- The aquatic facilities – will be a boon for local participation, improved health, improved school attendance, an improved tourism offering and reduced economic leakage; and
- Multipurpose function centre – provides more private functions, more sporting celebrations; more regional meetings, access to the secondary conference market, and increased overnight visitors.

Realising the opportunities presented by the new facilities will also produce jobs and contribute to Gross Regional Product. In assessing the likely impacts we consulted research undertaken by Tourism Western Australia. The Fact Sheets produced on Experience Perth, the regional tourism body of which Toodyay is a part, revealed the following:

- The average spend for a day trip visitor in this region in WA is \$109.50 per person;
- The average stay for an intrastate overnight visitor is 3.6 nights; and
- The average spend for an intrastate overnight visitor is \$455.00.

We used this information to ensure that our projections were conservative and in all cases are based on less than the average spend for visitors. Projected ongoing economic impacts from the activity generated by the new facilities are set out in the following sections.



In this section economic leakage refers to the leakage of funds from the local economy. Families travelling to Northam to access aquatic facilities may also purchase groceries or fuel or hardware (for example) and this is money lost to the local economy. It could also be considered import replacement.

Table 7.4 New Activity Projections

Event Type	Value
Private functions - Weddings, engagements, birthdays	\$94,000
Sporting Home Games	\$69,000
Small Conference	\$154,500
Conference Dinner	\$63,000
Expos	\$34,200
Small events /meetings	\$7,950
Holiday Extensions	\$84,000
Total Extra Value	\$506,650
Opportunity	Value
Increased day trips	\$376,750
Reduced economic leakage	\$340,000
Sport, Recreation and Swimming Pool Usage	\$480,000
Total Extra Value	\$1,196,750
Local Government Spending	Value
Service Delivery	\$150,000
Operating Costs	\$285,000
Total Extra Value	\$435,000
TOTAL EXTRA VALUE	\$2,138,400

The Economic Impact Assessment Tool recognises that the impact varies depending on which sector is affected by the increased expenditure. The analysis of the extra value provides the following industry break up.

**Table 7.5 – Projections by Industry Sector**

Extra Value by Industry Sector	Value
Retail	\$558,500
Accommodation and Food	\$642,700
Sport and Recreation	\$480,000
Public Administration	\$457,200
TOTAL EXTRA VALUE	\$2,138,400

The split of values was input in the EIAT producing the results below.

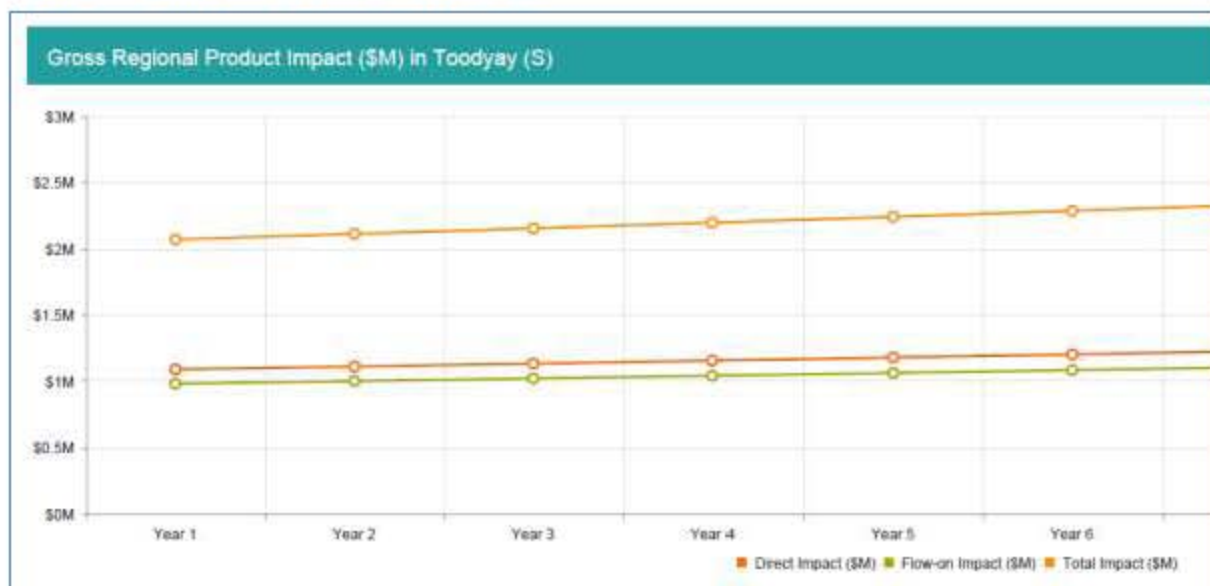
Ongoing Contribution to Gross Regional Product

The contribution to Gross Regional Product from this project is set out in the graph below. This contribution is continuous.

Table 7.6 Ongoing Contribution to GRP

Gross Regional Product	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Total
Direct	1.09	1.11	1.13	1.15	1.18	1.20	1.23	8.09
Flow-on	0.98	1.00	1.02	1.04	1.06	1.08	1.10	7.29
Total GRP	2.07	2.11	2.15	2.20	2.24	2.28	2.33	15.38

This can be represented graphically as follows:

Figure 7.7 Ongoing Contribution to GRP



Ongoing Employment Creation

The EIAT provides the means to determine the employment creation resulting from the economic impact of the project. We already know that there will be up to five Local Government staff members working at the new facility, but this does not take account of staff that may be employed for functions or events, or the employment multiplier of the project. This is where the EIAT model is very useful. Using the extra value projects in the preceding section the model indicates the creation of between 20 and 25 ongoing jobs.

Table 7.8 – Ongoing Employment Creation

Employment	Year1	Year2	Year3	Year4	Year5	Year6	Year7	Total
Direct	15.61	15.92	16.24	16.56	16.90	17.23	17.58	116.04
Flow-on	8.01	8.17	8.33	8.50	8.67	8.84	9.02	59.55
Total Jobs	23.62	24.09	24.57	25.06	25.57	26.08	26.60	175.59

Return on Investment

The return on investment for the project can be calculated as follows:

ROI = Gain from Investment / Cost of Investment.

Therefore the Return on Investment following construction, using the increase in Gross regional Product (GRP) as the measure of gain from the investment. The resulting calculations enumerate both the return on investment on the total project cost and the commonwealth contribution.

Gain from Investment – annual GRP	=	\$2.07 M
Return on total investment = \$2.07m / \$22m	=	9.4 %
Return on Commonwealth Investment	=	20.7 %

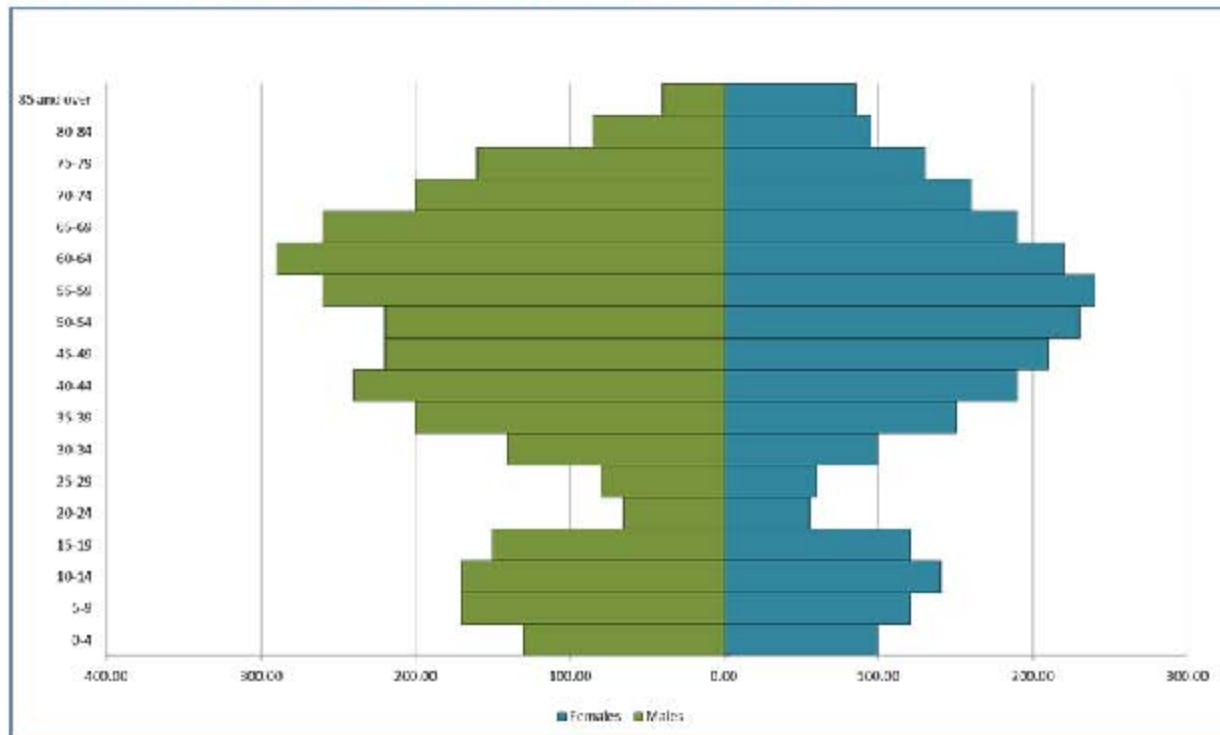
7.3 Attracting Families and Young People to Live in Toodyay

7.3.1 Toodyay's Demographic Time Bomb

The Shire of Toodyay is experiencing an economic and demographic time bomb. Sport and Recreation Facilities are not just an attractive idea, they are an economic imperative. The Western Australian Planning Commission has prepared a range of population projections for the Shire of Toodyay. The Figure which follows illustrates Toodyay's population projections based on current trends. The gaps in the graph provide a compelling visual illustration of our demographic imperatives.

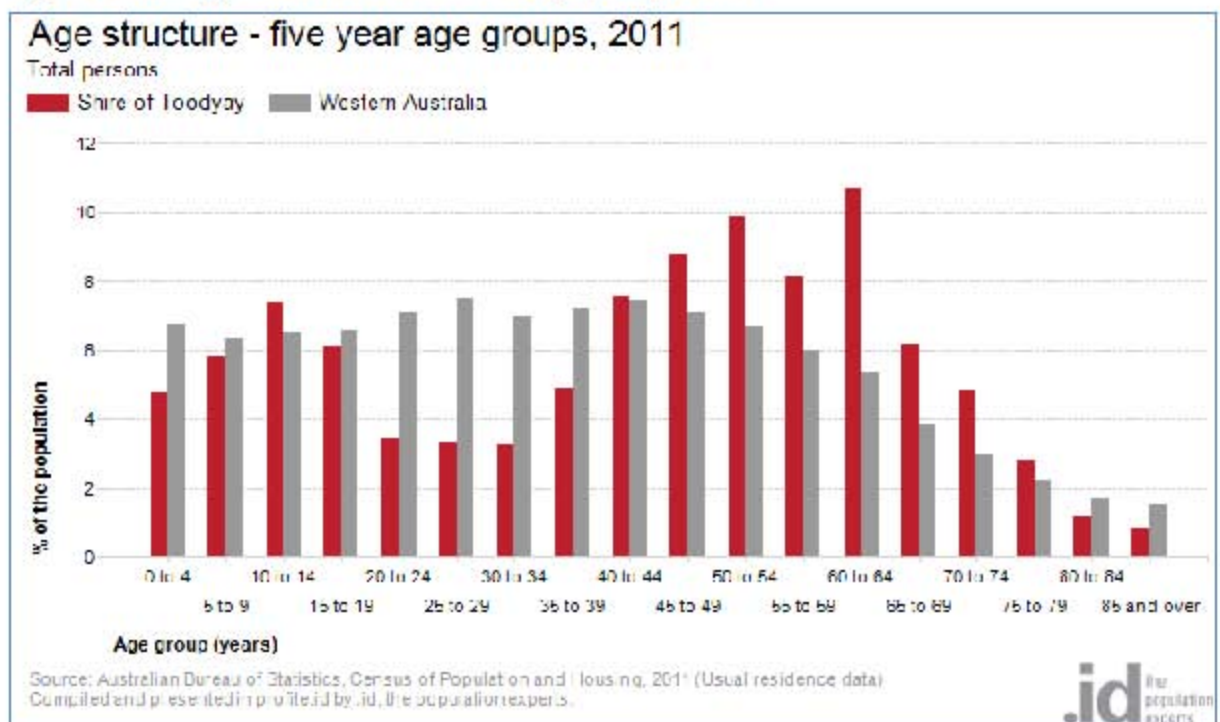


Figure 7.9 - WAPC Age Sex Profile 2026 – Shire of Toodyay



When compared to the rest of Western Australia the difference is stark. From age 15 to age 40 Toodyay's proportion of population is well below the state average. This is prime aged population which should be the engine room of the local economy.

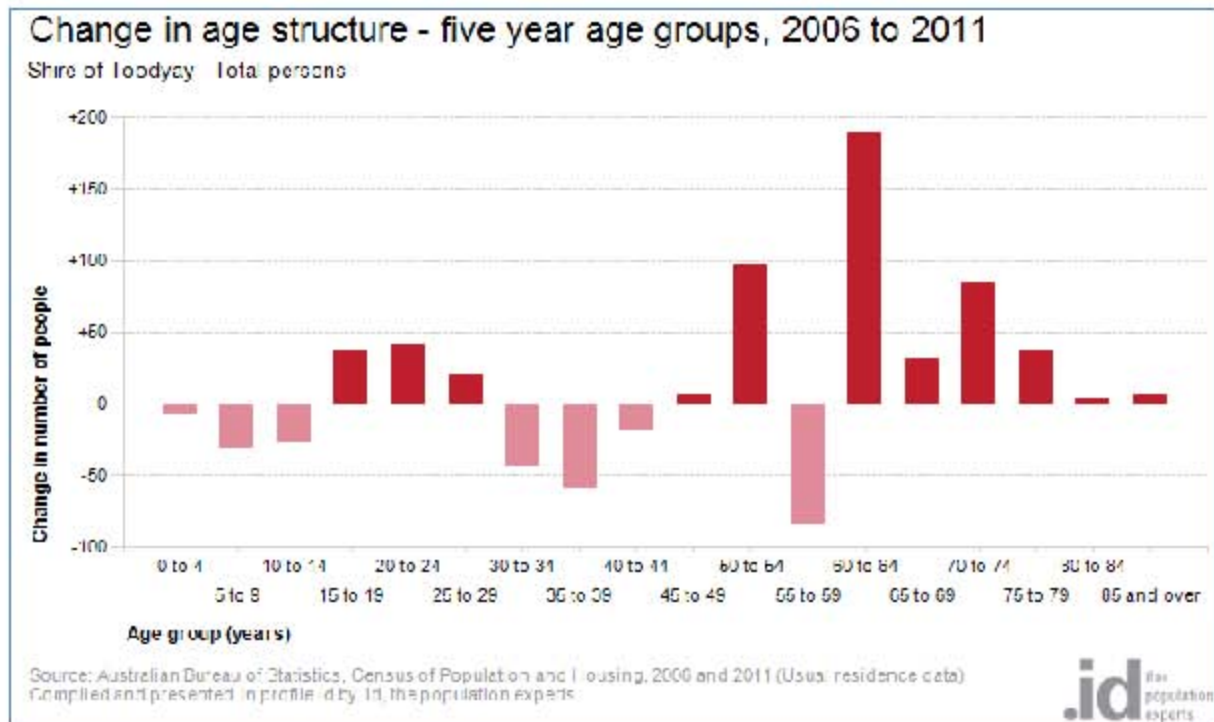
Figure 7.10 – Age Structure of the Toodyay Population





Trend data is also a cause for concern. Between 2006 and 2011 Toodyay's population aged significantly.

Figure 7.11 – Changes in the Age Structure of the Toodyay Population



An important driver for developing sport and recreation facilities is to attract a younger demographic. When examining why we are losing young people and how we can attract them back there is substantial evidence supporting the proposition that quality contemporary sporting facilities are a significant driver as can be seen from the evidence below.

7.3.2 Living in the Regions 2013 – A survey of attitudes and perceptions about living in regional WA

The COAG Regional Australia Standing Council in July 2012 identified the determinants of long term regional economic growth

- Human capital, particularly education and skills;
- Sustainable (economically environmentally and socially) communities and population growth; and
- Effective cross-sectoral and intergovernmental partnerships (including through place based approaches) and integrated regional planning.

The report asked the question - *Why live in the regions?* Answers included:

- The diversity of sporting options available locally and the quality of the facilities supporting these activities;
- Highest ranking primary reasons for living in the regions 2013? Sporting activities 38% ; and



- Highest ranking primary reasons in each category by gender Sporting activities 35% Female 42% Male.

It went on to examine Interests and activities related reasons to live in the regions

- Primary interests and activities related reasons
- The social and sporting life in a region was clearly important to respondents. This was reflected in the discussion groups, where participants stated that active community engagement was something special.
- Sporting was second in rating - 2,136 female, 1,656 male

Most regional areas experience some loss of population at some time. The report examined *Why people relocate?*

- The lack of activities and opportunities for younger people in the community. Pilbara discussion group – but applicable in all regions.
- Those in the Wheatbelt (25%) would be more likely to move for sporting interests.

Collectively this is compelling evidence of the importance of Sport and Recreation facilities to attracting and retaining younger people in regional communities. The consultant who developed the Toodyay Economic Development Plan pointed out that Toodyay's current age profile is that of a dying community. Rather than accept that future we have decided to change it.

7.3.3 Drivers for Growth

Toodyay is a peri-urban rural Council on the fringe of the Perth metropolitan area. As identified in the Shire of Toodyay Economic Development Plan, Toodyay is a lifestyle location, and more than half of Toodyay's working population work outside the Shire.

Figure 7.12 – Employment Location of Toodyay Residents

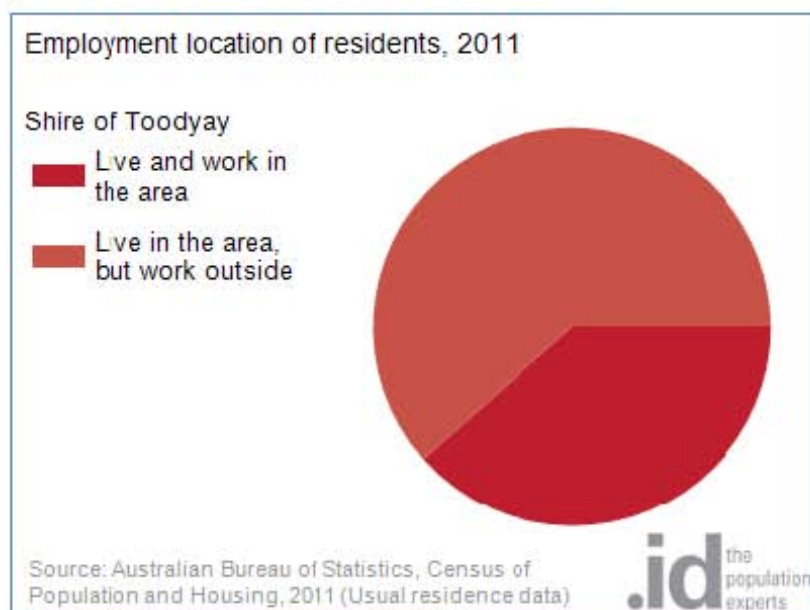
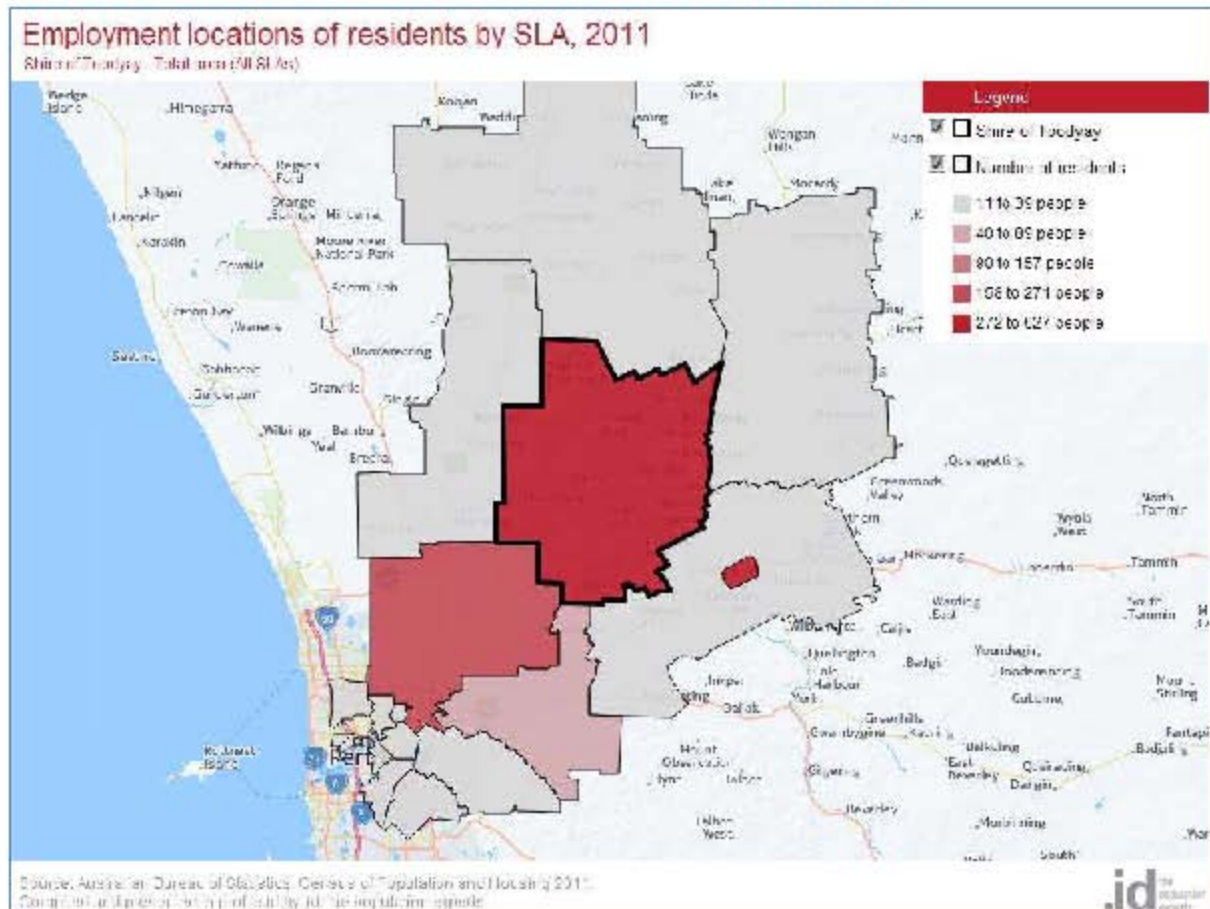


Figure 7.13 – Map of employment Location of Toodyay Residents



Of those residents who live in Toodyay and work elsewhere the most significant locations are Northam and the City of Swan (including Midland). This is important because Northam has been identified as a Super Town and a target for State Government Investment. As Northam grows, so too does Toodyay.

More importantly Midland is experiencing massive state investment, with a new public private hospital campus (\$360M) and a new university campus including a medical school. This is complemented by the Midland Master Plan which will transform the CBD.

Figure 7.15 – Midland Growth Centre

Brief statistics	City of Swan
Population 2013:	124,782
Change between 2013 and 2036:	91,378
Average annual percentage change between 2013 and 2036 (23 years):	2.47% per annum
Total percentage change between 2013 and 2036 (23 years):	75.46%



Both of the primary locations where Toodyay residents work are experiencing substantial growth.

7.4 Alignment with Regional Planning Documents

7.4.1 RDA Wheatbelt Regional Plan 2013 – 2018

The RDA Wheatbelt Regional Plan canvasses many of the issues addressed in this Business Case. This includes:

- The challenges of demographics and an aging population;
- Embracing Tourism opportunities; and
- Teleworking and the value lifestyle;

Importantly, this proposal directly addresses one of the commonwealth priorities set out in the RDA Plan as follows:

Regional liveability – targeted investment in health, education, community amenity and in infrastructure that will attract investment to grow regional economies and create jobs.

This is a liveability project, firmly anchored in economic necessity.

7.4.2 Wheatbelt Blueprint

The Wheatbelt Blueprint articulates a vision for the Region and provides a framework to guide future growth. It was developed by the Wheatbelt Development Commission in consultation with regional stakeholders including Local Governments and RDA Wheatbelt.

Liveable Communities is a major focus of this report with the goal of: *Diverse, safe healthy and resilient communities where services and infrastructure reflect the needs and aspirations of residents.*

For the Wheatbelt Region including Toodyay to prosper and enhance the quality of life for all who currently live here, and to attract a new and younger demographic (15-44 years of age), new contemporary facilities which add to a healthy lifestyle are imperative.

The Wheatbelt Blueprint discusses the following:

- Critical mass activity across communities results in sustainable economic development and service delivery outcome;
- Enhanced communities retain current and attract new people; and
- Increased representation of the 15-44 age cohort delivers larger labour force.

The development of contemporary sport and recreation facilities is a key to retaining and attracting the key demographic to turbocharge future economic growth.

7.4.3 Avon Sub-Regional Economic Strategy

The Avon Sub-regional Economic Development Strategy was developed by the Wheatbelt Development Commission to identify the economic imperatives for the development of this part of the Wheatbelt. It identified the importance of



Community Services and Facilities to the growth in the residential population in the Avon. These facilities have and will continue to underpin demand for community services and facilities in the sub-region.

The strategy confirmed the need to increase residential population of the Avon, to provide increased workforce capacity for major industries, necessitates an enhancement in the sub-region's lifestyle. While blessed with natural lifestyle characteristics and affordable housing options, improvements are required to the diversity and quality of retail offering, public realm, housing mix and social infrastructure. In Toodyay's case the most significant gap in social infrastructure is absent or sub-standard sport and recreation facilities.

It also highlights the need for underpinning investment such as investment in potable water infrastructure to facilitate residential land release and development of the education and recreation precincts.

7.5 Local Economic Development Opportunities

7.5.1 Shire of Toodyay Economic Development Plan

In its Strategic Community Plan the Shire of Toodyay recognised the need for an economic development plan to complement the Avon Sub-regional Economic Development Strategy developed by the Wheatbelt Development Commission. That document identified ways in which Toodyay was unique even within the sub-region, and we needed to tease out those differences into plans and strategies. We recruited the same consultant to produce our plan.

Over the last decade, Perth's peri-urban fringe has had the strongest growth in Australia, with the annual average growth of inner regional (adjoining major cities) Western Australia (2.5%) increasing at a slightly faster rate than the State's major cities (2.4%). Toodyay is located within the inner regional area of Western Australia and has benefited from this trend in the form of accelerating population growth. Toodyay is well placed to benefit from substantial investments in the adjacent metropolitan area. This includes a new \$360 million public / private hospital and a new university campus including a new medical school.

The size of the residential population of a community is a critical factor in the viability of service delivery for health, education, retail, public transport and other community and commercial services.

In our Economic Development Plan the critical mass proposed for Toodyay to reach its potential to deliver improved services and economic development is 10,000. This compares to an existing population of less than 5,000. Critically it identifies the need to attract younger people as Toodyay's population is aging rapidly.

The report identifies the following areas for action:

- Connected settlements;
- Service Delivery Reform;
- Community Amenity;
- Priority Strategies and Projects;
- Regional Centres Development;



- Housing;
- Service delivery reform – aged care, child care, education, health, family services, police and justice services; and
- Community amenity investment and management – multi-user, multi-purpose.

The Plan notes that community amenity contributes to community well-being and liveability and creates economic opportunity. It supports innovative design and management of multipurpose, multi user community facilities in small towns. The plan specifically identifies recreation land expansions alongside other leading opportunities for the development of Toodyay, including strategies to improve youth retention.

7.5.2 Leveraging Economic Opportunities

The creation of this new precinct will provide a wide range of services during and after completion.

- Increasing the attraction of Toodyay in the Wheatbelt as a place to live, work and play. The outcome will be more families choosing to live in Toodyay. The economic benefit will be an increased rate base for the Shire of Toodyay and increased retail expenditure in the regional and local economy;
- Adding to the range of attractions for visitors to Toodyay, which will result in longer periods of stay. The outcome will be increased economic activity and turnover in local businesses;
- Contribution towards critical mass (10,000 for an area) to accelerate Toodyay's importance as part of the future Peri-urban Perth. Elevation of the opinion of Toodyay as a destination to live;
- Stimulus of activity in the adjoining vacant residential land with a capacity of 85 subdivided lots;
- Potential to develop small scale commercial development in land that is part of the new precinct.
- Potential to develop high quality medium density housing lots in land that is part of the new precinct;
- Potential to stimulate further adjoining residential lots subdivision release of up to 2-300 lots;
- Potential to increase building activity in the Shire in addition to that arising directly from project construction;
- More residents with young families generating more students for the local school would generate a need for more teachers bringing an economic boost; and
- More residents using the Avon Link rail service to ensure its retention.

In the short term the development of this site and the construction of the facilities will generate significant economic activity through the injection of \$22 million dollars into the local, regional and metropolitan economies. The Economic Impact Assessment



suggests that only 20% of the work would be sourced locally, but anything we can do to increase that percentage will increase the impact of the project.

The Shire of Toodyay has a Regional Price Preference Policy in place, compliant with the requirements of Part 4A of the *Local Government (Functions and General) Regulations 1996*. We know that some local earthmoving contractors had significant exposure to the mining industry and now have considerable spare capacity. We expect this to lead to keen and competitive pricing and good opportunities for local content.

Impacts such as the need for short term accommodation, purchase of local concrete and earthworks, work for local contractors, demand on the local supermarket, fuel stations, accommodation, hardware stores, bakery and cafes will be part of this.

A population boost as a result of activity stimulated from this development will create both short term and longer term jobs growth in the retail and service industry in the region and Toodyay. Long term this could stimulate the need for more public administration jobs in Local Government, Police, Health and Aged Care Services.

7.5.3 Ongoing Economic Development and Community Wellbeing

The completion of the Sport and Recreation Precinct will increase the number of sporting events held in Toodyay. These would include the current suite of sports, as well as attracting the more multicultural games of soccer and rugby.

All the sporting events/competitions for which Toodyay residents are now having to travel to other locations to participate can be held in Toodyay. These activities will also attract visitors to Toodyay who then spend money in Toodyay, primarily for accommodation, food and beverages.

The current showground does not meet standards required to host football finals. These will now be held at the Precinct. The aquatic centre will also enable swimming events to be held.

The relocation of this facility from the existing site will release prime land for future development close to town and adjoining the river corridor. This has the capacity to further add to the economic development of Toodyay.

7.6 Conclusion

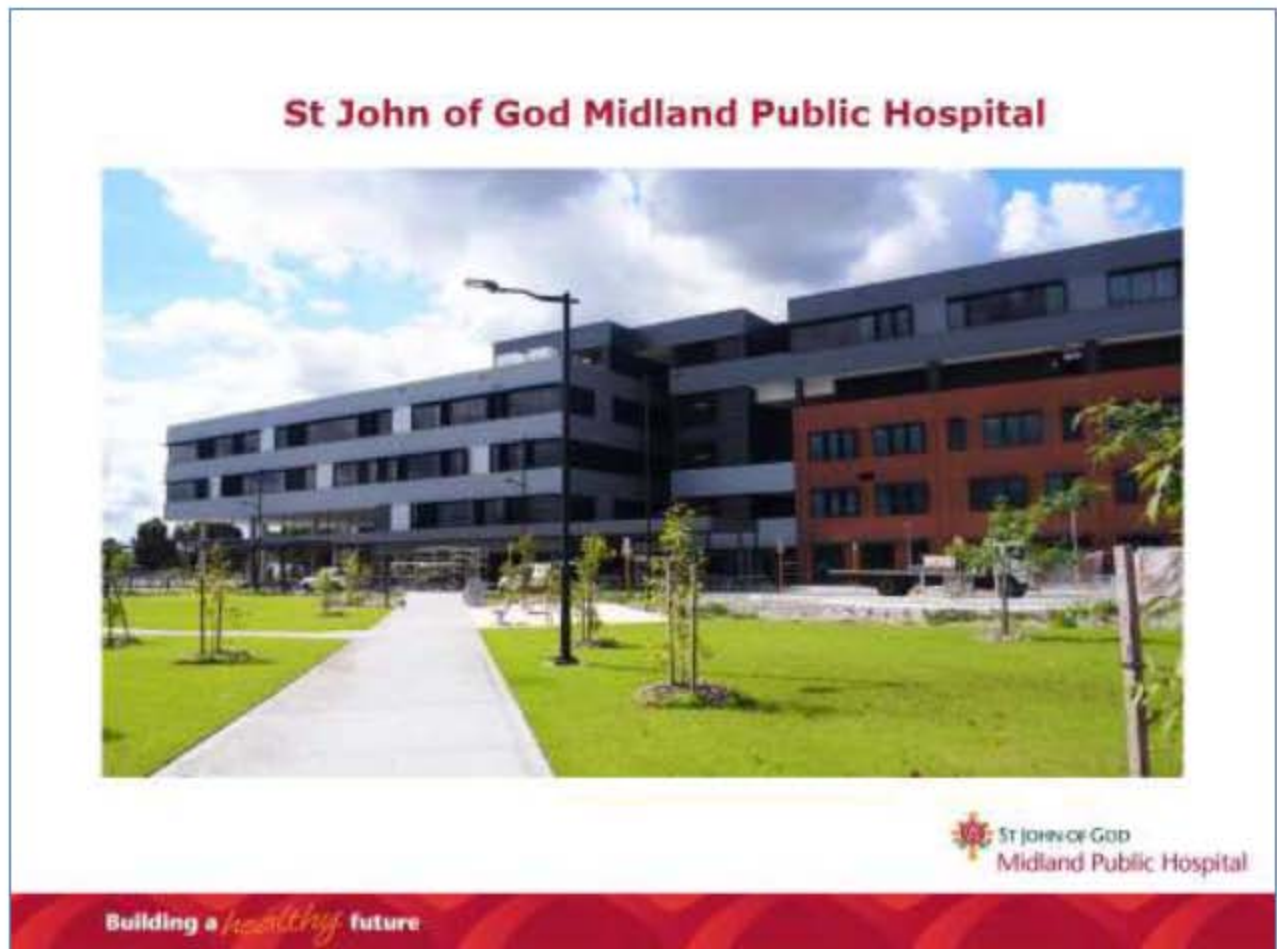
The development of a new Sport and Recreation Precinct for Toodyay is not just about the provisions of a community amenity, it is an economic imperative. It will generate a significant short term boost to local economic activity, but also an ongoing increase. This includes nearly 150 jobs during construction, and up to 25 ongoing jobs.

Perth is the fastest growing city in Australia, and the outer metropolitan Local Governments such as the City of Swan are growing faster still. The metropolitan area has been growing north and south at a rate that is not sustainable. Eventually some of that growth will start to move east and will be boosted by the massive state investment in Midland. Toodyay as the closest Wheatbelt settlement to Perth and the peri-urban fringe will be a prime beneficiary of this trend.



The missing ingredient for Toodyay's growth is young people. The Sport and Recreation Precinct will provide a huge boost for attracting and retaining young families. Locating the facilities next to the high school will help improve the education offering. The new Midland Hospital will provide state of the art medical services closer than they have ever been.

Figure 7.16 – New Midland Public Hospital





8. ADDRESSING DISADVANTAGE

8.1 Background

The Shire of Toodyay is a premium lifestyle location, largely because of its natural environment and scenic beauty. That does not mean however that the community is not facing disadvantage. In the words of our economic consultant, Toodyay has the profile of a dying community with a significant imbalance between older and retired people and young families and prime working age people. This section considers the importance of this project to addressing specific area of disadvantage.

8.2 Poor Recreation facilities

Toodyay has literally the worst recreation facilities in country WA. It would be easy to suggest that this is a result of lack of action by Local Government, but that would be simplistic. Part of the current problem is due to an accident of history.

The original village of Toodyay was one of the earliest inland towns in Western Australia. The first village was established in 1836. The original location is subject to flooding, which led to its abandonment in the 1850s, and a new townsite was established on higher ground 6 kilometres upstream. This was proclaimed on 1 October 1860 as "Newcastle" and the original settlement came to be referred to as "Old Toodyay". In May 1910, due to confusion with the New South Wales city of Newcastle, a name-change to Toodyay was proposed and the original townsite, which had by this time declined substantially, became "West Toodyay".

When the new townsite was established, almost on the run, no provision was made for sport and recreation facilities. Typically for new towns land was set aside as reserves for community and recreation purposes. This is not the case for Toodyay. The existing showgrounds which includes the town oval is combination of donated freehold land (including two heritage cottages) and former railway reserve from long closed railway line. The hockey field was constructed in part on an aboriginal burial ground and can no longer be used for that purpose following objections from Aboriginal elders. The proposed recreation precinct is built on freehold land purchased for the purpose from a land developer.

The entire community has been disadvantaged by the lack of provision for future recreation needs and the present Council is grasping the nettle to solve this long standing issue.

8.3 Changing Rainfall Patterns

Toodyay is situated on the banks of the Avon River. Most Wheatbelt communities built their first swimming pools, largely on a wave of enthusiasm generated by Australia's success at the 1956 Melbourne Olympics, in the late 1950s and 1960s. When the question of a pool for Toodyay was raised, it was set aside because of

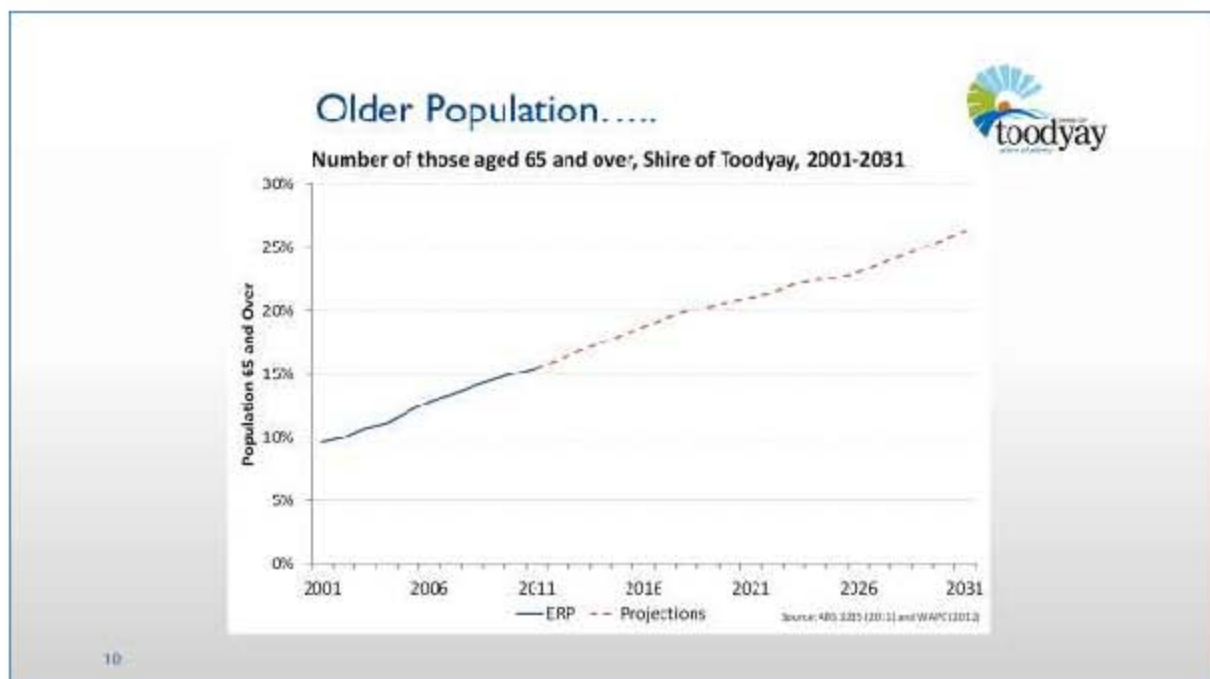


swimming opportunities available in the river. Changing rainfall patterns, particularly in the upper catchment, and high nutrient loads has meant that the river has not been suitable for swimming in summer since the 1970s.

8.4 Ageing Demographic

Of 139 local government areas in Western Australia, only 9 have an older median age than Toodyay. Toodyay's median age of 44 is 8 years older than the median age for WA which is 36. Almost 16% of Toodyay's population is over 65.

Figure 8.1 Toodyay's Aging Population



For children under 5, only 12 Local Governments have less than Toodyay's 4.8%

A significant driver for the new sport and recreation facilities is the opportunity to attract young families and retain young people. Families are attracted by recreation opportunities and facilities. A swimming pool is very high on that list.

This is partly on economic grounds, but also to provide a future means of delivering population services to an older population. Toodyay has no residential aged care so home based services for aging in place will be a significant driver into the future. Community aged care provision or more reliant on labour than buildings and assets.

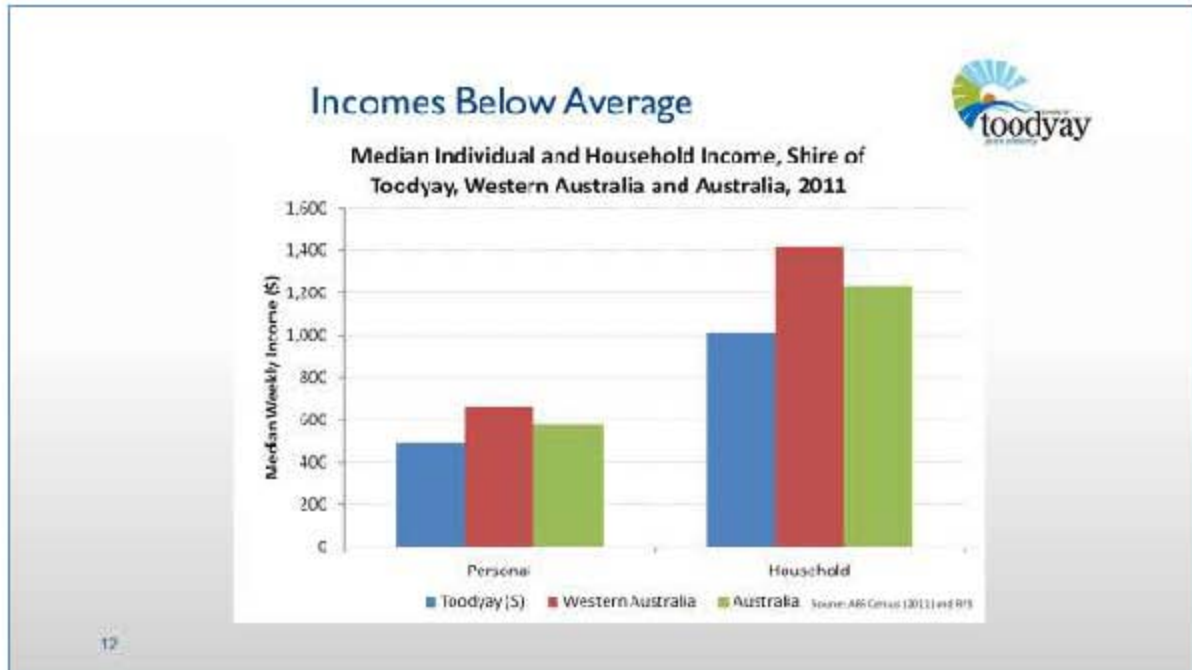
8.5 Measures of Disadvantage

The Socio Economic Indexes for Areas (SEIFA) index provides a measure of relative disadvantage or advantage for an area. Scores above the midpoint of 1000 indicate that a community is relatively advantaged – the higher the score the higher the relative advantage. Scores below 1000 indicate relative disadvantage. Toodyay's SEIFA Index score of 994 indicates a relative disadvantage, but there are of course communities far more disadvantaged than Toodyay.



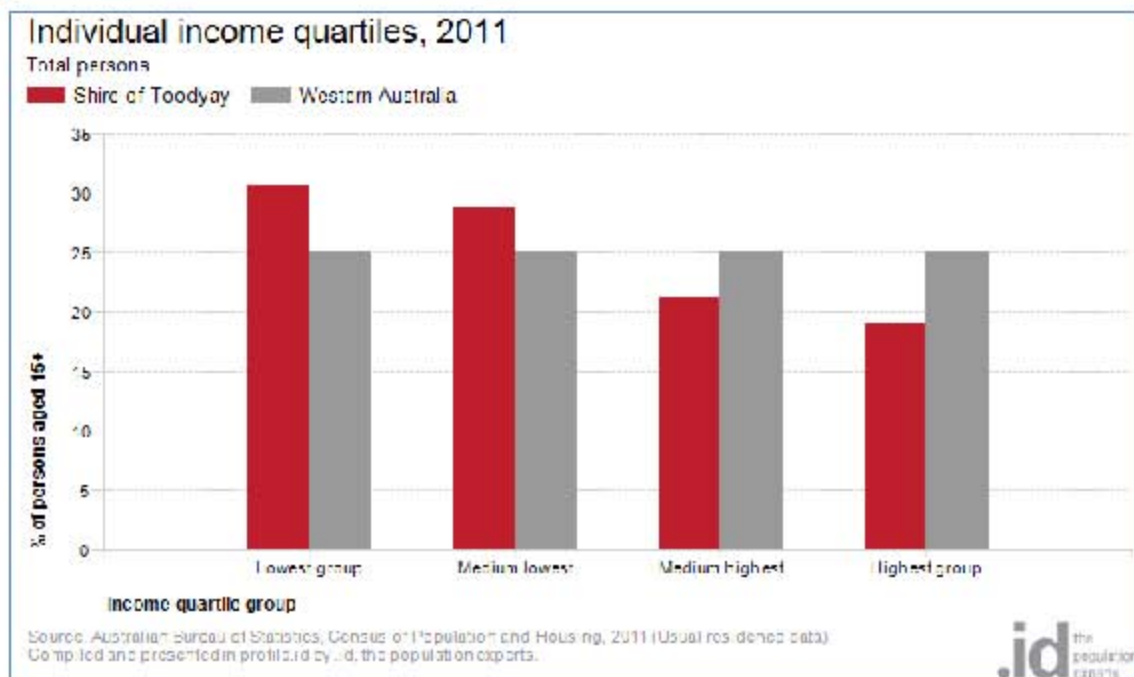
For Toodyay residents, personal and household incomes are well below both the WA and Australian averages.

Figure 8.2 - Below Average Incomes



When compared to the rest of WA it is clear that Toodyay residents are over-represented in the lower income brackets.

Figure 8.3 – Income Distribution



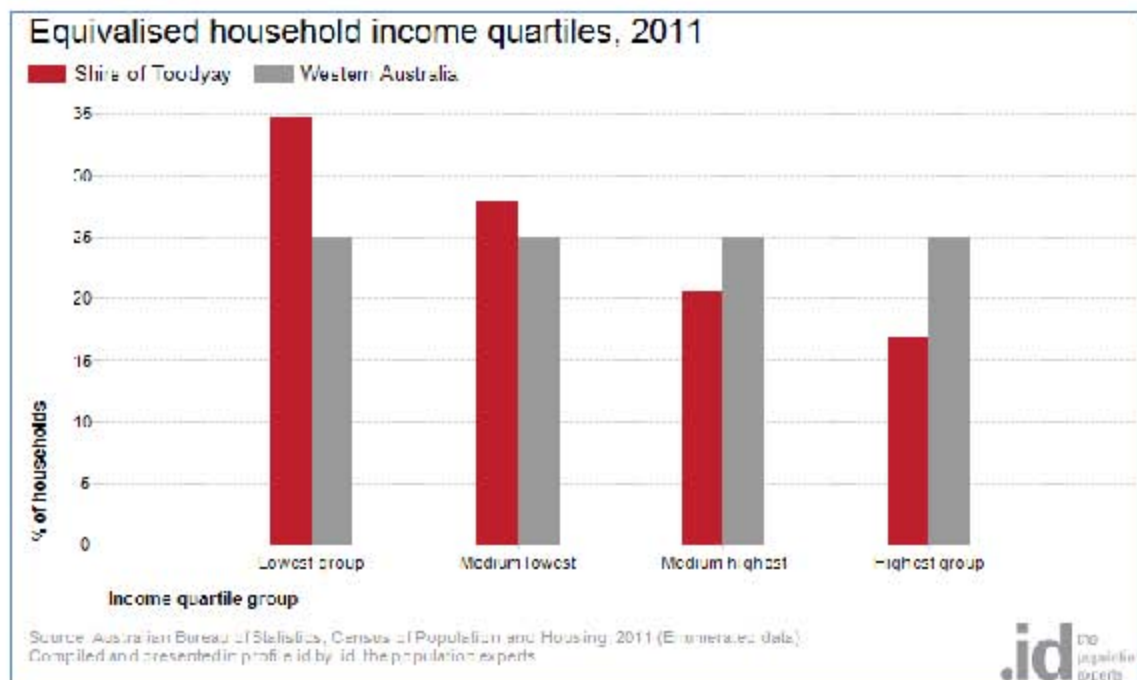
While Household Income is a useful measure, it is difficult to tell if changes over time and between geographic areas are due to actual changes in income levels, or due



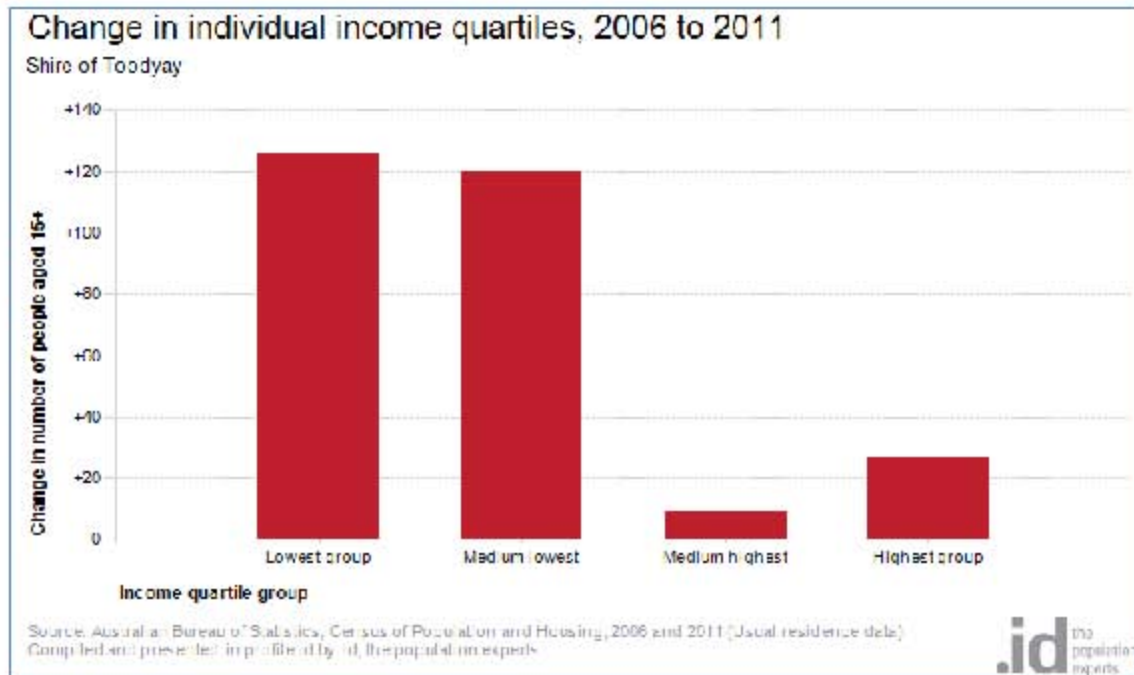
to changes in household size and composition. For example, an increase in lower income households could be due to job losses in key economic sectors, or simply due to decreasing household size as adult children leave home.

Equivalised Household Income puts all households on an equal footing independent of household size and composition to enable a true comparison between areas and over time. It is an indicator of the income resource available to a household of standard size and is the best measure of the changing economic fortunes of households living in the Shire of Toodyay. With equivalised household incomes the difference is more stark.

Figure 8.4 – Comparing Income Distribution



Further analysis demonstrates that the level of disadvantage is increasing: The number of people with below average incomes is increasing, while the number of people with above average incomes is reducing.

Figure 8.5 – More Households with Lower Incomes

8.6 School and Education

Toodyay has a single school within the town – Toodyay District High School (TDHS). The school has an enrolment of 386 students from Kindergarten to Year 10. Students completing Years 11 and 12 must commute to Northam or attend one of the schools in Perth. The school achieves attendance levels in line with state averages and the most recent NAPLAN results achieved the expected grades in all except one year cohort.

Table 8.6 – Toodyay District High School Enrolments¹

Semester 1	2011	2012	2013	2014	2015
Primary (Excluding Kin)	326	315	293	280	234
Lower Secondary	77	82	100	96	127
Total	403	397	393	376	361

TDHS enrolments are on a generally downward trend – not dramatic but in line with population trends and underlying the need for a strategy to attract families and younger people to Toodyay. Declining enrolments affects the range of subjects and options that can be offered to students, which can in turn have a negative effect on enrolments, particularly when students have the option to commute to private schools such as Guilford Grammar and Swan Christian College. Anecdotally, as many as 50 children are commuting daily to metropolitan schools.



The Sport and Recreation Precinct will be directly adjacent to Toodyay District High School. It will allow facilities to be used to extend the school offering. This will include the opportunity for school based swimming classes.

The Education and Health Standing Committee of the Legislative Assembly in WA in 2006 conducted an inquiry into the Swimming Pool Program in Remote Communities. While Toodyay is not a remote community and is not facing the school attendance or health challenges faced by remote communities, the findings are illustrative of the base line benefits of public swimming pools. The report said in part:

The study focussed on skin and middle ear infections as well as ear drum perforations amongst children. The surveys would be conducted from pre-pool through to 2005. Each survey examination was conducted approximately six months apart and was undertaken by a paediatrician. Results announced in 2006 indicated that in Jigalong alone there have been reductions of 41% in antibiotic prescriptions, a 44% reduction in the number of cases of ear disease, a 51% reduction in the incidence of skin disease and a 63% reduction in the number of cases involving respiratory disease. The Committee found that swimming pools played an important part in improving school attendance rates.

All three communities had implemented a no school, no pool policy whereby children failing to attend class were denied access to the swimming pool. Since the construction of the pools the school attendance rates have increased. There exists, however, the need for the implementation of a much larger and more coordinated school attendance program to ensure overall attendance rates reach an acceptable level

8.7 Early Childhood Development Index

The Australian Early Childhood Development Index measures how young children are developing when they first enter school. Across Australia one in four children (24%) were assessed as developmentally vulnerable in one or more of the five domains, and 12% were assessed as vulnerable in two or more domains. In the survey conducted in 2009, the respective measures for Toodyay were 53% and 33% respectively. These were the highest percentages for any of the communities in the Wheatbelt, and highlight the importance of quality community facilities.

8.8 Avoidable Mortality

The WA Country Health Service in its most recent Service Plan for the WA Wheatbelt identified the leading causes of mortality in the Wheatbelt as Circulatory Diseases (35%) and Neoplasms (cancer) (31%). It went on to identify the leading causes of avoidable mortality as ischaemic heart disease (24%), lung cancer (10%) and suicide (7%).

While exercise and participation in sport will not alone prevent avoidable mortality, it is a significant part of any preventative strategy.



8.9 Meeting Physical Activity Needs

In 2011 WA Country Health Service - Population Health produced a report titled *Shire of Toodyay Healthy Eating and Physical Activity Needs Assessment Report*. The goal of the project was to determine local priorities for action to improve nutrition and physical activity.

- 77% of people over 16 years of age in Toodyay were overweight or obese compared to a state average of 67%
- 54% of people over 16 years of age in Toodyay undertook insufficient physical activity, more than 5% higher than the state average.

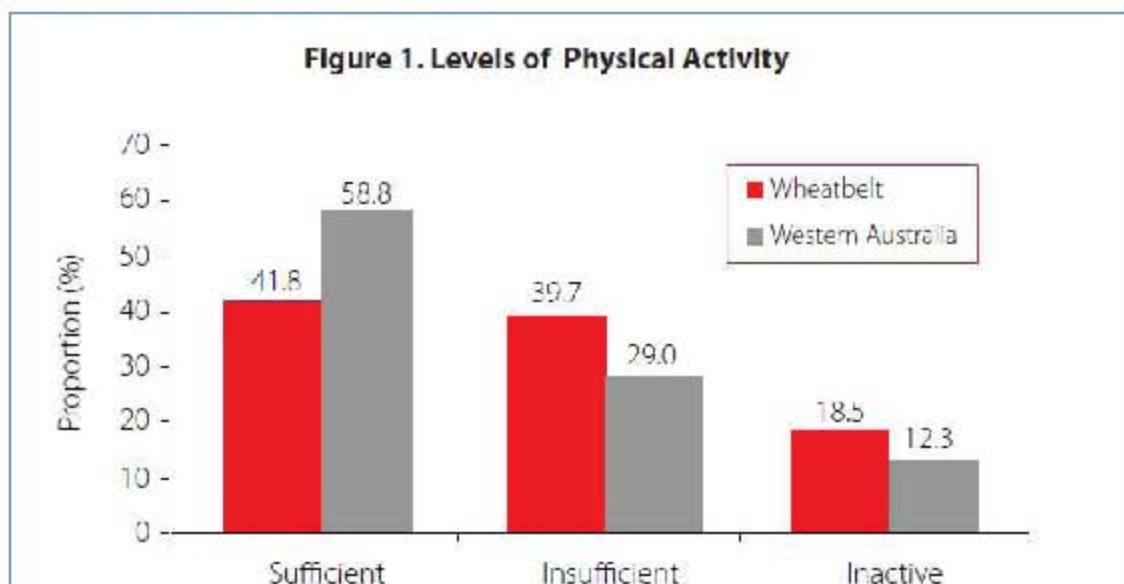
As part of the project a survey was conducted to determine barriers to improving physical activity to adequate levels for good health. 28% of respondents identified lack of facilities as a significant barrier. Respondents ranked construction of a swimming pool as the highest priority by a considerable margin – more than twice the next highest response.

One of the significant recommendations in the report was that:

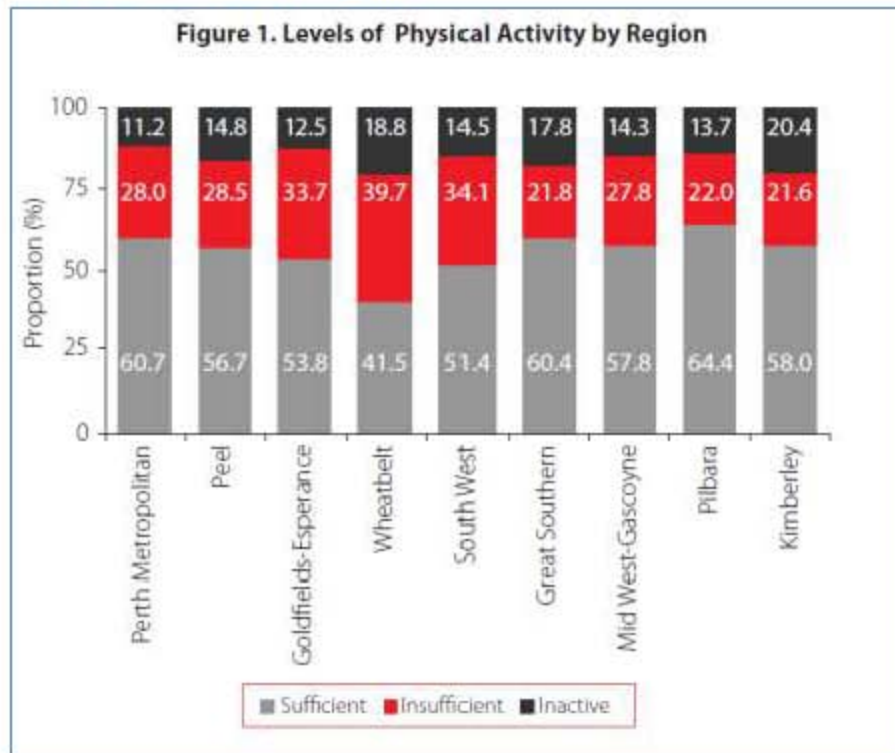
Avon and Central Wheatbelt Primary Health to support the Shire of Toodyay with external funding applications from a health perspective ... upgrading sporting facilities and developing an aquatic swimming pool.

The Premier's Physical Activity Taskforce in WA produced a number of fact sheets. Fact Sheet Number 2 addressed *Physical Activity in the Wheatbelt Health Region*. The report indicates that the level of physical activity in the Wheatbelt is below the State benchmark.

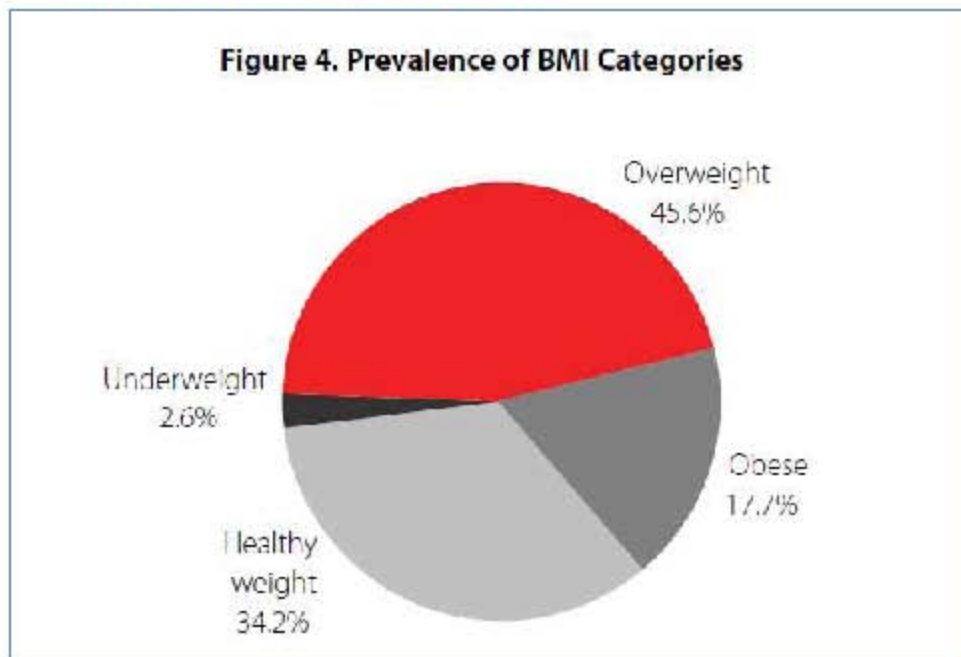
Figure 8.7 – Wheatbelt Physical Activity



Fact Sheet number 20 in the same series provided a comparison of WA's Regions. The results indicate that the physical activity in the Wheatbelt is considerably less than any other region.

Figure 8.8 – Physical Activity by Region

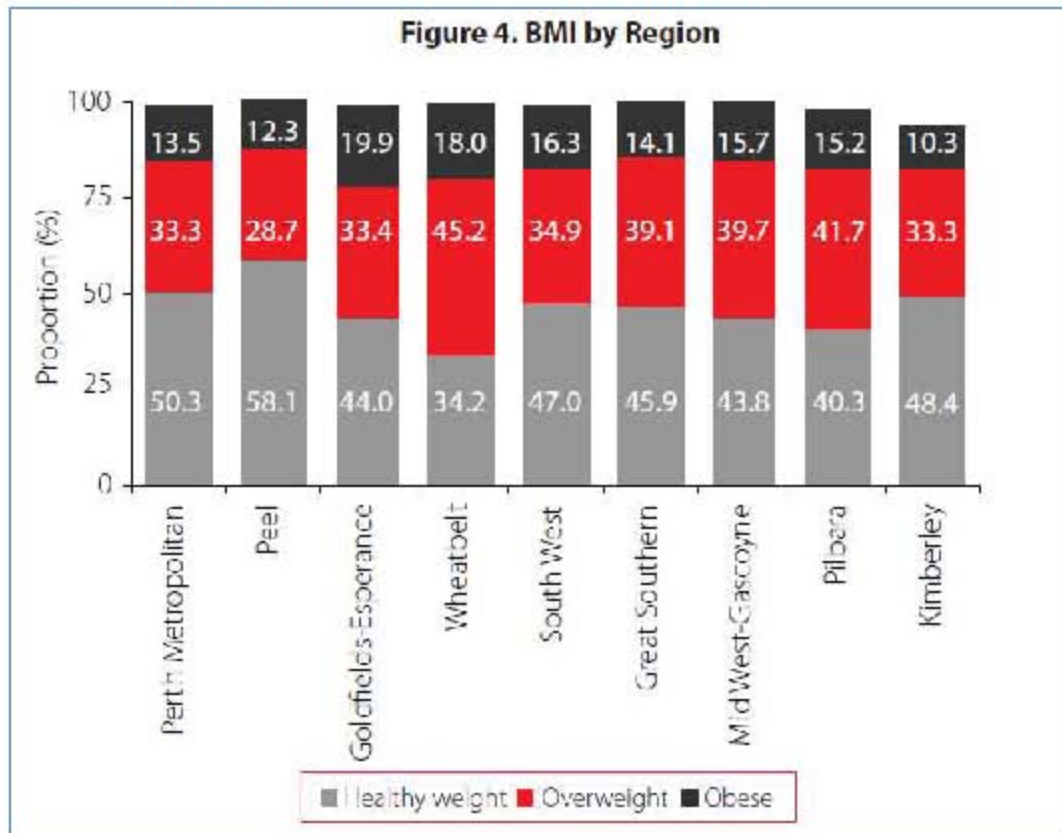
The results from Fact Sheet number 2 were also consistent with the Toodyay report on the prevalence of overweight and obesity.

Figure 8.7 – Wheatbelt Overweight and Obesity

To underline the link between exercise levels and obesity fact Sheet number 2o comparing the regions confirmed that the Wheatbelt also has by far the greatest level of overweight and obesity.



Figure 8.8 – Overweight and Obesity Regional Comparison



8.10 Benefits of Swimming

The State Department of Sport and Recreation produces a range of *facts and stats* sheets on various sports. The Swimming facts and stats sheet makes some important observations:

- Swimming is the third most popular fitness activity after walking and aerobics;
- Swimming has the highest participation rate of any organised sport for children between 4 and 15. The next four are AFL, Netball, Soccer and Basketball all of which are accommodated in this proposal;
- Benefits of swimming include:
 - Low impact (small risk of injury);
 - Works the entire body;
 - Ideal for most people including frail, elderly or obese.

In light of the demographics and obesity figures identified earlier, these are significant points.



9. INCREASING INVESTMENT & BUILDING PARTNERSHIPS

The Toodyay Sport and Recreation Precinct was identified in the Strategic Community Plan as the highest priority asset investment. When asked the question about willingness to pay, the community almost universally agreed that it would justify rate increases of inflation plus 5%.

A critical part of this process was the development of the fully costed Master Plan. The community consultation on this plan was again overwhelmingly positive. The presentation attracted representatives from all major sporting groups, who even prepared an extensive examination of final details that should be included in the detail design stage. The sporting clubs are on board, committed and ready to work with us.

All designs have been discussed with the Toodyay District High School, and in particular the school has confirmed that the proposed facilities will directly address their needs. The aquatic facilities will allow in term and vacation swimming classes to be held in Toodyay. In term classes have not been held for several years because of the distance to the nearest facility. The pool is of a sufficient size to host both inter and intra school carnivals which will contribute to the viability of the precinct.

The Toodyay Swimming Pool Action Committee has been fundraising for several years and lobbying decision makers for the development of a pool in Toodyay. They bring to the table not only their commitment and support, but also a guaranteed contribution of \$109,000.

In 2000 Toodyay and District Community Financial Services Limited was formed as a Branch of the Bendigo Bank. In the 15 years since its establishment the Toodyay and Districts Bendigo Bank has distributed over \$1.2 million to the community through grants, sponsorships and partnerships. With the support of the bank and the Shire, Toodyay was declared Australia's Tidiest Town for 2015. The Bendigo Bank some years ago promised the Toodyay Swimming Pool Action Committee a \$50,000 contribution to a swimming pool. The bank has doubled this contribution and committed to \$100,000 for the new Sport and Recreation Precinct.

Figure 9.1 – Staff at the Toodyay and Districts Bendigo Bank





In a significant coup for the Toodyay and Distracts Branch. It has just opened an Agency in Northam, the regional centre for this part of the Wheatbelt.

Between these 2 groups and the Shires commitment the entire project as described in this business case is fully funded. At a Special Meeting of 16 July 2015 the Council of the Shire of Toodyay considered this business case and committed through budget contributions, drawings from cash backed reserves and borrowings to fully fund its share of this project. This means that the project will be fully funded if support from the National Stronger Regions Fund is approved.

The Shire will continue to pursue other contributions including:

- Funding through the State Department of Sport and recreation funded Community Sport and Recreation Facilities fund can provide up to \$3million over 3 years;
- Lottery West, the state lottery agency has indicated that a contribution of \$1 to \$1.5 million is possible for the multi-purpose recreation facility; and
- The State Royalties for Regions Program has set aside substantial funds to support regional blueprints, and major projects in the southern half of WA through growing our south.

This project is not reliant on any of these additional contributions, but one or more of these contributions is likely to reduce the Shire's borrowing requirement.

In Chapter 3 of this Business Case the alignment of this project with key Shire priorities is identified. These plans are the culmination of extensive and intensive planning and community consultation, and each confirms how critical this precinct is to the future of Toodyay. These plans include:

- Toodyay 2023 - Strategic Community Plan;
- Corporate Business Plan
- Economic Development Plan
- Recreation Strategy
- Sport and Recreation Precinct Master Plan.

Chapter 7 provides the evidence of alignment to key state and federal regional development planning and priorities.



10. VIABILITY & SUSTAINABILITY

In Toodyay 2023 the Shire identified its vision for Toodyay as:

We are a vibrant rural community that celebrates our past and embraces a sustainable future.

The plan identified the key elements of meeting that vision as:

- Healthy, safe and cohesive community;
- Prosperous and diverse local economy;
- Balanced development
- Healthy natural and rural environment
- Responsible and responsive civic leadership

The plan also highlighted the need for an Economic Development Plan. This plan elevated the Sport and Recreation precinct from an aspirational project in response to community needs to an essential project to maintain the viability of the community. It achieves this goal in three ways:

- It helps us to attract a younger demographic to help offset the significant aging of the Toodyay Community;
- It helps us to provide better service and better health to the existing aging community; and
- It provides a significant economic driver for the local economy, and in particular it helps sustain the growing tourism industry which is our key economic driver.

The Shire of Toodyay itself is incorporated under the Local Government Act 1995, but was first established as the Municipal Council of Toodyay in 1877, and was designated as the Shire of Toodyay in 1961. The Shire of Toodyay has a land area of 1,693 Km² and a population 4,641 people. The Shire has almost \$3 million in cash backed reserves and annual revenue of \$9 million.

As is demonstrated in the lifecycle costing in Chapter 6, the Shire of Toodyay has the financial capacity to accommodate the operating costs, regular maintenance, and periodic maintenance and replacement costs of the proposed facilities including the capacity to fund the proposed borrowings. The project has been modelled in the Shire of Toodyay Long Term Financial Plan, and found to be within the Shire's means.

The Whole of Life Costing analysis for this business case. The analysis used a range of sensible conservative assumptions. The financial projections for operating costs where similar facilities exist, on the 5 year average for existing facilities. For new facilities estimates were informed by research into similar facilities at other local governments.

As a further level of assurance the business case identified existing spending which could be curtailed or reallocated to meet any additional costs. This includes adjustment to the roads program, completion of the access and egress project



which frees up some \$100,000 per annum, no need to invest in other Sport and Recreation assets for a considerable period, reducing the level of service at those facilities being replaced or reduced in usage by this project; and recognising that Council has already been making annual contributions to asset reserves to save for this facility. Collectively these adjustments can free up as much as \$700,000 per annum.

Council in its Strategic Community Plan identified future rate rises of CPI plus 5%. This rating strategy will contribute an estimated \$1.7 million over the next 3 years alone.

The Shire has, with the assistance of a consultant, prepared a comprehensive risk management strategy which identifies and addresses the most significant risks identified. These primarily relate to the size of the project and will largely be addressed by the engagement of appropriate additional expertise, including:

- Employment of a dedicated project manager for the duration of the project;
- Appointment of an engineering or architectural firm as lead consultant, also for the life of the project; and
- Engagement of the WA Local Government Association (WALGA) procurement consultancy service to assist with tendering and purchasing.

The combination of these three resources, as set out in our Risk management Plan, Project Management Plan and Procurement Plan, provides the additional expertise and assurance for the effective delivery of the project.

The Shire has a sustained commitment to good governance, transparency and accountability. Our recent audits have been excellent and we have also been well served by an independent and proactive audit committee. The Shire has recently been successful in gaining funding for the Department of Local Government and Communities' Asset Management Improvement Program and Workforce Development Planning project. The Shire has also volunteered Better Practice Project which allows us to share our better practices with other Shires while also learning from others.

The economic sustainability of the project is demonstrated in Chapter 7, where ongoing contributions to the Gross Regional Product of over \$2 million per year are identified, together with 23 ongoing FTEs.

Toodyay has been recognised as Australia's Tidiest Town as part of the National program run by the Keep Australia Beautiful Council. Toodyay will be hosting the National Awards presentation for 2016 which will involve between 120 and 150 delegates from communities across Australia. As part of our planning for that event we have confirmed 224 beds across hotels, chalets and bed and breakfast sectors. The small conference market will provide additional custom for these tourism businesses. The Aquatic Centre will provide the additional attraction needed to sustain more business in the summer off season.

Toodyay has developed an Environmental Management Plan, and established an Environmental Committee to implement it. This has included participation in the Waterwise Councils Program and has resulted in substantial reduction in the Shire's water usage. We have already engaged with WA Water Corporation to gain access to treated effluent to reticulate parks ovals and gardens. This is a separate bolt on



project. This will be complimented by storm water harvesting and recycling as part of the site development.

We have recently completed an energy audit and will act on the results to improve energy infrastructure paid for by energy savings. Each building will be assessed on its whole of life cost including the energy infrastructure and operating cost. Collectively this should help ensure the environmental sustainability of the complex.

The lessons from these projects will be applied at the detail design stage for the new facilities.



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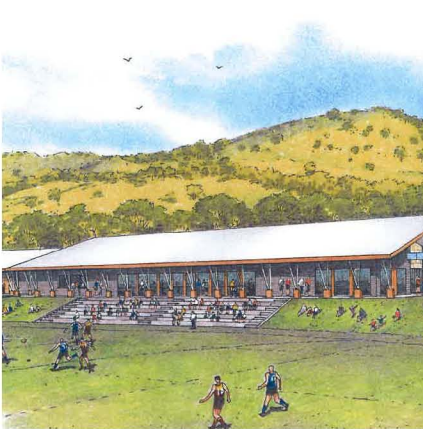
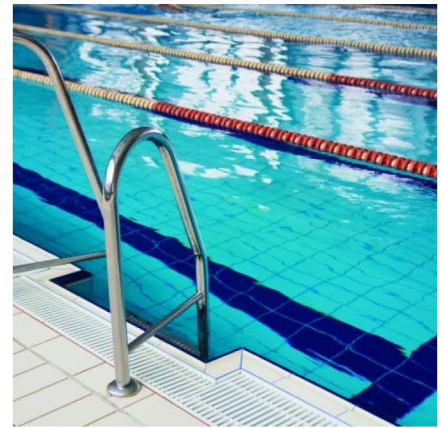
19. Statistics from: <http://profile.id.com.au/toodyay>

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WHOLE OF LIFECYCLE COSTINGS

SHIRE OF TOODYAY SPORT & RECREATION PRECINCT



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WHOLE OF LIFE COST CALCULATION:**TOTAL ALL INVESTMENTS**

Cost Escalation Factor 2%
Return on Reserves 3%

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Capital Expenditure	\$21,878,872	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$0	\$0	\$0	\$0	\$5,000	\$75,000	\$0	\$0	\$0	\$5,520
Operating Costs	\$0	\$285,000	\$290,700	\$296,514	\$302,444	\$308,493	\$314,663	\$320,956	\$327,375	\$333,923
Loan Repayments	\$0	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447
Budget Allocation	\$0	\$672,599	\$686,051	\$699,772	\$713,767	\$728,043	\$742,604	\$757,456	\$772,605	\$788,057
Reserve Balance	\$0	\$95,152	\$200,911	\$317,749	\$441,157	\$506,495	\$657,183	\$820,951	\$998,362	\$1,184,480

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,465,552
Periodic Maintenance	\$83,381	\$0	\$0	\$0	\$6,095	\$92,056	\$0	\$0	\$0	\$6,729
Operating Costs	\$340,601	\$347,413	\$354,362	\$361,449	\$368,678	\$376,051	\$383,572	\$391,244	\$399,069	\$407,050
Loan Repayments	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$292,447	\$271,864
Budget Allocation	\$803,818	\$819,894	\$836,292	\$853,018	\$870,079	\$887,480	\$905,230	\$923,334	\$941,801	\$960,637
Reserve Balance	\$1,307,403	\$1,526,659	\$1,761,943	\$2,013,923	\$2,277,199	\$2,472,441	\$2,775,824	\$3,098,742	\$3,441,990	\$2,354,691

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Capital Expenditure	\$0	\$0	\$0	\$0	\$3,895,200	\$0	\$0	\$0	\$0	\$1,164,561
Periodic Maintenance	\$100,940	\$0	\$0	\$0	\$0	\$47,430	\$0	\$0	\$0	\$8,203
Operating Costs	\$415,191	\$423,495	\$431,965	\$440,604	\$449,416	\$458,405	\$467,573	\$476,924	\$486,463	\$496,192
Loan Repayments	\$292,447	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$979,850	\$999,447	\$1,019,436	\$1,039,824	\$1,060,621	\$1,081,833	\$1,103,470	\$1,125,539	\$1,148,050	\$1,171,011
Reserve Balance	\$2,596,603	\$3,250,453	\$3,935,437	\$4,652,720	\$1,508,306	\$2,129,554	\$2,829,338	\$3,562,834	\$4,331,306	\$3,963,301

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,144,076
Periodic Maintenance	\$114,840	\$0	\$0	\$0	\$9,057	\$127,972	\$0	\$0	\$0	\$9,999
Operating Costs	\$506,116	\$516,238	\$526,563	\$537,094	\$547,836	\$558,793	\$569,969	\$581,368	\$592,995	\$604,855
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$1,194,431	\$1,218,320	\$1,242,686	\$1,267,540	\$1,292,891	\$1,318,749	\$1,345,124	\$1,372,026	\$1,399,467	\$1,427,456
Reserve Balance	\$4,655,676	\$5,497,428	\$6,378,474	\$7,300,275	\$8,255,281	\$9,134,923	\$10,184,126	\$11,280,308	\$12,425,189	\$10,466,470

Future Replacement Expenses	Year 50	Year 60	Year 80
Total	\$17,639,280	\$16,135,847	\$24,687,464

RECREATION PRECINCT WHOLE OF LIFE COSTING MODELThe modelling uses the following assumptions:

- The entire project will be completed in a single stage
- After grants and contributions an \$8 million loan will be required
- The loan repayments have been allocated against the buildings and the aquatic facility
- No loan funds have been allocated to site works or other infrastructure
- No further loan or grants funding has been assumed for future replacement

Possible reallocations within the existing budget include:

Reducing allocations to the roads program	\$200,000
Reducing future allocations to access and egress	\$100,000
No additional capital contributions to Sport and Recreation	\$100,000
Reduced expenditure at Showgrounds	\$50,000
Existing reserve allocation	\$250,000
Total Savings and Reallocations	\$700,000

Anticipated Rate Increases

15/16	CPI Plus 3%	\$272,600
16/17	CPI Plus 3%	\$286,230
17/18	CPI Plus 3%	\$300,542

WHOLE OF LIFE COST CALCULATION:**Main Change Rooms**

	Costs									
	15/16 \$	Replacement Period								
Structure	\$900,000	60 Years					Cost Escalation Factor	2%		
Roof	\$60,000	40 Years					Return on Reserves	3%		
Mechanical Services	\$60,000	20 Years								
Fitout	\$180,000	25 Years								
Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$900,000									
Roof	\$60,000									
Mechanical Services	\$60,000									
Fitout	\$180,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$10,000	\$10,200	\$10,404	\$10,612	\$10,824	\$11,041	\$11,262	\$11,487	\$11,717
Loan Repayments		\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444
Budget Allocation		\$39,444	\$40,233	\$41,038	\$41,858	\$42,695	\$43,549	\$44,420	\$45,309	\$46,215
Reserve Balance		\$2,000	\$4,649	\$7,978	\$12,019	\$11,807	\$17,226	\$23,457	\$30,539	\$38,510

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										\$87,409
Fitout										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$11,951	\$12,190	\$12,434	\$12,682	\$12,936	\$13,195	\$13,459	\$13,728	\$14,002	\$14,282
Loan Repayments	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444
Budget Allocation	\$47,139	\$48,082	\$49,044	\$50,025	\$51,025	\$52,046	\$53,086	\$54,148	\$55,231	\$56,336
Reserve Balance	\$41,889	\$51,593	\$62,307	\$74,075	\$86,942	\$94,862	\$109,892	\$126,165	\$143,734	\$75,247

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout					\$289,519					
Periodic Maintenance	\$6,729									
Operating Costs	\$14,568	\$14,859	\$15,157	\$15,460	\$15,769	\$16,084	\$16,406	\$16,734	\$17,069	\$17,410
Loan Repayments	\$27,444									
Budget Allocation	\$57,462	\$58,612	\$59,784	\$60,980	\$62,199	\$63,443	\$64,712	\$66,006	\$67,326	\$68,673
Reserve Balance	\$86,226	\$132,565	\$181,169	\$232,124	-\$4,001	\$43,238	\$92,841	\$144,898	\$199,503	\$256,750

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										\$129,885
Mechanical Services										\$129,885
Fitout										
Periodic Maintenance	\$8,203					\$9,999				
Operating Costs	\$17,758	\$18,114	\$18,476	\$18,845	\$19,222	\$19,607	\$19,999	\$20,399	\$20,807	\$21,223
Loan Repayments										
Budget Allocation	\$70,046	\$71,447	\$72,876	\$74,334	\$75,820	\$77,337	\$78,884	\$80,461	\$82,071	\$83,712
Reserve Balance	\$308,538	\$371,128	\$436,662	\$505,251	\$577,006	\$642,047	\$720,193	\$801,862	\$887,181	\$716,516

Future Replacement Expenses	Year 50	Year 60	Year 80
Structure		\$2,952,928	
Roof		\$196,862	
Mechanical Services		\$196,862	
Fitout	\$474,987		

WHOLE OF LIFE COST CALCULATION:**Pavillion and Function Centre**

	Costs 15/16 \$	Replacement Period		Cost Escalation Factor		Return on Reserves				
Structure	\$4,275,000	60 Years				2%				
Roof	\$285,000	40 Years				3%				
Mechanical Services	\$285,000	20 Years								
Fitout	\$855,000	25 Years								
Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$4,275,000									
Roof	\$285,000									
Mechanical Services	\$285,000									
Fitout	\$855,000									
Periodic Maintenance						\$15,000				
Operating Costs		\$30,000	\$30,600	\$31,212	\$31,836	\$32,473	\$33,122	\$33,785	\$34,461	\$35,150
Loan Repayments		\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071
Budget Allocation		\$169,071	\$172,452	\$175,901	\$179,419	\$183,008	\$186,668	\$190,401	\$194,209	\$198,094
Reserve Balance		\$9,000	\$21,051	\$36,301	\$54,903	\$62,014	\$87,349	\$116,515	\$149,688	\$187,052

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										\$415,191
Fitout										
Periodic Maintenance	\$16,561					\$18,285				
Operating Costs	\$35,853	\$36,570	\$37,301	\$38,047	\$38,808	\$39,584	\$40,376	\$41,184	\$42,007	\$42,847
Loan Repayments	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071	\$130,071
Budget Allocation	\$202,055	\$206,097	\$210,219	\$214,423	\$218,711	\$223,086	\$227,547	\$232,098	\$236,740	\$241,475
Reserve Balance	\$212,234	\$258,056	\$308,644	\$364,208	\$424,967	\$472,861	\$544,147	\$621,315	\$704,617	\$379,121

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout					\$1,375,214					
Periodic Maintenance	\$20,188									
Operating Costs	\$43,704	\$44,578	\$45,470	\$46,379	\$47,307	\$48,253	\$49,218	\$50,203	\$51,207	\$52,231
Loan Repayments	\$130,071									
Budget Allocation	\$246,305	\$251,231	\$256,255	\$261,380	\$266,608	\$271,940	\$277,379	\$282,926	\$288,585	\$294,357
Reserve Balance	\$442,835	\$662,773	\$893,441	\$1,135,245	\$13,390	\$237,478	\$472,764	\$719,670	\$978,639	\$1,250,124

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										\$616,952
Mechanical Services										\$629,291
Fitout										
Periodic Maintenance	\$24,609					\$27,170				
Operating Costs	\$53,275	\$54,341	\$55,428	\$56,536	\$57,667	\$58,820	\$59,997	\$61,197	\$62,421	\$63,669
Loan Repayments										
Budget Allocation	\$300,244	\$306,249	\$312,374	\$318,621	\$324,994	\$331,493	\$338,123	\$344,886	\$351,784	\$358,819
Reserve Balance	\$1,509,987	\$1,807,195	\$2,118,356	\$2,443,992	\$2,784,639	\$3,113,680	\$3,485,218	\$3,873,463	\$4,279,030	\$3,456,308

Future Replacement Expenses	Year 50	Year 60	Year 80
Structure			\$20,842,502
Roof			\$1,389,500
Mechanical Services		\$935,094	
Fitout	\$2,301,308		

WHOLE OF LIFE COST CALCULATION: Soccer Hockey Basketball Change Rooms

	Costs			
	15/16 \$	Replacement Period		
Structure	\$900,000	60 Years	Cost Escalation Factor	2%
Roof	\$60,000	40 Years	Return on Reserves	3%
Mechanical Services	\$60,000	20 Years		
Fitout	\$180,000	25 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$900,000									
Roof	\$60,000									
Mechanical Services	\$60,000									
Fitout	\$180,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$10,000	\$10,200	\$10,404	\$10,612	\$10,824	\$11,041	\$11,262	\$11,487	\$11,717
Loan Repayments		\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444
Budget Allocation		\$39,444	\$40,233	\$41,038	\$41,858	\$42,695	\$43,549	\$44,420	\$45,309	\$46,215
Reserve Balance		\$2,000	\$4,649	\$7,978	\$12,019	\$11,807	\$17,226	\$23,457	\$30,539	\$38,510

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										\$87,409
Fitout										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$11,951	\$12,190	\$12,434	\$12,682	\$12,936	\$13,195	\$13,459	\$13,728	\$14,002	\$14,282
Loan Repayments	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444	\$27,444
Budget Allocation	\$47,139	\$48,082	\$49,044	\$50,025	\$51,025	\$52,046	\$53,086	\$54,148	\$55,231	\$56,336
Reserve Balance	\$41,889	\$51,593	\$62,307	\$74,075	\$86,942	\$94,862	\$109,892	\$126,165	\$143,734	\$75,247

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout					\$289,519					
Periodic Maintenance	\$6,729									
Operating Costs	\$14,568	\$14,859	\$15,157	\$15,460	\$15,769	\$16,084	\$16,406	\$16,734	\$17,069	\$17,410
Loan Repayments	\$27,444									
Budget Allocation	\$57,462	\$58,612	\$59,784	\$60,980	\$62,199	\$63,443	\$64,712	\$66,006	\$67,326	\$68,673
Reserve Balance	\$86,226	\$132,565	\$181,169	\$232,124	-\$4,001	\$43,238	\$92,841	\$144,898	\$199,503	\$256,750

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										\$129,885
Mechanical Services										\$129,885
Fitout										
Periodic Maintenance	\$8,203					\$9,999				
Operating Costs	\$17,758	\$18,114	\$18,476	\$18,845	\$19,222	\$19,607	\$19,999	\$20,399	\$20,807	\$21,223
Loan Repayments										
Budget Allocation	\$70,046	\$71,447	\$72,876	\$74,334	\$75,820	\$77,337	\$78,884	\$80,461	\$82,071	\$83,712
Reserve Balance	\$308,538	\$371,128	\$436,662	\$505,251	\$577,006	\$642,047	\$720,193	\$801,862	\$887,181	\$716,516

Future Replacement Expenses		Year 50	Year 60	Year 80
Structure	Year 60		\$2,952,928	
Roof	Year 60		\$196,862	
Mechanical Services	Year 60		\$196,862	
Fitout	Year 50	\$474,987		

WHOLE OF LIFE COST CALCULATION:**Aquatic Centre Buildings**

	Costs									
	15/16 \$	Replacement Period								
Structure	\$675,000	60 Years					Cost Escalation Factor	2%		
Roof	\$45,000	40 Years					Return on Reserves	3%		
Mechanical Services	\$45,000	20 Years								
Fitout	\$135,000	25 Years								

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$675,000									
Roof	\$45,000									
Mechanical Services	\$45,000									
Fitout	\$135,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$8,000	\$8,160	\$8,323	\$8,490	\$8,659	\$8,833	\$9,009	\$9,189	\$9,373
Loan Repayments		\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583
Budget Allocation		\$30,583	\$31,195	\$31,819	\$32,455	\$33,104	\$33,766	\$34,441	\$35,130	\$35,833
Reserve Balance		\$2,000	\$4,512	\$7,559	\$11,168	\$10,365	\$15,026	\$20,326	\$26,294	\$32,959

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										\$65,557
Fitout										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$9,561	\$9,752	\$9,947	\$10,146	\$10,349	\$10,556	\$10,767	\$10,982	\$11,202	\$11,426
Loan Repayments	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$20,583	\$0
Budget Allocation	\$36,550	\$37,281	\$38,026	\$38,787	\$39,562	\$40,354	\$41,161	\$41,984	\$42,824	\$43,680
Reserve Balance	\$34,833	\$42,824	\$51,605	\$61,211	\$71,678	\$76,948	\$89,067	\$102,158	\$116,261	\$86,447

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout					\$217,139					
Periodic Maintenance	\$6,729									
Operating Costs	\$11,654	\$11,888	\$12,125	\$12,368	\$12,615	\$12,867	\$13,125	\$13,387	\$13,655	\$13,928
Loan Repayments	\$20,583									
Budget Allocation	\$44,554	\$45,445	\$46,354	\$47,281	\$48,226	\$49,191	\$50,175	\$51,178	\$52,202	\$53,246
Reserve Balance	\$94,627	\$131,023	\$169,182	\$209,170	\$33,917	\$71,258	\$110,446	\$151,550	\$194,643	\$239,800

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										\$97,414
Mechanical Services										\$99,362
Fitout										
Periodic Maintenance	\$8,203					\$5,520				
Operating Costs	\$14,207	\$14,491	\$14,781	\$15,076	\$15,378	\$15,685	\$15,999	\$16,319	\$16,645	\$16,978
Loan Repayments										
Budget Allocation	\$54,311	\$55,397	\$56,505	\$57,635	\$58,788	\$59,963	\$61,163	\$62,386	\$63,634	\$64,906
Reserve Balance	\$278,895	\$328,168	\$379,737	\$433,688	\$490,108	\$543,569	\$605,040	\$669,258	\$736,324	\$609,566

Future Replacement Expenses	Year 50	Year 60	Year 80
Structure		\$2,214,696	
Roof		\$147,646	
Mechanical Services		\$147,646	
Fitout	\$363,364		

WHOLE OF LIFE COST CALCULATION: Multi Purpose Indoor Recreation Facility

	Costs 15/16 \$	Replacement Period		
Structure		60 Years	Cost Escalation Factor	2%
Roof		40 Years	Return on Reserves	3%
Mechanical Services		20 Years		
Fitout		25 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure										
Roof										
Mechanical Services										
Fitout										
Periodic Maintenance										
Operating Costs				\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loan Repayments										
Budget Allocation			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Balance			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										
Fitout										
Periodic Maintenance										
Operating Costs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loan Repayments										
Budget Allocation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Balance		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout										
Periodic Maintenance										
Operating Costs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loan Repayments										
Budget Allocation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Balance		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										
Mechanical Services										
Fitout										
Periodic Maintenance										
Operating Costs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loan Repayments										
Budget Allocation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Balance		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Future Replacement Expenses

Structure	Year 50	Year 60	Year 80
Roof			
Mechanical Services			
Fitout			

WHOLE OF LIFE COST CALCULATION:**Other Buildings**

	Costs									
	15/16 \$	Replacement Period								
Structure	\$600,000	60 Years					Cost Escalation Factor	2%		
Roof	\$40,000	40 Years					Return on Reserves	3%		
Mechanical Services	\$40,000	20 Years								
Fitout	\$120,000	25 Years								
Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$600,000									
Roof	\$40,000									
Mechanical Services	\$40,000									
Fitout	\$120,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$8,000	\$8,160	\$8,323	\$8,490	\$8,659	\$8,833	\$9,009	\$9,189	\$9,373
Loan Repayments		\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296
Budget Allocation		\$28,296	\$28,862	\$29,439	\$30,028	\$30,629	\$31,241	\$31,866	\$32,503	\$33,153
Reserve Balance		\$2,000	\$4,466	\$7,420	\$10,885	\$9,884	\$14,293	\$19,283	\$24,879	\$31,109

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure										
Roof										
Mechanical Services										\$58,272
Fitout										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$9,561	\$9,752	\$9,947	\$10,146	\$10,349	\$10,556	\$10,767	\$10,982	\$11,202	\$11,426
Loan Repayments	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296	\$18,296
Budget Allocation	\$33,816	\$34,493	\$35,183	\$35,886	\$36,604	\$37,336	\$38,083	\$38,844	\$39,621	\$40,414
Reserve Balance	\$32,482	\$39,901	\$48,037	\$56,923	\$66,589	\$70,976	\$82,125	\$94,155	\$107,103	\$62,735

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure										
Roof										
Mechanical Services										
Fitout					\$193,012					
Periodic Maintenance	\$6,729									
Operating Costs	\$11,654	\$11,888	\$12,125	\$12,368	\$12,615	\$12,867	\$13,125	\$13,387	\$13,655	\$13,928
Loan Repayments	\$18,296									
Budget Allocation	\$41,222	\$42,046	\$42,887	\$43,745	\$44,620	\$45,512	\$46,423	\$47,351	\$48,298	\$49,264
Reserve Balance	\$69,160	\$101,393	\$135,197	\$170,630	\$14,741	\$47,828	\$82,561	\$119,001	\$157,214	\$197,267

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure										
Roof										\$86,590
Mechanical Services										\$88,322
Fitout										
Periodic Maintenance	\$8,203					\$9,057				
Operating Costs	\$14,207	\$14,491	\$14,781	\$15,076	\$15,378	\$15,685	\$15,999	\$16,319	\$16,645	\$16,978
Loan Repayments										
Budget Allocation	\$50,249	\$51,254	\$52,279	\$53,325	\$54,391	\$55,479	\$56,589	\$57,721	\$58,875	\$60,053
Reserve Balance	\$231,024	\$274,718	\$320,459	\$368,321	\$418,384	\$461,673	\$516,113	\$572,998	\$632,417	\$519,553

Future Replacement Expenses	Year 50	Year 60	Year 80
Structure		\$1,968,618	
Roof		\$131,241	
Mechanical Services		\$131,241	
Fitout	\$474,987		

Whole of Life Cost Calculation:			Total All Buildings								
	Costs										
	15/16 \$	Replacement Period									
Structure	\$7,350,000	60-80	Years	Cost Escalation Factor							2%
Roof	\$490,000	40	Years	Return on Reserves							3%
Mechanical Services	\$490,000	20	Years								
Fitout	\$1,470,000	25	Years								
Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	
Structure	\$7,350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Roof	\$490,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Mechanical Services	\$490,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fitout	\$1,470,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Periodic Maintenance	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	
Operating Costs	\$0	\$66,000	\$67,320	\$68,666	\$70,040	\$71,441	\$72,869	\$74,327	\$75,813	\$77,330	
Loan Repayments	\$0	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	
Budget Allocation	\$0	\$306,838	\$312,975	\$319,234	\$325,619	\$332,131	\$338,774	\$345,549	\$352,460	\$359,510	
Reserve Balance		\$17,000	\$39,327	\$67,236	\$100,995	\$105,877	\$151,120	\$203,039	\$261,939	\$328,139	
Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	
Structure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Roof	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Mechanical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$713,837	
Fitout	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Periodic Maintenance	\$38,643	\$0	\$0	\$0	\$0	\$42,663	\$0	\$0	\$0	\$0	
Operating Costs	\$78,876	\$80,454	\$82,063	\$83,704	\$85,378	\$87,086	\$88,827	\$90,604	\$92,416	\$94,264	
Loan Repayments	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$223,838	\$203,255	
Budget Allocation	\$366,700	\$374,034	\$381,514	\$389,145	\$396,928	\$404,866	\$412,964	\$421,223	\$429,647	\$438,240	
Reserve Balance	\$363,326	\$443,968	\$532,901	\$630,491	\$737,117	\$810,510	\$935,123	\$1,069,958	\$1,215,450	\$678,797	
Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30	
Structure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Roof	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Mechanical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fitout	\$0	\$0	\$0	\$0	\$2,364,403	\$0	\$0	\$0	\$0	\$0	
Periodic Maintenance	\$47,105	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Operating Costs	\$96,150	\$98,073	\$100,034	\$102,035	\$104,075	\$106,157	\$108,280	\$110,446	\$112,655	\$114,908	
Loan Repayments	\$223,838	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Budget Allocation	\$447,005	\$455,945	\$465,064	\$474,365	\$483,853	\$493,530	\$503,400	\$513,468	\$523,738	\$534,212	
Reserve Balance	\$779,073	\$1,160,318	\$1,560,158	\$1,979,293	\$54,046	\$443,040	\$851,452	\$1,280,018	\$1,729,502	\$2,200,692	
Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40	
Structure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Roof	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,060,725	
Mechanical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,076,745	
Fitout	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Periodic Maintenance	\$57,420	\$0	\$0	\$0	\$0	\$61,747	\$0	\$0	\$0	\$0	
Operating Costs	\$117,206	\$119,550	\$121,941	\$124,380	\$126,867	\$129,405	\$131,993	\$134,633	\$137,325	\$140,072	
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Budget Allocation	\$544,897	\$555,795	\$566,910	\$578,249	\$589,814	\$601,610	\$613,642	\$625,915	\$638,433	\$651,202	
Reserve Balance	\$2,636,983	\$3,152,337	\$3,691,877	\$4,256,503	\$4,847,144	\$5,403,017	\$6,046,757	\$6,719,442	\$7,422,133	\$6,018,458	
Future Replacement Expenses			Year 50	Year 60	Year 80						
Structure			\$0	\$10,089,170	\$20,842,502						
Roof			\$0	\$672,611	\$1,389,500						
Mechanical Services			\$0	\$1,607,705	\$0						
Fitout			\$4,089,632	\$0	\$0						
Total			\$4,089,632	\$12,369,486	\$22,232,003						

WHOLE OF LIFE COST CALCULATION:	Aquatic facility
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	Costs 15/16 \$	Replacement Period	Cost Escalation Factor	2%
Lap Pool	\$1,879,200	50 Years	Return on Reserves	3%
Plash Pad	\$438,480	50 Years		
Leisure Pool	\$689,400	50 Years		
Landscaping	\$689,400	25 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Lap Pool	\$1,879,200									
Plash Pad	\$438,480									
Leisure Pool	\$689,400									
Landscaping	\$689,400									
Periodic Maintenance						\$10,000				
Operating Costs		\$120,000	\$122,400	\$124,848	\$127,345	\$129,892	\$132,490	\$135,139	\$137,842	\$140,599
Loan Repayments		\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761
Budget Allocation		\$208,761	\$212,936	\$217,195	\$221,539	\$225,970	\$230,489	\$235,099	\$239,801	\$244,597
Reserve Balance		\$3,000	\$7,865	\$14,687	\$23,561	\$24,584	\$37,560	\$52,885	\$70,669	\$91,026

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Lap Pool										
Plash Pad										
Leisure Pool										
Landscaping										
Periodic Maintenance	\$11,041					\$12,190				
Operating Costs	\$143,411	\$146,279	\$149,205	\$152,189	\$155,233	\$158,337	\$161,504	\$164,734	\$168,029	\$171,390
Loan Repayments	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761	\$85,761
Budget Allocation	\$249,489	\$254,478	\$259,568	\$264,759	\$270,055	\$275,456	\$280,965	\$286,584	\$292,316	\$298,162
Reserve Balance	\$103,033	\$128,562	\$157,021	\$188,541	\$223,258	\$249,123	\$290,296	\$335,094	\$383,672	\$436,194

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Lap Pool					\$200,000					
Plash Pad					\$100,000					
Leisure Pool					\$100,000					
Landscaping					\$297,189					
Periodic Maintenance	\$13,459									
Operating Costs	\$174,817	\$178,314	\$181,880	\$185,518	\$189,228	\$193,012	\$196,873	\$200,810	\$204,826	\$208,923
Loan Repayments	\$85,761									
Budget Allocation	\$304,125	\$310,208	\$316,412	\$322,740	\$329,195	\$335,779	\$342,495	\$349,344	\$356,331	\$363,458
Reserve Balance	\$479,368	\$625,644	\$778,945	\$939,536	\$410,500	\$565,581	\$728,170	\$898,550	\$1,077,011	\$1,263,857

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Lap Pool										
Plash Pad										
Leisure Pool										
Landscaping										
Periodic Maintenance	\$8,203					\$9,057				
Operating Costs	\$213,101	\$217,363	\$221,711	\$226,145	\$230,668	\$235,281	\$239,987	\$244,786	\$249,682	\$254,676
Loan Repayments										
Budget Allocation	\$370,727	\$378,142	\$385,704	\$393,419	\$401,287	\$409,313	\$417,499	\$425,849	\$434,366	\$443,053
Reserve Balance	\$1,451,195	\$1,655,509	\$1,869,168	\$2,092,517	\$2,325,912	\$2,560,664	\$2,814,996	\$3,080,508	\$3,357,607	\$3,646,713

Future Replacement Expenses	Year 50	Year 60	Year 80
Lap Pool	\$5,114,017		
Plash Pad	\$1,181,607		
Leisure Pool	\$1,855,581		
Landscaping	\$538,318		

WHOLE OF LIFE COST CALCULATION:	TOTAL Aquatic Facilities
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	Costs 15/16 \$	Replacement Period		
Structure	\$1,879,200	60-80	Years	Cost Escalation Factor
Roof	\$438,480	40	Years	Return on Reserves
Mechanical Services	\$689,400	20	Years	2%
Fitout	\$689,400	25	Years	3%

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Structure	\$1,879,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roof	\$438,480	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mechanical Services	\$689,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fitout	\$689,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
Operating Costs	\$0	\$120,000	\$122,400	\$124,848	\$127,345	\$129,892	\$132,490	\$135,139	\$137,842	\$140,599
Loan Repayments	\$0	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609
Budget Allocation	\$0	\$208,761	\$212,936	\$217,195	\$221,539	\$225,970	\$230,489	\$235,099	\$239,801	\$244,597
Reserve Balance		\$20,152	\$42,684	\$67,702	\$95,318	\$115,646	\$148,506	\$184,312	\$223,191	\$265,275

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Structure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roof	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mechanical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fitout	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$11,041	\$0	\$0	\$0	\$0	\$12,190	\$0	\$0	\$0	\$0
Operating Costs	\$143,411	\$146,279	\$149,205	\$152,189	\$155,233	\$158,337	\$161,504	\$164,734	\$168,029	\$171,390
Loan Repayments	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609	\$68,609
Budget Allocation	\$249,489	\$254,478	\$259,568	\$264,759	\$270,055	\$275,456	\$280,965	\$286,584	\$292,316	\$298,162
Reserve Balance	\$299,661	\$348,241	\$400,442	\$456,417	\$516,322	\$568,131	\$636,027	\$708,349	\$785,277	\$866,999

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Structure	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
Roof	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
Mechanical Services	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
Fitout	\$0	\$0	\$0	\$0	\$297,189	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$13,459	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Costs	\$174,817	\$178,314	\$181,880	\$185,518	\$189,228	\$193,012	\$196,873	\$200,810	\$204,826	\$208,923
Loan Repayments	\$68,609	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$304,125	\$310,208	\$316,412	\$322,740	\$329,195	\$335,779	\$342,495	\$349,344	\$356,331	\$363,458
Reserve Balance	\$940,249	\$1,100,351	\$1,267,893	\$1,443,153	\$929,225	\$1,099,868	\$1,278,486	\$1,465,375	\$1,660,841	\$1,865,201

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Structure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roof	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mechanical Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fitout	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$8,203	\$0	\$0	\$0	\$0	\$9,057	\$0	\$0	\$0	\$0
Operating Costs	\$213,101	\$217,363	\$221,711	\$226,145	\$230,668	\$235,281	\$239,987	\$244,786	\$249,682	\$254,676
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$370,727	\$378,142	\$385,704	\$393,419	\$401,287	\$409,313	\$417,499	\$425,849	\$434,366	\$443,053
Reserve Balance	\$2,070,580	\$2,293,476	\$2,526,274	\$2,769,336	\$3,023,035	\$3,278,701	\$3,554,574	\$3,842,274	\$4,142,226	\$4,454,870

Future Replacement Expenses	Year 50	Year 60	Year 80
Structure	\$5,114,017	\$0	\$0
Roof	\$1,181,607	\$0	\$0
Mechanical Services	\$1,855,581	\$0	\$0
Fitout	\$538,318	\$0	\$0
Total	\$8,689,523	\$0	\$0

WHOLE OF LIFE COST CALCULATION:**AFL / Cricket (Including Practice Nets)**

	Costs			
	15/16 \$	Replacement Period		
Soil	\$225,000	50 Years	Cost Escalation Factor	2%
Surface	\$60,000	25 Years	Return on Reserves	3%
Reticulation	\$315,000	20 Years		
Lighting	\$250,000	30 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Soil	\$225,000									
Surface	\$60,000									
Reticulation	\$315,000									
Lighting	\$250,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$50,000	\$51,000	\$52,020	\$53,060	\$54,122	\$55,204	\$56,308	\$57,434	\$58,583
Loan Repayments		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation		\$70,000	\$71,400	\$72,828	\$74,285	\$75,770	\$77,286	\$78,831	\$80,408	\$82,016
Reserve Balance		\$20,000	\$41,000	\$63,038	\$86,153	\$105,387	\$130,630	\$157,072	\$184,758	\$213,734

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Soil										
Surface										
Reticulation										\$458,896
Lighting										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$59,755	\$60,950	\$62,169	\$63,412	\$64,680	\$65,974	\$67,293	\$68,639	\$70,012	\$71,412
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$83,656	\$85,330	\$87,036	\$88,777	\$90,552	\$92,364	\$94,211	\$96,095	\$98,017	\$99,977
Reserve Balance	\$238,527	\$270,063	\$303,032	\$337,488	\$373,485	\$404,984	\$444,051	\$484,829	\$527,378	\$112,869

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Soil										
Surface					\$96,506					
Reticulation										
Lighting										\$452,840
Periodic Maintenance	\$6,729									
Operating Costs	\$72,841	\$74,297	\$75,783	\$77,299	\$78,845	\$80,422	\$82,030	\$83,671	\$85,344	\$87,051
Loan Repayments	\$0									
Budget Allocation	\$101,977	\$104,016	\$106,097	\$108,219	\$110,383	\$112,591	\$114,842	\$117,139	\$119,482	\$121,872
Reserve Balance	\$138,662	\$172,541	\$208,030	\$245,191	\$187,578	\$225,374	\$264,948	\$306,364	\$349,693	-\$57,836

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Soil										
Surface										
Reticulation										\$681,895
Lighting										
Periodic Maintenance	\$8,203					\$9,999				
Operating Costs	\$88,792	\$90,568	\$92,379	\$94,227	\$96,112	\$98,034	\$99,994	\$101,994	\$104,034	\$106,115
Loan Repayments										
Budget Allocation	\$124,309	\$126,795	\$129,331	\$131,918	\$134,556	\$137,247	\$139,992	\$142,792	\$145,648	\$148,561
Reserve Balance	-\$32,257	\$3,003	\$40,045	\$78,937	\$119,749	\$152,556	\$197,130	\$243,842	\$292,771	-\$337,894

Future Replacement Expenses	Year 50	Year 60	Year 80
Soil	\$605,607		
Surface	\$161,495		
Reticulation		\$1,033,525	
Lighting		\$820,258	

WHOLE OF LIFE COST CALCULATION: Soccer / Hockey

	Costs			
	15/16 \$	Replacement Period		
Soil	\$115,000	50 Years	Cost Escalation Factor	2%
Surface	\$25,000	25 Years	Return on Reserves	3%
Reticulation	\$150,000	20 Years		
Lighting	\$125,000	30 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Soil	\$115,000									
Surface	\$25,000									
Reticulation	\$150,000									
Lighting	\$125,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$25,000	\$25,500	\$26,010	\$26,530	\$27,061	\$27,602	\$28,154	\$28,717	\$29,291
Loan Repayments		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation		\$35,000	\$35,700	\$36,414	\$37,142	\$37,885	\$38,643	\$39,416	\$40,204	\$41,008
Reserve Balance		\$10,000	\$20,500	\$31,519	\$43,077	\$50,193	\$62,740	\$75,884	\$89,647	\$104,053

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Soil										
Surface										
Reticulation										\$218,522
Lighting										
Periodic Maintenance	\$5,520					\$6,095				
Operating Costs	\$29,877	\$30,475	\$31,084	\$31,706	\$32,340	\$32,987	\$33,647	\$34,320	\$35,006	\$35,706
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$41,828	\$42,665	\$43,518	\$44,388	\$45,276	\$46,182	\$47,105	\$48,047	\$49,008	\$49,989
Reserve Balance	\$113,605	\$129,203	\$145,513	\$162,561	\$180,374	\$192,885	\$212,131	\$232,222	\$253,191	\$56,548

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Soil										
Surface					\$40,211					
Reticulation										
Lighting										\$226,420
Periodic Maintenance	\$6,729									
Operating Costs	\$36,420	\$37,149	\$37,892	\$38,649	\$39,422	\$40,211	\$41,015	\$41,835	\$42,672	\$43,526
Loan Repayments	\$0									
Budget Allocation	\$50,988	\$52,008	\$53,048	\$54,109	\$55,191	\$56,295	\$57,421	\$58,570	\$59,741	\$60,936
Reserve Balance	\$66,083	\$82,925	\$100,569	\$119,046	\$98,176	\$117,205	\$137,128	\$157,976	\$179,784	-\$23,833

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Soil										
Surface										
Reticulation										\$324,712
Lighting										
Periodic Maintenance	\$8,203					\$9,999				
Operating Costs	\$44,396	\$45,284	\$46,190	\$47,114	\$48,056	\$49,017	\$49,997	\$50,997	\$52,017	\$53,057
Loan Repayments										
Budget Allocation	\$62,155	\$63,398	\$64,666	\$65,959	\$67,278	\$68,624	\$69,996	\$71,396	\$72,824	\$74,280
Reserve Balance	-\$14,992	\$2,672	\$21,228	\$40,710	\$61,154	\$72,596	\$94,773	\$118,015	\$142,362	-\$156,856

Future Replacement Expenses	Year 50	Year 60	Year 80
Soil	\$309,533		
Surface	\$67,290		
Reticulation		\$492,155	
Lighting		\$410,129	

WHOLE OF LIFE COST CALCULATION: Basketball / Netball Courts (including Lighting)

	Costs		Replacement Period							
	15/16 \$									
Soil	\$0		50 Years		Cost Escalation Factor		2%			
Surface	\$300,672		25 Years		Return on Reserves		3%			
Reticulation	\$0		20 Years							
Lighting	\$187,920		30 Years							
Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Soil	\$0									
Surface	\$300,672									
Reticulation	\$0									
Lighting	\$187,920									
Periodic Maintenance	\$5,000									
Operating Costs		\$10,000	\$10,200	\$10,404	\$10,612	\$10,824	\$11,041	\$11,262	\$11,487	\$11,717
Loan Repayments		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation		\$25,000	\$25,500	\$26,010	\$26,530	\$27,061	\$27,602	\$28,154	\$28,717	\$29,291
Reserve Balance		\$15,000	\$30,750	\$47,279	\$64,615	\$77,790	\$96,685	\$116,478	\$137,202	\$158,893
Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Soil										
Surface										
Reticulation										
Lighting										
Periodic Maintenance	\$5,520									
Operating Costs	\$11,951	\$12,190	\$12,434	\$12,682	\$12,936	\$13,195	\$13,459	\$13,728	\$14,002	\$14,282
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$29,877	\$30,475	\$31,084	\$31,706	\$32,340	\$32,987	\$33,647	\$34,320	\$35,006	\$35,706
Reserve Balance	\$176,066	\$199,633	\$224,273	\$250,024	\$276,929	\$298,935	\$328,091	\$358,525	\$390,285	\$423,417
Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Soil										
Surface	\$483,612									
Reticulation										
Lighting										
Periodic Maintenance	\$6,729									
Operating Costs	\$14,568	\$14,859	\$15,157	\$15,460	\$15,769	\$16,084	\$16,406	\$16,734	\$17,069	\$17,410
Loan Repayments	\$0									
Budget Allocation	\$36,420	\$37,149	\$37,892	\$38,649	\$39,422	\$40,211	\$41,015	\$41,835	\$42,672	\$43,526
Reserve Balance	\$451,242	\$487,069	\$524,416	\$563,338	\$602,880	\$642,015	\$680,691	\$718,957	\$756,762	\$794,157
Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Soil										
Surface										
Reticulation										
Lighting										
Periodic Maintenance	\$8,203									
Operating Costs	\$17,758	\$18,114	\$18,476	\$18,845	\$19,222	\$19,607	\$19,999	\$20,399	\$20,807	\$21,223
Loan Repayments										
Budget Allocation	\$44,396	\$45,284	\$46,190	\$47,114	\$48,056	\$49,017	\$49,997	\$50,997	\$52,017	\$53,057
Reserve Balance	-\$51,390	-\$25,762	\$1,179	\$29,483	\$59,201	\$80,388	\$112,798	\$146,780	\$182,393	\$219,700
Future Replacement Expenses			Year 50	Year 60	Year 80					
Soil										
Surface			\$809,285							
Reticulation										
Lighting				\$616,571						

WHOLE OF LIFE COST CALCULATION:	TOTAL ALL SPORTING FIELDS
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	Costs									
	15/16 \$	Replacement Period								
Structure	\$340,000	60-80	Years			Cost Escalation Factor	2%			
Roof	\$846,702	40	Years			Return on Reserves	3%			
Mechanical Services	\$465,000	20	Years							
Fitout	\$663,144	25	Years							

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Soil	\$340,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surface	\$385,672	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reticulation	\$465,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lighting	\$562,920	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
Operating Costs	\$0	\$85,000	\$86,700	\$88,434	\$90,203	\$92,007	\$93,847	\$95,724	\$97,638	\$99,591
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$0	\$130,000	\$132,600	\$135,252	\$137,957	\$140,716	\$143,531	\$146,401	\$149,329	\$152,316
Reserve Balance		\$45,000	\$92,250	\$141,836	\$193,845	\$233,370	\$290,054	\$349,433	\$411,607	\$476,680

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Soil	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surface	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reticulation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$677,417
Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$16,561	\$0	\$0	\$0	\$0	\$18,284	\$0	\$0	\$0	\$0
Operating Costs	\$101,583	\$103,615	\$105,687	\$107,801	\$109,957	\$112,156	\$114,399	\$116,687	\$119,021	\$121,401
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$155,362	\$158,469	\$161,639	\$164,871	\$168,169	\$171,532	\$174,963	\$178,462	\$182,031	\$185,672
Reserve Balance	\$528,198	\$598,899	\$672,818	\$750,073	\$830,788	\$896,805	\$984,273	\$1,075,576	\$1,170,854	\$592,834

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Soil	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surface	\$0	\$0	\$0	\$0	\$620,329	\$0	\$0	\$0	\$0	\$0
Reticulation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,019,652
Periodic Maintenance	\$20,188	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Costs	\$123,829	\$126,306	\$128,832	\$131,408	\$134,036	\$136,717	\$139,452	\$142,241	\$145,085	\$147,987
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$189,385	\$193,173	\$197,037	\$200,977	\$204,997	\$209,097	\$213,279	\$217,544	\$221,895	\$226,333
Reserve Balance	\$655,987	\$742,535	\$833,016	\$927,575	\$406,034	\$490,594	\$579,140	\$671,818	\$768,782	-\$149,460

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Soil	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surface	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reticulation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,006,606
Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$24,608	\$0	\$0	\$0	\$0	\$29,998	\$0	\$0	\$0	\$0
Operating Costs	\$150,947	\$153,966	\$157,045	\$160,186	\$163,390	\$166,657	\$169,991	\$173,390	\$176,858	\$180,395
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$230,860	\$235,477	\$240,187	\$244,990	\$249,890	\$254,888	\$259,986	\$265,185	\$270,489	\$275,899
Reserve Balance	-\$98,639	-\$20,087	\$62,452	\$149,130	\$240,104	\$305,540	\$404,701	\$508,637	\$617,527	-\$275,050

Future Replacement Expenses	Year 50	Year 60	Year 80
Soil	\$915,140	\$0	\$0
Surface	\$1,038,070	\$0	\$0
Reticulation	\$0	\$1,525,679	\$0
Lighting	\$0	\$1,846,958	\$0
Total	\$1,953,210	\$3,372,637	\$0

WHOLE OF LIFE COST CALCULATION: Site Works

	Costs 15/16 \$	Replacement Period		
Site Works	\$2,580,000	Over 100 Years	Cost Escalation Factor	2%
Ramps and Retaining Walls	\$250,000	50 Years	Return on Reserves	3%
Signage	\$50,000	20 Years		
Spectator Seating	\$520,000	50 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Site Works	\$2,580,000									
Ramps and Retaining Walls	\$250,000									
Signage	\$689,400									
Spectator Seating	\$689,400									
Periodic Maintenance						\$10,000				
Operating Costs		\$5,000	\$5,100	\$5,202	\$5,306	\$5,412	\$5,520	\$5,631	\$5,743	\$5,858
Loan Repayments										
Budget Allocation		\$9,000	\$9,180	\$9,364	\$9,551	\$9,742	\$9,937	\$10,135	\$10,338	\$10,545
Reserve Balance		\$4,000	\$8,200	\$12,608	\$17,231	\$12,077	\$16,856	\$21,866	\$27,117	\$32,617

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Site Works										
Ramps and Retaining Walls										
Signage										\$74,297
Spectator Seating										
Periodic Maintenance	\$11,041					\$12,190				
Operating Costs	\$5,975	\$6,095	\$6,217	\$6,341	\$6,468	\$6,597	\$6,729	\$6,864	\$7,001	\$7,141
Loan Repayments										
Budget Allocation	\$10,756	\$10,971	\$11,190	\$11,414	\$11,642	\$11,875	\$12,113	\$12,355	\$12,602	\$12,854
Reserve Balance	\$27,335	\$33,031	\$38,996	\$45,239	\$51,770	\$46,411	\$53,187	\$60,274	\$67,683	\$1,129

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Site Works										
Ramps and Retaining Walls										
Signage										
Spectator Seating										
Periodic Maintenance	\$13,459					\$40,000				
Operating Costs	\$7,284	\$7,430	\$7,578	\$7,730	\$7,884	\$8,042	\$8,203	\$8,367	\$8,534	\$8,705
Loan Repayments										
Budget Allocation	\$13,111	\$13,374	\$13,641	\$13,914	\$14,192	\$14,476	\$14,765	\$15,061	\$15,362	\$15,669
Reserve Balance	-\$6,469	-\$719	\$5,322	\$11,666	\$18,323	-\$14,693	-\$8,571	-\$2,135	\$4,629	\$11,732

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Site Works										
Ramps and Retaining Walls										
Signage										
Spectator Seating										
Periodic Maintenance	\$16,406					\$18,114				
Operating Costs	\$8,879	\$9,057	\$9,238	\$9,423	\$9,611	\$9,803	\$9,999	\$10,199	\$10,403	\$10,611
Loan Repayments										
Budget Allocation	\$15,983	\$16,302	\$16,628	\$16,961	\$17,300	\$17,646	\$17,999	\$18,359	\$18,726	\$19,101
Reserve Balance	\$2,781	\$10,110	\$17,803	\$25,876	\$34,341	\$25,100	\$33,853	\$43,028	\$52,641	\$62,710

Future Replacement Expenses	Year 50	Year 60	Year 80
Site Works			
Ramps and Retaining Walls	\$269,159		
Signage	\$134,579		
Spectator Seating	\$269,159		

WHOLE OF LIFE COST CALCULATION:	Utilities
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	Costs 15/16 \$	Replacement Period	Cost Escalation Factor	2%
Electrical Infrastructure	\$564,000	50 Years	Return on Reserves	3%
Potable Water	\$439,000	80 Years		
Sewerage and Drainage	\$217,000	80 Years		
Recycled Water	\$1,000,000	30 - 80 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Electrical Infrastructure	\$564,000									
Potable Water	\$439,000									
Sewerage and Drainage	\$217,000									
Recycled Water	\$1,000,000									
Periodic Maintenance						\$5,000				
Operating Costs		\$5,000	\$5,100	\$5,202	\$5,306	\$5,412	\$5,520	\$5,631	\$5,743	\$5,858
Loan Repayments		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation		\$8,000	\$8,160	\$8,323	\$8,490	\$8,659	\$8,833	\$9,009	\$9,189	\$9,373
Reserve Balance		\$3,000	\$6,150	\$9,456	\$12,923	\$11,558	\$15,217	\$19,052	\$23,070	\$27,277

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Electrical Infrastructure										
Potable Water										
Sewerage and Drainage										
Recycled Water										
Periodic Maintenance	\$6,095					\$6,729				
Operating Costs	\$5,975	\$6,095	\$6,217	\$6,341	\$6,468	\$6,597	\$6,729	\$6,864	\$7,001	\$7,141
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$9,561	\$9,752	\$9,947	\$10,146	\$10,349	\$10,556	\$10,767	\$10,982	\$11,202	\$11,426
Reserve Balance	\$25,585	\$30,010	\$34,640	\$39,484	\$44,549	\$43,115	\$48,446	\$54,018	\$59,839	\$65,919

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Electrical Infrastructure										
Potable Water										
Sewerage and Drainage										
Recycled Water										\$90,568
Periodic Maintenance	\$6,729					\$7,430				
Operating Costs	\$7,284	\$7,430	\$7,578	\$7,730	\$7,884	\$8,042	\$8,203	\$8,367	\$8,534	\$8,705
Loan Repayments	\$0									
Budget Allocation	\$11,654	\$11,888	\$12,125	\$12,368	\$12,615	\$12,867	\$13,125	\$13,387	\$13,655	\$13,928
Reserve Balance	\$65,538	\$71,962	\$78,668	\$85,665	\$92,966	\$93,151	\$100,867	\$108,913	\$117,301	\$35,475

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Electrical Infrastructure										
Potable Water										
Sewerage and Drainage										
Recycled Water										
Periodic Maintenance	\$8,203					\$9,057				
Operating Costs	\$8,879	\$9,057	\$9,238	\$9,423	\$9,611	\$9,803	\$9,999	\$10,199	\$10,403	\$10,611
Loan Repayments										
Budget Allocation	\$14,207	\$14,491	\$14,781	\$15,076	\$15,378	\$15,685	\$15,999	\$16,319	\$16,645	\$16,978
Reserve Balance	\$33,664	\$40,108	\$46,854	\$53,913	\$61,298	\$59,962	\$67,760	\$75,913	\$84,432	\$93,332

Future Replacement Expenses	Year 50	Year 60	Year 80
Electrical Infrastructure	\$807,476		
Potable Water			\$975,088
Sewerage and Drainage			\$403,738
Recycled Water		\$164,052	\$1,076,635

WHOLE OF LIFE COST CALCULATION: Playgrounds

	Costs			
	15/16 \$	Replacement Period		
Landscaping	\$40,000	60 Years	Cost Escalation Factor	2%
Playground equipment	\$90,000	25 Years	Return on Reserves	3%
Softfall	\$40,000	25 Years		
Lighting	\$30,000	30 Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Landscaping	\$40,000									
Playground equipment	\$90,000									
Softfall	\$40,000									
Lighting	\$30,000									
Periodic Maintenance					\$5,000					\$5,520
Operating Costs		\$4,000	\$4,080	\$4,162	\$4,245	\$4,330	\$4,416	\$4,505	\$4,595	\$4,687
Loan Repayments		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation		\$10,000	\$10,200	\$10,404	\$10,612	\$10,824	\$11,041	\$11,262	\$11,487	\$11,717
Reserve Balance		\$6,000	\$12,300	\$18,911	\$20,846	\$27,966	\$35,429	\$43,249	\$51,439	\$54,492

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Landscaping										
Playground equipment										
Softfall										
Lighting										
Periodic Maintenance					\$6,095					\$6,729
Operating Costs	\$4,780	\$4,876	\$4,973	\$5,073	\$5,174	\$5,278	\$5,383	\$5,491	\$5,601	\$5,713
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$11,951	\$12,190	\$12,434	\$12,682	\$12,936	\$13,195	\$13,459	\$13,728	\$14,002	\$14,282
Reserve Balance	\$63,297	\$72,510	\$82,145	\$92,219	\$96,652	\$107,469	\$118,768	\$130,568	\$142,886	\$149,013

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
Landscaping										
Playground equipment					\$147,655					
Softfall					\$65,624					
Lighting										\$54,341
Periodic Maintenance										\$8,203
Operating Costs	\$5,827	\$5,944	\$6,063	\$6,184	\$6,308	\$6,434	\$6,562	\$6,694	\$6,828	\$6,964
Loan Repayments	\$0									
Budget Allocation	\$14,568	\$14,859	\$15,157	\$15,460	\$15,769	\$16,084	\$16,406	\$16,734	\$17,069	\$17,410
Reserve Balance	\$162,224	\$176,007	\$190,381	\$205,368	\$7,712	\$17,594	\$27,965	\$38,845	\$50,251	-\$339

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
Landscaping										
Playground equipment										
Softfall										
Lighting										
Periodic Maintenance					\$9,057					\$9,999
Operating Costs	\$7,103	\$7,245	\$7,390	\$7,538	\$7,689	\$7,843	\$8,000	\$8,160	\$8,323	\$8,489
Loan Repayments										
Budget Allocation	\$17,758	\$18,114	\$18,476	\$18,845	\$19,222	\$19,607	\$19,999	\$20,399	\$20,807	\$21,223
Reserve Balance	\$10,306	\$21,484	\$33,214	\$45,517	\$49,359	\$62,604	\$76,482	\$91,015	\$106,230	\$112,151

Future Replacement Expenses	Year 50	Year 60	Year 80
Landscaping		\$131,241	
Playground equipment		\$242,243	
Softfall		\$107,664	
Lighting		\$98,431	

WHOLE OF LIFE COST CALCULATION:	TOTAL Other Infrastructure
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Costs	Replacement Period	Cost Escalation Factor	2%
15/16 \$	Years	Return on Reserves	3%
\$3,184,000	Years		
\$779,000	Years		
\$307,000	Years		
\$1,550,000	Years		

Financial Year	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	\$3,184,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$779,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$946,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,719,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$0	\$0	\$0	\$0	\$5,000	\$15,000	\$0	\$0	\$0	\$5,520
Operating Costs	\$0	\$14,000	\$14,280	\$14,566	\$14,857	\$15,154	\$15,457	\$15,766	\$16,082	\$16,403
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$0	\$27,000	\$27,540	\$28,091	\$28,653	\$29,226	\$29,810	\$30,406	\$31,015	\$31,635
Reserve Balance		\$13,000	\$26,650	\$40,975	\$51,000	\$51,601	\$67,502	\$84,168	\$101,625	\$114,385

Financial Year	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74,297
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$17,136	\$0	\$0	\$0	\$6,095	\$18,919	\$0	\$0	\$0	\$6,729
Operating Costs	\$16,731	\$17,066	\$17,407	\$17,755	\$18,110	\$18,473	\$18,842	\$19,219	\$19,603	\$19,995
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$32,267	\$32,913	\$33,571	\$34,243	\$34,927	\$35,626	\$36,338	\$37,065	\$37,807	\$38,563
Reserve Balance	\$116,217	\$135,551	\$155,781	\$176,942	\$192,972	\$196,995	\$220,401	\$244,859	\$270,408	\$216,061

Financial Year	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$147,655	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$65,624	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144,909
Periodic Maintenance	\$20,188	\$0	\$0	\$0	\$0	\$47,430	\$0	\$0	\$0	\$8,203
Operating Costs	\$20,395	\$20,803	\$21,219	\$21,644	\$22,077	\$22,518	\$22,968	\$23,428	\$23,896	\$24,374
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$39,334	\$40,121	\$40,923	\$41,741	\$42,576	\$43,428	\$44,296	\$45,182	\$46,086	\$47,008
Reserve Balance	\$221,293	\$247,250	\$274,371	\$302,700	\$119,001	\$96,051	\$120,261	\$145,623	\$172,181	\$46,868

Financial Year	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37	Year 38	Year 39	Year 40
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Periodic Maintenance	\$24,609	\$0	\$0	\$0	\$9,057	\$27,170	\$0	\$0	\$0	\$9,999
Operating Costs	\$24,862	\$25,359	\$25,866	\$26,384	\$26,911	\$27,449	\$27,998	\$28,558	\$29,130	\$29,712
Loan Repayments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Budget Allocation	\$47,948	\$48,907	\$49,885	\$50,883	\$51,900	\$52,938	\$53,997	\$55,077	\$56,178	\$57,302
Reserve Balance	\$46,751	\$71,701	\$97,871	\$125,306	\$144,998	\$147,666	\$178,094	\$209,956	\$243,303	\$268,193

Future Replacement Expenses	Year 50	Year 60	Year 80
	\$1,049,719	\$131,241	\$0
	\$376,822	\$0	\$975,088
	\$134,579	\$0	\$403,738
	\$1,345,794	\$262,482	\$1,076,635
Total	\$2,906,915	\$393,724	\$2,455,461

Roads and Carparks

The Shire of Toodyay has infrastructure assets with a total value of close to \$50M

The Roads and Carparks will be managed as part of the management of this group of assets

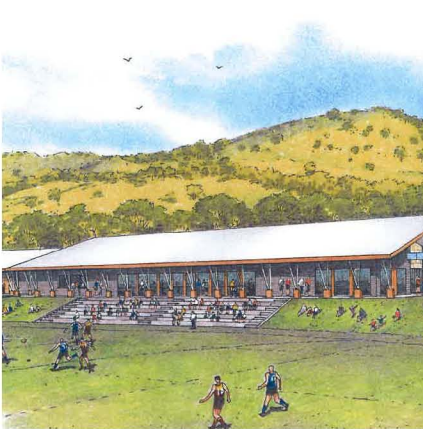
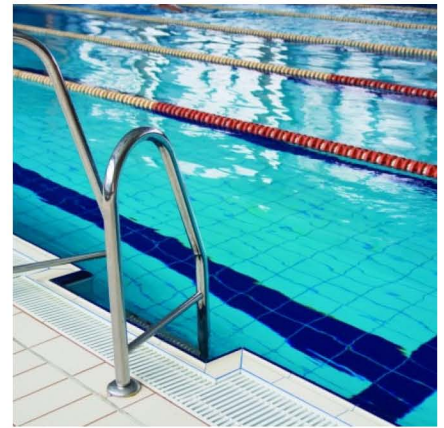
The value of roads and carparks in the recreation precinct are:

Gravel	\$574,474
Bitumen	\$811,814
Total	\$1,386,288



RISK MANAGEMENT PLAN

SHIRE OF TOODYAY SPORT & RECREATION PRECINCT



1. SGL CONSULTING GROUP



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1. EXECUTIVE SUMMARY

1.1 Risk Management Plan

In June 2015, a risk management review team followed Council's Risk Management Policy to identify, analyse and evaluate the risks associated with the proposed Sport and Recreation Precinct.

The risk assessment is critical to this projects, as it has an estimated to cost \$29,000,000, it will be the biggest single project ever undertaken by the Shire of Toodyay and with extensive community consultation over many years, there is great expectations to deliver an outcome that satisfies all stakeholders.

The risk management review team identified a wide range of potential risks; these were grouped together into a final list of 27 risks. Of these, 3 were identified as high risk, 15 moderate risk and 9 as low risk items. Additional controls may be required for the 3 high risks and 2 of the moderate risks.

Those risks identified as high risk were:

- Scope and specification issues that could result in a major financial risk;
- Cost of utilities issues that these yet to be finalised costs, may vary considerably from estimates and present a moderate financial risk;
- Cost control issues that could result in a major financial risk.

Council has identified many potential risks during their business case and have already agreed to engage a Project Manager and a Lead Contractor specifically for the project. These yet to be filled positions, regularly mentioned throughout this risk management plan as being the existing controls Council has in place to manage specific risks.



2. BACKGROUND

2.1 Council Risk Policy

The Shire of Toodyay Council has adopted a risk management policy which complies with the principles, framework and process for managing risk set out in AS/NZS ISO 31000:2009. This policy defines risk, and sets out the process for identification, analysis, evaluation, treatment, monitoring and review of risks.

The policy recognises that Major Projects of greater than \$500,000 in value will have a specific risk assessment undertaken.

See Appendix A for the Risk Management Policy.

2.2 Risk Management Review Team

The Risk Management review was completed in June 2015 by a team comprising of:

- Stan Scott (Chief Executive Officer),
- Audrey Bell (Manager Community Development),
- Graeme Bissett (Manager Planning and Development),
- Meridith Lamb (Corporate Administration Support Officer),
- Joanna Buegge (Sport and Recreation Coordinator) and
- Facilitated by consultant John Perry (Mead Perry Group Pty Ltd).

2.3 Risk Management Review Process

The team went through the process as detailed in the Council Policy completing specifically the following steps:

- Identifying Risks:
 - Through a brainstorming exercise coming up with and discussing a wide range of risks that may eventuate during the project. The list of risks considered headings from Council's risk policy, as well as the experience and expertise of the Risk Management Review Team.
 - When the brainstorming exercise exhausted all potential risks, the Review Team grouped the risks into common areas such as Governance or strategic, Financial, Operational (procurement and project management). This exercise combined a number of the risks allowing them to be analysed as a group, as typically, there were to be similar control measures.



- Analyse Risks
 - Utilising Council's Risk Management Policy tables, each risk was assessed for their potential consequence. The table of consequences provides:
 - A rating on a scale of 1 – Insignificant to 5 – Catastrophic.
 - A risk impacts activity such as Financial, Compliance, Environmental, Reputation, etc.
 - An impact activity description that relates the impact to a rating.
 - Utilising Council's Risk Management Policy tables, each risk was assessed for their potential likelihood. See Appendix A for table of likelihood.
 - The result of calculating the consequence and likelihood was an estimated level of risk.
- Evaluation of risk
 - Each risk was evaluated to determine what existing control were in place to manage the risk and an assessment made as to any additional treatment or controls that maybe required.
 - Whilst all risks generally have sufficient existing control, five risks were identified that additional treatment may be required if certain situations occur.

2.4 Risk Management Report

The completed risk have been reviewed and compiled in the attached report. This report has the risks listed in order of their priory from high to moderate to low risk. Each individual risk has the range issues the review team identified as risks and controls that maybe in place to mitigate a risk.

Instances where additional treatment has been identified have been documents, with the appropriate action which may occur at that time.



3. IDENTIFIED RISKS

The risk management review team identified a wide range of potential risks; these were grouped together into a final list of 27 risks. Of these, 3 were identified as high risk, 15 moderate risk and 9 as low risk items. Additional controls may be required for the 3 high risks and 2 of the moderate risks.

3.1 Identified High Level Risks

3.1.1 Risk – Scope and Specification Issues

The Risk: What can Happen	The Risk: How it can happen
Scope and Specification Issues	• Scope is unclear or ambiguous and allows potential for scope creep. • Communication issues between Management Team, Project Manager and Lead Contractor. • Specification insufficient regarding issues such as transfer of risk, fraud, liquidated damages, OSH, etc.)

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Major (4)	Financial (\$250,001 to \$850,000)	Possible (3)	High (12)

Existing Controls that are put into place

- A Project Manager will be employed to specifically oversee this project
- A Lead Contractor (or architect) with skills in this type of project, will be engage to convert concept plans into a detailed design, develop the specification and manage the tendering, contracting and supervision of the project.

Additional Treatment

- If at the conclusion of the tender process, the pricing is significant greater than budget, there may be a requirement to review the specification by senior management



3.1.2 Risk – Cost of Utilities Issues

The Risk: What can Happen	The Risk: How it can happen
Cost of Utilities (Water, Sewerage, Electricity, phones)	- Currently firm prices have been given for these works. - Head works may be greater than anticipated. - Scope for negotiation of prices can be difficult.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (4)	Financial (\$25,001 to \$250,000)	Likely (4)	High (12)

Existing Controls that are put into place

- A Project Manager will be employed to specifically oversee this project
- A Lead Contractor (or architect) with skills in this type of project, will be engage to convert concept plans into a detailed design, develop the specification and manage the tendering, contracting and supervision of the project.

Additional Treatment

- If the pricing is significantly greater than budget, there may be a requirement to review the scope and specification by senior management

3.1.3 Risk – Cost Control Issues

The Risk: What can Happen	The Risk: How it can happen
Cost Control	- Estimates to date are based on concept plans - External factors (current economic climate) may vary pricing.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Major (4)	Financial (\$250,001 to \$850,000)	Possible (3)	High (12)

Existing Controls that are put into place

- Senior Management have agreed to obtain firm pricing from suppliers.
- Project Manager when engaged with assume responsibility for managing this issue.

Additional Treatment

- If pricing varies significantly from budget, there may be a requirement to review the scope and specification by senior management.



3.2 Identified Moderate Level Risks

3.2.1 Risk – Rate Increases not delivered

The Risk: What can Happen	The Risk: How it can happen
Rate Increases not delivered	Council / Community not supportive of increases

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Financial (\$25,001 to \$250,000)	Possible (3)	Moderate (9)

Existing Controls that are put into place

- Rate increases have been part of plans for annual budget and long term financial plan.

Additional Treatment

No

3.2.2 Risk – Local Content/Contractor Issues

The Risk: What can Happen	The Risk: How it can happen
Local Content / Contractor Issues	Council / Community not supportive of increases

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Reputation – Substantiated, public embarrassment, moderate impact, moderate new profile.	Possible (3)	Moderate (9)

Existing Controls that are put into place

- Tender weightings are reviewed for appropriateness.
- Project Manager and Senior Management oversight throughout project.

Additional Treatment

No



3.2.3 Risk – Specification inconsistent with Scope

The Risk: What can Happen	The Risk: How it can happen
Specification inconsistent with Scope	Lack of expertise in this type of project

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Major (4)	Financial – \$250,001 to \$850,000	Unlikely (2)	Moderate (8)

Existing Controls that are put into place

- Engage Lead Contractor with appropriate skills to manage transition from concept plans through to project completion.

Additional Treatment

No

3.2.4 Risk – Scope Control

The Risk: What can Happen	The Risk: How it can happen
Scope Control	Creep on the project without the appropriate approvals

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Compliance – Some temporary non-compliances	Likely (4)	Moderate (8)

Existing Controls that are put into place

- Engage Project Manager and provide appropriate delegated authority.
- Scope and Specification approved through to Council level.

Additional Treatment

No



3.2.5 Risk – Cash Management

The Risk: What can Happen	The Risk: How it can happen
Cash Management	- Project will increase monthly payments from around \$1M per month to between \$2-3M per month. - This increase may affect council cash cover

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Financial – \$10,001 to \$25,000	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Create a monthly cashflow for Council over the duration of the project.

Additional Treatment

- Obtain an increase in Council's line of credit.

3.2.6 Risk – Site Constraints / Issues

The Risk: What can Happen	The Risk: How it can happen
Site Constraints / Issues	- Quantity of Rock greater than anticipated. - Water run-off/ removal of top soil, during construction phase.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Financial – \$10,001 to \$25,000	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Geo-tech survey already completed.
- Council's environmental plans to be included with project documents.
- Establish site for stockpiling top soil.

Additional Treatment

- Review storm water management, including capture and utilisation.



3.2.7 Risk – Contractor Failure

The Risk: What can Happen	The Risk: How it can happen
Contractor Failure	Issues unknown during tender process may result in failure of principal contractor.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Financial – \$25,001 to \$250,000	Unlikely (2)	Moderate (6)

Existing Controls that are put into place

- Tender documentation to provide council protection options, such as bank guarantees.
- Procurement process to include checks on financial status of tenderers.
- Council contract works insurance.

Additional Treatment

No

3.2.8 Risk – Whole of Life Costings Issues

The Risk: What can Happen	The Risk: How it can happen
Whole of Life Costing Issues	Estimated whole of life costs are below actual costs.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Financial – \$25,001 to \$250,000	Unlikely (2)	Moderate (6)

Existing Controls that are put into place

- Estimates costs are considered to be very conservative, based on existing costs of Council facilities.
- Annual Budget and long term financial plans are all based on conservative figures.

Additional Treatment

No



3.2.9 Risk – Tendering Process Fails

The Risk: What can Happen	The Risk: How it can happen
Tendering Process Fails	Project is much larger than council normally handles.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Compliance – Short term non-compliance but with significant regulatory requirements imposed.	Unlikely (2)	Moderate (6)

Existing Controls that are put into place

- WALGA engaged to assist in contract process.
- Senior Management, Project Manager, Lead Contractor and WALGA work together to ensure that tender weightings are appropriate.
- Council final approval of tenders.

Additional Treatment

No

3.2.10 Risk – Contract Management

The Risk: What can Happen	The Risk: How it can happen
Contract Management	- Work completed outside of contract. - Correct payments processes.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Compliance – Short term non-compliance but with significant regulatory requirements imposed.	Unlikely (2)	Moderate (6)

Existing Controls that are put into place

- Responsibility of Project Manager to monitor project contract, specification and scope.

Additional Treatment

No



3.2.11 Risk – Document Management

The Risk: What can Happen	The Risk: How it can happen
Document Management	Incorrect version of a document is used.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Operational – Inconvenient delays	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Responsibility of Project Manager to monitor document control.
- Council's document management system maintained by records.

Additional Treatment

No.

3.2.12 Risk – Project Timeline

The Risk: What can Happen	The Risk: How it can happen
Project Timeline	- Project timeline is not maintained and reported. - Issues with construction may result in time related issues.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Financial – \$10,001 to \$25,000	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Responsibility of Project Manager to monitor time line.
- Regular reports to senior management team and Council on project progress.

Additional Treatment

No



3.2.13 Risk – HR Issues

The Risk: What can Happen	The Risk: How it can happen
HR Issues	- Key Staff Leave - Recruitment Issues for key staff

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Moderate (3)	Financial – \$25,001 to \$250,000	Unlikely (2)	Moderate (6)

Existing Controls that are put into place

- Senior Management Team to select Project Manager.
- Senior Management Team sign off on project scope and specification.

Additional Treatment

No

3.2.14 Risk – Political Issues

The Risk: What can Happen	The Risk: How it can happen
Political Issues	- Any of a range of political issues that may arise with could affect the progress of the project. - Issues could be Local, Regional, State or Federal issues.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Operational – Inconvenient delays.	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Shire President and CEO working with all stakeholders.
- Quality Publications of project, plans, media releases and community consultation documents.

Additional Treatment

No



3.2.15 Risk – Environmental Issues

The Risk: What can Happen	The Risk: How it can happen
Environment Issues	- Natural Disasters (Flood, Fire, etc.) - Any other environmental issues

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (3)	Environment – Contained, reversible impact managed by internal response.	Possible (3)	Moderate (6)

Existing Controls that are put into place

- Environmental Plans to be monitored and managed by project manager.

Additional Treatment

No

3.3 Identified Low Level Risks

3.3.1 Risk – Interest Rate Movement

The Risk: What can Happen	The Risk: How it can happen
Interest Rate Movement	Interest rates are currently at record lows, they will be expected to increase over the life of the loan

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Financial (\$10,001 to \$25,000)	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Council will consider a fixed interest rate for the duration of the loan.

Additional Treatment

No



3.3.2 Risk – Regulatory Compliance Issues

The Risk: What can Happen	The Risk: How it can happen
Regulatory Compliance Issues	Project does not have all appropriate regulatory approvals

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Compliance – Some Temporary non-compliances	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Senior Management Team are aware of issues and working to resolve.

Additional Treatment

No

3.3.3 Risk – Quality Control Issues

The Risk: What can Happen	The Risk: How it can happen
Quality Control Issues	Quality Plan is not followed.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Project – 5-10% increase in time or cost or variation to scope or objection requiring manager's approval.	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Responsibility of Project Manager to monitor Quality Plan.

Additional Treatment

No



3.3.4 Risk – Internal Conflict Issues

The Risk: What can Happen	The Risk: How it can happen
Internal Conflict Issues	Disagreements between project members can increase timeframes and costs.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Financial (\$10,001 to \$25,000)	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Senior Management Team to monitor.
- External consultants are available such as LGIS.

Additional Treatment

No

3.3.5 Risk – Community Stakeholder Expectations

The Risk: What can Happen	The Risk: How it can happen
Community Stakeholder Expectations	- Loss of support from key stakeholders - Changes to scope of project affecting certain stakeholders

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Reputation – Substantiated, low impact, low news item.	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Senior Management Team to work with all stakeholders.

Additional Treatment

No



3.3.6 Risk – Site Security Issues

The Risk: What can Happen	The Risk: How it can happen
Site Security Issues	Vandalism of equipment / facilities during construction phase.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Operations – Inconvenient delays.	Unlikely (2)	Low (4)

Existing Controls that are put into place

- Temporary fencing on all key assets.
- Access controls and road closures.
- Security lighting and mobile CCTV operations.

Additional Treatment

No

3.3.7 Risk – Insurance Issues

The Risk: What can Happen	The Risk: How it can happen
Insurance Issues	A party involved in the project has inadequate insurance.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Insignificant (1)	Financial < \$10,000	Unlikely (2)	Low (2)

Existing Controls that are put into place

- Procurement process ensures that all external parties insurances are appropriate.
- Council annually reviews its insurances.

Additional Treatment

No



3.3.8 Risk – Probity Issues

The Risk: What can Happen	The Risk: How it can happen
Probity Issues	Tender process is not compliant.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Compliance – Some temporary non-compliances	Rare (1)	Low (2)

Existing Controls that are put into place

- Tender process has assistance of WALGA.
- Council has final approval of tenders.

Additional Treatment

No

3.3.9 Risk – Native Title / Cultural Heritage Issues

The Risk: What can Happen	The Risk: How it can happen
Native Title/Cultural Heritage Issues	Issues are found on the site that were previously unknown.

Consequence	Consequence Risk Activity	Likelihood	Level of Risk
Minor (2)	Compliance – Some temporary non-compliances	Rare (1)	Low (2)

Existing Controls that are put into place

- Project is on freehold land.
- Project Manager will be responsible to monitor any issues and report to the Senior Management Group.

Additional Treatment

No

Shire Of Toodyay

Budget

For The Year Ended 30 June 2016

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Shire Of Toodyay
Statement Of Comprehensive Income
By Nature Or Type
For The Year Ended 30 June 2016

	NOTE	2015/2016 Budget \$	2014/2015 Actual \$	2014/2015 Budget \$
Revenue				
Rates	8	5,880,624	5,539,578	5,451,594
Operating Grants, Subsidies & Contributions		1,738,532	3,070,315	2,365,402
Fees and Charges	11	1,191,300	1,174,902	1,206,680
Interest Earnings	2(a)	190,500	230,169	179,500
Other Revenue	2(a)	20,000	17,580	22,000
		<u>9,020,956</u>	<u>10,032,544</u>	<u>9,225,176</u>
Expenses				
Employee Costs		(3,836,195)	(3,703,046)	(3,402,814)
Materials and Contracts		(2,660,035)	(2,313,715)	(2,392,197)
Utility Charges		(387,750)	(348,696)	(409,700)
Depreciation on Non-Current Assets	2(a)	(4,626,015)	(2,416,189)	(2,111,000)
Interest Expenses	2(a)	(157,259)	(151,348)	(151,097)
Insurance Expenses		(287,460)	(386,648)	(423,305)
Other Expenditure		(92,000)	(81,007)	(124,006)
		<u>(12,046,714)</u>	<u>(9,400,649)</u>	<u>(9,014,119)</u>
		(3,025,758)	631,895	211,057
Non-Operating Grants, Subsidies & Contributions		2,595,312	3,901,759	4,595,128
Profit on Asset Disposals	3	1,000	18,923	14,734
Loss on Asset Disposals	3	(133,319)	(9,088)	(67,749)
NET RESULT		(562,765)	4,543,489	4,753,170
Other Comprehensive Income				
Changes on Revaluation of Non-Current Assets		0	0	0
Total Other Comprehensive Income		<u>0</u>	<u>0</u>	<u>0</u>
TOTAL COMPREHENSIVE INCOME		<u>(562,765)</u>	<u>4,543,489</u>	<u>4,753,170</u>

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit or loss (if any) and changes on revaluation of non-current assets in accordance with the mandating of fair value measurement through Other Comprehensive Income, are impacted upon by external forces and is not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the re-measurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

Shire Of Toodyay
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
For The Year Ended 30 June 2016

	NOTE	2015/2016 Budget	2014/2015 Actual	2014/2015 Budget
		\$	\$	\$
Revenue (Refer Notes 1,2,8 to 13)				
Governance		34,000	53,524	19,000
General Purpose Funding		6,876,324	8,180,311	7,173,765
Law, Order, Public Safety		461,600	369,489	327,600
Health		56,000	52,102	61,000
Housing		11,000	16,659	11,000
Community Amenities		693,150	679,854	697,880
Recreation and Culture		190,850	147,298	219,150
Transport		116,500	157,324	175,500
Economic Services		412,532	245,200	433,282
Other Property and Services		169,000	144,944	107,000
		<u>9,020,956</u>	<u>10,046,705</u>	<u>9,225,177</u>
Expenses Excluding Finance Costs (Refer Notes 1, 2 & 14)				
Governance		(798,325)	(754,216)	(635,039)
General Purpose Funding		(355,014)	(352,686)	(333,049)
Law, Order, Public Safety		(1,426,501)	(1,127,014)	(1,225,544)
Health		(241,465)	(211,623)	(205,053)
Housing		(75,538)	(97,280)	(47,003)
Community Amenities		(1,261,941)	(1,197,164)	(1,249,288)
Recreation and Culture		(1,678,374)	(1,622,012)	(1,366,501)
Transport		(4,832,868)	(2,582,623)	(2,530,451)
Economic Services		(1,184,025)	(1,111,703)	(1,196,364)
Other Property and Services		(53,869)	(193,233)	(81,070)
		<u>(11,907,920)</u>	<u>(9,249,554)</u>	<u>(8,869,362)</u>
Finance Costs (Refer Notes 2 & 5)				
Recreation and Culture		(80,478)	(86,602)	(86,201)
Transport		(43,759)	(48,697)	(49,491)
Economic Services		(6,457)	(7,299)	(7,466)
Other Property and Services		(8,100)	(8,496)	(1,600)
		<u>(138,794)</u>	<u>(151,094)</u>	<u>(144,758)</u>
Non-operating Grants, Subsidies & Contributions				
Governance		0	0	0
General Purpose Funding		11,377	45,000	0
Law, Order, Public Safety		0	528,442	0
Housing		1,150,000	2,742,412	4,000,000
Transport		1,433,935	585,905	595,128
Economic Services		0	0	0
Other Property and Services		0	0	0
		<u>2,595,312</u>	<u>3,901,759</u>	<u>4,595,128</u>

Shire Of Toodyay
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
For The Year Ended 30 June 2016

	NOTE	2015/2016 Budget \$	2014/2015 Actual \$	2014/2015 Budget \$
Profit/(Loss) On				
Disposal Of Assets (Refer Note 3)				
Governance		0	0	0
General Purpose Funding		0	0	0
Law, Order, Public Safety		0	0	0
Health		0	0	0
Housing		0	0	0
Community Amenities		0	0	0
Recreation & Culture		0	0	0
Transport		0	0	0
Economic Services		0	0	(25,000)
Other Property and Services		(132,319)	9,835	(28,015)
		<u>(132,319)</u>	<u>9,835</u>	<u>(53,015)</u>
NET RESULT		(562,765)	4,557,651	4,753,170
Other Comprehensive Income				
Changes on Revaluation of Non-Current Assets		0	0	0
Total Other Comprehensive Income		<u>0</u>	<u>0</u>	<u>0</u>
TOTAL COMPREHENSIVE INCOME		<u>(562,765)</u>	<u>4,557,651</u>	<u>4,753,170</u>

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit or loss (if any) and changes on revaluation of non-current assets in accordance with the mandating of fair value measurement through Other Comprehensive Income, is impacted upon by external forces and is not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

Shire Of Toodyay
Statement Of Cash Flows
For The Year Ended 30 June 2016

	NOTE	2015/2016 Budget \$	2014/2015 Actual \$	2014/2015 Budget \$
Cash Flows From Operating Activities				
Receipts				
Rates		5,880,624	5,553,740	5,451,594
Operating Grants, Subsidies and Contributions		1,738,532	3,107,851	2,325,186
Fees and Charges		1,191,300	955,101	1,206,680
Interest Earnings		190,500	216,325	179,500
Goods and Services Tax		0	0	0
Other Revenue		20,000	17,580	22,000
		<u>9,020,956</u>	<u>9,850,597</u>	<u>9,184,960</u>
Payments				
Employee Costs		(3,836,195)	(3,866,160)	(3,402,814)
Materials and Contracts		(2,660,035)	(2,664,058)	(2,602,197)
Utility Charges		(387,750)	(347,007)	(409,700)
Interest Expenses		(157,259)	(169,560)	(151,097)
Insurance Expenses		(287,460)	(386,648)	(423,305)
Goods and Services Tax		0	0	0
Other Expenditure		(92,000)	(80,127)	(124,006)
		<u>(7,420,699)</u>	<u>(7,513,560)</u>	<u>(7,113,119)</u>
Net Cash Provided By Operating Activities	15(b)	<u>1,600,257</u>	<u>2,337,037</u>	<u>2,071,841</u>
Cash Flows from Investing Activities				
Payments for Development of Land Held for Resale	4	0	0	0
Payments for Purchase of Property, Plant & Equipment	4	(5,529,912)	(1,325,367)	(5,812,332)
Payments for Construction of Infrastructure	4	(3,090,646)	(2,132,557)	(2,446,303)
Non-Operating Grants, Subsidies and Contributions used for the Development of Assets		2,595,312	3,901,759	4,595,128
Proceeds from Sale of Plant & Equipment	3	<u>310,500</u>	<u>167,749</u>	<u>323,000</u>
Net Cash Used in Investing Activities		<u>(5,714,746)</u>	<u>611,583</u>	<u>(3,340,507)</u>
Cash Flows from Financing Activities				
Repayment of Debentures	5	(255,383)	(224,536)	(224,421)
Advances to Community Groups				
Proceeds from Self Supporting Loans		0	0	0
Proceeds from New Debentures	5	<u>0</u>	<u>191,200</u>	<u>191,200</u>
Net Cash Provided By (Used In) Financing Activities		<u>(255,383)</u>	<u>(33,336)</u>	<u>(33,221)</u>

Net Increase (Decrease) in Cash Held	(4,369,872)	2,915,285	(1,301,887)
Cash at Beginning of Year	<u>6,930,463</u>	<u>3,996,342</u>	<u>3,996,342</u>
Cash and Cash Equivalents			
at the End of the Year	15(a) <u><u>2,560,591</u></u>	<u><u>6,911,627</u></u>	<u><u>2,694,455</u></u>

This statement is to be read in conjunction with the accompanying notes.

Shire Of Toodyay
Rate Setting Statement
For The Year Ended 30 June 2016

	NOTE	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
Revenue	1,2			
Governance		34,000	53,524	19,000
General Purpose Funding		1,007,077	2,685,733	1,647,921
Law, Order, Public Safety		461,600	897,931	327,600
Health		56,000	52,102	61,000
Housing		1,161,000	2,759,071	4,011,000
Community Amenities		693,150	679,854	697,880
Recreation and Culture		190,850	147,298	219,150
Transport		1,550,435	743,229	770,628
Economic Services		412,532	245,200	433,282
Other Property and Services		170,000	163,867	164,483
		<u>5,736,644</u>	<u>8,427,809</u>	<u>8,351,944</u>
Expenses	1,2			
Governance		(798,325)	(754,216)	(635,039)
General Purpose Funding		(355,014)	(352,686)	(333,049)
Law, Order, Public Safety		(1,426,501)	(1,127,014)	(1,225,544)
Health		(241,465)	(211,623)	(205,053)
Housing		(75,538)	(97,280)	(47,003)
Community Amenities		(1,261,941)	(1,197,164)	(1,249,288)
Recreation and Culture		(1,758,852)	(1,708,614)	(1,452,702)
Transport		(4,876,627)	(2,631,320)	(2,579,942)
Economic Services		(1,190,482)	(1,119,002)	(1,228,830)
Other Property and Services		(195,288)	(210,817)	(125,419)
		<u>(12,180,033)</u>	<u>(9,409,736)</u>	<u>(9,081,869)</u>
Net Result Excluding General Rates		(6,443,389)	(981,927)	(729,925)
Adjustments for Cash Budget Requirements:				
Non-Cash Expenditure and Revenue				
(Profit)/Loss on Asset Disposals	4	132,319	(9,835)	53,015
Depreciation on Assets	2(a)	4,626,015	2,416,189	2,111,000
Movement in Non-Current Staff Leave Provisions		0	(26,783)	72,844
Capital Expenditure and Revenue				
Purchase Property, Plant and Equipment	3	(5,529,912)	(1,325,367)	(5,812,332)
Purchase Infrastructure	3	(3,090,646)	(2,132,557)	(2,446,303)
Proceeds from Disposal of Assets	4	310,500	167,749	323,000
Repayment of Debentures	5	(255,383)	(224,536)	(224,421)
Proceeds from New Debentures	5	0	191,200	191,200
Transfers to Reserves (Restricted Assets)	6	(360,500)	(659,120)	(583,000)
Transfers from Reserves (Restricted Assets)	6	524,351	220,000	425,125
ADD Estimated Surplus/(Deficit) July 1 B/Fwd	7	4,208,973	1,133,954	1,117,070
LESS Estimated Surplus/(Deficit) June 30 C/Fwd	7	2,952	4,208,973	23,117
Amount Required to be Raised from General Rate	8	<u>(5,880,624)</u>	<u>(5,440,006)</u>	<u>(5,525,844)</u>

This statement is to be read in conjunction with the accompanying notes.

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
2. REVENUES AND EXPENSES			
(a) Net Result			
The Net Result includes:			
(i) Charging as Expenses:			
Auditors Remuneration			
Audit Services	32,500	17,565	45,000
Other Services	12,500	17,950	15,000
Depreciation			
<u>By Program</u>			
Governance	103,478	104,727	66,000
General Purpose Funding	0	0	0
Law, Order, Public Safety	226,468	215,427	195,000
Health	27,392	27,668	20,000
Housing	67,071	69,581	28,000
Community Amenities	16,176	16,576	20,500
Recreation and Culture	320,517	328,994	142,000
Transport	3,592,207	1,372,089	1,360,000
Economic Services	54,987	55,869	25,000
Other Property and Services	217,719	225,258	254,500
	<u>4,626,015</u>	<u>2,416,189</u>	<u>2,111,000</u>
<u>By Class</u>			
Land and Buildings	571,988	588,251	220,000
Furniture and Equipment	36,351	36,309	38,500
Plant, Equipment & IT Equipment	479,803	452,793	542,500
Roads & Infrastructure	<u>3,537,873</u>	<u>1,304,987</u>	<u>1,310,000</u>
	<u>4,626,015</u>	<u>2,382,340</u>	<u>2,111,000</u>
Interest Expenses (Finance Costs)			
- Debentures (<i>refer note 5(a)</i>)	157,259	151,348	151,097
	<u>157,259</u>	<u>151,348</u>	<u>151,097</u>
(ii) Crediting as Revenues:			
Interest Earnings			
Investments			
- Reserve Funds	65,500	91,412	75,000
- Other Funds	50,000	58,035	55,000
Other Interest Revenue (<i>refer note 13</i>)	75,000	80,722	49,500
	<u>190,500</u>	<u>230,169</u>	<u>179,500</u>
(iii) Other Revenue			
Reimbursements and Recoveries			
Other	20,000	17,580	22,000
	<u>20,000</u>	<u>17,580</u>	<u>22,000</u>

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

2. REVENUES AND EXPENSES (Continued)

(b) Statement of Objective

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision, and for each of its broad activities/programs.

GOVERNANCE

Objective: To provide a decision making process for the efficient allocation of scarce resources.

Activities: Administration and operation of facilities and services to members of the Council, other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services. Development of policies, strategic planning and long term financial plans.

GENERAL PURPOSE FUNDING

Objectives: To collect revenue to allow for the provision of services.

Activities: Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY

Objectives: To provide services to help ensure a safer community.

Activities: Supervision of various by-laws, fire prevention, emergency services and animal control.

HEALTH

Objectives: To provide an operational framework for good community health.

Activities: Food quality and pest control and operation of the medical centre.

EDUCATION AND WELFARE

No allowance for income and expenditure has been made for this program.

HOUSING

Objectives: Ensure adequate housing.

Activities: Maintenance of staff housing and other rental properties.

COMMUNITY AMENITIES

Objectives: Provide services required by the community.

Activities: Rubbish collection services, operation of the waste transfer station, environmental protection, administration of the local planning scheme, community sponsorship and maintenance of cemeteries.

RECREATION AND CULTURE

Objectives: To establish and manage efficiently infrastructure and resources which will help the social wellbeing of the community.

Activities: Maintenance of halls, recreation centres and various reserves, operation of the library, heritage facilities and cultural activities.

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

(b) Statement of Objective (Continued)

TRANSPORT

Objectives: To provide effective and efficient transport services to the community.

Activities: Construction and maintenance of roads and bridges, street lighting, depot maintenance and police licencing.

ECONOMIC SERVICES

Objective: To help promote the Shire and improve its economic wellbeing.

Activities: The regulation and provision of tourism, area promotion, economic development, building control, weed control and water standpipes.

OTHER PROPERTY AND SERVICES

Activities: Private Works, Public Works Overheads, Plant operation costs and other unclassified items.

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

3. DISPOSALS OF ASSETS

The following assets are budgeted to be disposed of during the year.

<u>By Program</u>		Net Book Value	Sale Proceeds	Profit(Loss)
		2015/16 BUDGET	2015/16 BUDGET	2015/16 BUDGET
		\$	\$	\$
Other Property & Services				
T6782 2009 Fuso Canter Truck	TR008	41,212	25,000	(16,212)
T6818 Ride-on Vacuum sweeper	PL043	57,520	10,000	(47,520)
T0015 Mitsubishi Triton Utility	MV127	16,041	8,000	(8,041)
T0013 Mitsubishi Triton Utility	MV103	7,000	6,000	(1,000)
T6480 Mitsubishi Triton Utility	MV101	6,800	5,000	(1,800)
T0 Holden Caprice (CEO)	MV137	30,000	31,000	1,000
T0001 Toyota Hilux Dual Cab (R1)	MV135	23,606	15,000	(8,606)
1DVH931 Toyota Hilux Utility (RMO)	MV129	18,196	15,000	(3,196)
T0008 2006 JD 672D Grader	PL028	126,200	80,000	(46,200)
T6435 Kubota F2880 Mower	PL035	8,135	8,000	(135)
1CYL243 Kubota Tractor	PL039	11,509	11,500	(9)
T0002 Hilux Cab Chassis - Rangers	MV125	16,600	16,000	(600)
Land - Toodyay West Road	L0003	80,000	80,000	0
		442,819	310,500	(132,319)

<u>By Class</u>		Net Book Value	Sale Proceeds	Profit(Loss)
		2015/16 BUDGET	2015/16 BUDGET	2015/16 BUDGET
		\$	\$	\$
Plant and Equipment		362,819	230,500	(132,319)
Land		80,000	80,000	0
		442,819	310,500	(132,319)

Summary

	2015/16 BUDGET
	\$
Profit on Asset Disposals	1,000
Loss on Asset Disposals	(133,319)
	<u>(132,319)</u>

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

4. ACQUISITION OF ASSETS

The following assets are budgeted to be acquired during the year:

Asset Class	Reporting Program										Total
	Governance	General Purpose Funding	Law, Order, Public Safety	Health	Housing	Community Amenities	Recreation and Culture	Transport	Economic Services	Other Property and Services	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Property, Plant and Equipment</u>											
Land and Buildings	11,600	0	0	8,000	4,298,412	82,000	203,300	15,000	137,500	77,600	4,833,412
Furniture and Equipment	0	0	0	0	0	0	0	0	0	0	
Plant and Equipment	0	0	25,000	0	0	0	0	671,500	0	0	696,500
<u>Infrastructure</u>											
Roads	0	0	0	0	0	0	0	2,082,646	0	0	2,082,646
Footpaths	0	0	0	0	0	0	0	0	0	0	
Bridges	0	0	0	0	0	0	0	0	0	0	
Parks & Ovals	0	0	0	0	0	0	740,000	20,000	0	0	760,000
Other Infrastructure	0	0	25,000	0	0	10,000	0	28,000	185,000	0	248,000
	11,600	0	50,000	8,000	4,298,412	92,000	943,300	2,817,146	322,500	77,600	8,620,558

A detailed breakdown of acquisitions on an individual asset basis can be found in the supplementary information attached to this budget document as follows:

- plant replacement programme

- other assets
- road replacement programme
- other infrastructure

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

5. INFORMATION ON BORROWINGS

(a) Debenture Repayments

Movement in debentures and interest between the beginning and the end of the current financial year.

Particulars	Principal 1-Jul-15	New Loans	Principal Repayments		Principal Outstanding		Interest Repayments	
			2015/2016	2014/2015	2015/2016	2014/2015	2015/2016	2014/2015
			Budget \$	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$
Recreation and Culture								
Loan 65 - Community Centre	66,331		9,264	8,654	57,067	66,331	4,817	5,039
Loan 67 - Library Upgrade	355,510		30,041	28,153	325,469	355,510	25,364	25,166
Loan 69 - Library Upgrade	155,640		27,413	25,852	128,227	155,640	10,354	10,878
Loan 72 - Land - Recreation Precinct	934,810		34,811	33,312	899,999	934,810	47,353	43,205
Loan 73 - Refurbish Courts	86,160		18,104	8,840	68,056	86,160	3,106	2,463
Transport								
Loan 68 - Stirling Terrace	101,586		49,174	46,136	52,412	101,586	6,499	8,349
Loan 70 - Footbridge	83,221		11,997	11,341	71,224	83,221	5,002	5,178
Loan 71 - Depot Stage 2	748,308		28,835	27,574	719,473	748,308	38,431	35,202
Economic Services								
Loan 64 - Visitor Centre	102,270		14,387	13,477	87,883	102,270	7,134	7,316
Other Property and Services								
Loan 63 - Bank Building	91,723		13,025	12,244	78,698	91,723	6,053	6,058
Loan 74 - Refurbish Bank Building	87,249		18,332	8,952	68,917	87,249	3,146	2,494
	2,812,808	0	255,383	224,536	2,557,425	2,812,808	157,259	151,348

All debenture repayments will be financed by general purpose revenue.

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

5. INFORMATION ON BORROWINGS

(a) Debenture Repayments

Movement in debentures and interest between the beginning and the end of the current financial year.

Particulars	Principal 1-Jul-15	New Loans	Principal Repayments		Principal Outstanding		Interest Repayments		Interest Payments
			2015/2016	2014/2015	2015/2016	2014/2015	2015/2016 Budget		2014/2015
			Budget \$	Actual \$	Budget \$	Actual \$	Interest \$	Gfee	Actual \$
Recreation and Culture									
Loan 65 - Community Centre	66,331		9,264	8,654	57,067	66,331	4,368	449	5,039
Loan 67 - Library Upgrade	355,510		30,041	28,153	325,469	355,510	22,976	2,388	25,166
Loan 69 - Library Upgrade	155,640		27,413	25,852	128,227	155,640	9,321	1,033	10,878
Loan 72 - Land - Recreation Precinct	934,810		34,811	33,312	899,999	934,810	41,216	6,137	43,205
Loan 73 - Refurbish Courts	86,160		18,104	8,840	68,056	86,160	2,597	509	2,463
Transport							0		
Loan 68 - Stirling Terrace	101,586		49,174	46,136	52,412	101,586	5,799	700	8,349
Loan 70 - Footbridge	83,221		11,997	11,341	71,224	83,221	4,458	543	5,178
Loan 71 - Depot Stage 2	748,308		28,835	27,574	719,473	748,308	33,502	4,930	35,202
Economic Services							0		
Loan 64 - Visitor Centre	102,270		14,387	13,477	87,883	102,270	6,457	677	7,316
Other Property and Services							0		
Loan 63 - Bank Building	91,723		13,025	12,244	78,698	91,723	5,470	583	6,058
Loan 74 - Refurbish Bank Building	87,249		18,332	8,952	68,917	87,249	2,630	516	2,494
	2,812,808	0	255,383	224,536	2,557,425	2,812,808	138,794	18,465	151,348

All debenture repayments will be financed by general purpose revenue.

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
6. RESERVES			
(a) Employee Entitlement Reserve			
Opening Balance	284,403	265,961	265,961
Amount Set Aside / Transfer to Reserve	26,000	48,442	50,000
Amount Used / Transfer from Reserve	0	(30,000)	(30,000)
	<u>310,403</u>	<u>284,403</u>	<u>285,961</u>
(b) Strategic Access & Egress Track Reserve			
Opening Balance	166,138	0	0
Amount Set Aside / Transfer to Reserve	3,000	166,138	5,000
Amount Used / Transfer from Reserve	(160,000)	0	0
	<u>9,138</u>	<u>166,138</u>	<u>5,000</u>
(c) Anzac 100th Anniversary Reserve			
Opening Balance	54,572	62,585	62,586
Amount Set Aside / Transfer to Reserve	1,000	1,987	1,000
Amount Used / Transfer from Reserve	(55,572)	(10,000)	
	<u>(0)</u>	<u>54,572</u>	<u>63,586</u>
(d) Asset Development Reserve			
Opening Balance	289,592	280,683	280,683
Amount Set Aside / Transfer to Reserve	6,500	8,909	5,000
Amount Used / Transfer from Reserve	(125,000)	0	(125,000)
	<u>171,092</u>	<u>289,592</u>	<u>160,683</u>
(e) Bush Fire Mitigation Reserve			
Opening Balance	10,976	0	0
Amount Set Aside / Transfer to Reserve	500	40,976	40,000
Amount Used / Transfer from Reserve	(11,476)	(30,000)	0
	<u>(0)</u>	<u>10,976</u>	<u>40,000</u>
(f) CCTV Reserve			
Opening Balance	5,159	0	0
Amount Set Aside / Transfer to Reserve	5,500	5,159	5,000
Amount Used / Transfer from Reserve	0		0
	<u>10,659</u>	<u>5,159</u>	<u>5,000</u>
(g) Emergency Management Reserve			
Opening Balance	38,065	31,894	31,894
Amount Set Aside / Transfer to Reserve	6,000	6,171	5,500
Amount Used / Transfer from Reserve	0		0
	<u>44,065</u>	<u>38,065</u>	<u>37,394</u>

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

(h) Total Reserves C/Fwd	<u>545,356</u>	<u>848,904</u>	<u>597,624</u>
	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
RESERVES (Continued)			
Total Reserves B/Fwd	<u>545,356</u>	<u>848,904</u>	<u>597,624</u>
Footbridge Reserve			
Opening Balance	10,317	5,000	5,000
6. Amount Set Aside / Transfer to Reserve	6,000	5,317	5,500
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>	<u>0</u>
	<u>16,317</u>	<u>10,317</u>	<u>10,500</u>
(i) Information Technology Reserve			
Opening Balance	10,317	5,000	5,000
Amount Set Aside / Transfer to Reserve	6,000	5,317	5,500
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>	<u>0</u>
	<u>16,317</u>	<u>10,317</u>	<u>10,500</u>
(j) Local Planning Scheme No 4 Reserve			
Opening Balance	16,339	15,837	15,837
Amount Set Aside / Transfer to Reserve	500	503	500
Amount Used / Transfer from Reserve	<u>(16,839)</u>	<u>0</u>	<u>(16,336)</u>
	<u>0</u>	<u>16,339</u>	<u>1</u>
(k) Plant Replacement Reserve			
Opening Balance	181,218	125,643	125,643
Amount Set Aside / Transfer to Reserve	24,000	55,575	55,000
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>	<u>0</u>
	<u>205,218</u>	<u>181,218</u>	<u>180,643</u>
(l) Rates Review Reserve			
Opening Balance	54,464	52,789	52,789
Amount Set Aside / Transfer to Reserve	1,000	1,676	1,000
Amount Used / Transfer from Reserve	<u>(55,464)</u>	<u>0</u>	<u>(53,789)</u>
	<u>0</u>	<u>54,464</u>	<u>0</u>
(m) Recreation Development Reserve			
Opening Balance	1,247,444	1,051,034	1,051,034
Amount Set Aside / Transfer to Reserve	255,000	281,410	375,000
Amount Used / Transfer from Reserve	<u>(100,000)</u>	<u>(85,000)</u>	<u>(100,000)</u>
	<u>1,402,444</u>	<u>1,247,444</u>	<u>1,326,034</u>
Total Reserves c/Fwd	<u>2,185,654</u>	<u>2,369,005</u>	<u>2,125,302</u>

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
6. RESERVES (Continued)			
Total Reserves B/Fwd	<u>2,185,654</u>	<u>2,369,005</u>	<u>2,125,302</u>
(n) Refuse Disposal Reserve			
Opening Balance	73,303	101,048	101,048
Amount Set Aside / Transfer to Reserve	7,000	2,255	2,000
Amount Used / Transfer from Reserve	0	(30,000)	(30,000)
	<u>80,303</u>	<u>73,303</u>	<u>73,048</u>
(o) Road Contribution Reserve			
Opening Balance	407,116	415,915	415,915
Amount Set Aside / Transfer to Reserve	10,000	26,202	25,000
Amount Used / Transfer from Reserve	0	(35,000)	(70,000)
	<u>417,116</u>	<u>407,116</u>	<u>370,915</u>
(p) Swimming Pool Reserve			
Opening Balance	100,223	97,140	97,140
Amount Set Aside / Transfer to Reserve	2,500	3,083	2,000
Amount Used / Transfer from Reserve	0	0	0
	<u>102,723</u>	<u>100,223</u>	<u>99,140</u>
SUMMARY			
Opening Balance	2,949,648	2,510,528	2,510,530
Amount Set Aside / Transfer to Reserve	360,500	659,120	583,000
Amount Used / Transfer from Reserve	(524,351)	(220,000)	(425,125)
Total Cash Backed Reserves	<u>2,785,797</u>	<u>2,949,648</u>	<u>2,668,405</u>

All of the above reserve accounts are to be supported by money held in financial institutions.

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

6. RESERVES (Continued)	2015/16 Budget \$	2014/15 Actual \$	2014/15 Budget \$
SUMMARY OF RESERVE TRANSFERS			
Transfers to Reserves			
Employee Entitlement Reserve	26,000	48,442	50,000
Strategic Access & Egress Track Reserve	3,000	166,138	5,000
Anzac 100th Anniversary Reserve	1,000	1,987	1,000
Asset Development Reserve	6,500	8,909	5,000
Bush Fire Mitigation Reserve	500	40,976	40,000
CCTV Reserve	5,500	5,159	5,000
Emergency Management Reserve	6,000	6,171	5,500
Footbridge Reserve	6,000	5,317	5,500
Information Technology Reserve	6,000	5,317	5,500
Local Planning Scheme No 4 Reserve	500	503	500
Plant Replacement Reserve	24,000	55,575	55,000
Rates Review Reserve	1,000	1,676	1,000
Recreation Development Reserve	255,000	281,410	375,000
Refuse Disposal Reserve	7,000	2,255	2,000
Road Contribution Reserve	10,000	26,202	25,000
Swimming Pool Reserve	2,500	3,083	2,000
	<u>360,500</u>	<u>659,120</u>	<u>583,000</u>
Transfers from Reserves			
Employee Entitlement Reserve	0	(30,000)	(30,000)
Anzac 100th Anniversary Reserve	(55,572)	(10,000)	0
Asset Development Reserve	(125,000)	0	(125,000)
Bush Fire Mitigation Reserve	(11,476)	(30,000)	0
CCTV Reserve	0	0	0
Emergency Management Reserve	0	0	0
Footbridge Reserve	0	0	0
Information Technology Reserve	0	0	0
Local Planning Scheme No 4 Reserve	(16,839)	0	(16,336)
Plant Replacement Reserve	0	0	0
Rates Review Reserve	(55,464)	0	(53,789)
Recreation Development Reserve	(100,000)	(85,000)	(100,000)
Refuse Disposal Reserve	0	(30,000)	(30,000)
Road Contribution Reserve	0	(35,000)	(70,000)
Strategic Access & Egress Track Reserve	(160,000)	0	0
Swimming Pool Reserve	0	0	0
	<u>(524,351)</u>	<u>(220,000)</u>	<u>(425,125)</u>
Total Transfer to/(from) Reserves	<u>(163,851)</u>	<u>439,120</u>	<u>157,875</u>

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

6. RESERVES (Continued)

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Employee Entitlement Reserve

Funds set aside to provide payment for Employee Entitlement liabilities

Anzac 100th Anniversary Reserve

Funds set aside for the celebration and commemoration of the 100th ANZAC Anniversary.

Asset Development Reserve

Funds set aside for the future purchase or development of assets

Bush Fire Mitigation Reserve

Funds set aside for bush fire mitigation activities on Shire Reserves

CCTV Reserve

Funds set aside for the maintenance and upgrade of CCTV within the Shire

Emergency Management Reserve

Funds set aside to assist in Emergency recovery

Footbridge Reserve

Funds set aside for the maintenance and upkeep of the footbridge between Newcastle Park and the School.

Information Technology Reserve

Funds set aside for the replacement and maintenance of computer hardware.

Local Planning Scheme No 4 Reserve

Funds set aside to advertise the Local Planning Scheme No 4 Review

Plant Replacement Reserve

Funds set aside for the continual upgrade and replacement of Council's Plant

Rates Review Reserve

Funds set aside to conduct a rates review and obtain current valuations when review is complete.

Recreation Development Reserve

Funds set aside for the future development of recreational facilities

Refuse Reserve

Funds set aside for the development of a comprehensive refuse disposal facility in addition to Council's current transfer station.

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

RESERVES (Continued)

Road Contribution Reserve

Funds set aside from contributions towards continuing road works

Strategic Access & Egress Track Reserve

Funds set aside for the implementation and maintenance of strategic fire access and egress tracks.

Swimming Pool Reserve

Funds collected by way of a voluntary levy in 1996-1997 for a swimming pool

The Employee Entitlement, Plant and IT Reserves are not expected to be used within a set period as further transfers to the reserve accounts are expected as funds are utilised.

Shire Of Toodyay
NOTES TO AND FORMING PART OF THE BUDGET
For The Year Ended 30 June 2016

	Note	2015/16 Budget \$	2014/15 Actual \$
7. NET CURRENT ASSETS			
Composition of Estimated Net Current Asset Position			
CURRENT ASSETS			
Cash - Unrestricted	15(a)	(225,206)	3,980,815
Cash - Restricted Reserves	15(a)	2,785,797	2,949,648
Receivables		876,470	876,470
Inventories		56,975	56,975
		<u>3,494,036</u>	<u>7,863,908</u>
LESS: CURRENT LIABILITIES			
Trade and Other Payables		(443,791)	(443,791)
Short Term Borrowings		0	0
Long Term Borrowings		(269,501)	(255,305)
Provisions		(545,899)	(545,899)
		<u>(1,259,191)</u>	<u>(1,244,995)</u>
NET CURRENT ASSET POSITION		2,234,845	6,618,913
Less: Cash - Restricted Reserves	15(a)	(2,785,797)	(2,949,648)
Less: Land Held for Resale		0	0
Less: Current Loans - Clubs / Institutions		0	0
Add: Current Portion of Debentures		269,501	255,305
Add Employee Entitlement Reserve		284,403	284,403
ESTIMATED SURPLUS/(DEFICIENCY) C/FWD		<u>2,952</u>	<u>4,208,973</u>

The estimated surplus/(deficiency) c/fwd in the 2014/15 actual column represents the surplus (deficit) brought forward as at 1 July 2015.

The estimated surplus/(deficiency) c/fwd in the 2015/16 budget column represents the surplus (deficit) carried forward as at 30 June 2016.

Shire Of Toodyay
Notes To & Forming Part Of The Budget
For The Year Ended 30 June 2016

8. RATING INFORMATION - 2015/2016 FINANCIAL YEAR

<u>RATE TYPE</u>	Rate in \$	Number of Properties	Rateable Value \$	2015/16 Budgeted Rate Revenue \$	2015/16 Budgeted Interim Rates \$	2015/16 Budgeted Back Rates \$	2015/16 Budgeted Total Revenue \$	2014/15 Actual \$
Differential General Rate/General Rate								
GRV Residential	0.121925	379	5,216,868	636,067			636,067	595,512
GRV Commercial	0.145307	31	1,238,522	179,966			179,966	160,603
GRV Industrial	0.133170	10	193,636	25,787			25,787	24,235
GRV Rural	0.121925	1	15,080	1,839			1,839	1,728
UV Generla	0.008763	1,249	240,503,948	2,107,513			2,107,512	2,151,557
UV Morangup	0.008763	360	68,465,000	599,952			599,952	560,112
UV Rural	0.008763	230	152,501,000	1,336,352			1,336,352	1,248,880
Sub-Totals		2,260	468,134,054	4,887,475	0	0	4,887,474	4,742,628
Minimum Payment	Minimum \$							
GRV Residential	1225	120	639,916	147,000			147,000	139,150
GRV Commercial	1225	5	26,905	6,125			6,125	6,900
GRV Industrial	1225	0	0	0			0	
GRV Rural	1225	1	6,864	1,225			1,225	1,150
UV Generla	1225	680	73,259,699	833,000			833,000	646,300
UV Morangup	1225	3	195,200	3,675			3,675	3,450
UV Rural	1225	1	97,500	1,225			1,225	
Sub-Totals		810	74,226,084	992,250	0	0	992,250	796,950
Discounts (Note 12)								
Total Amount Raised from General Rate							5,879,724	5,539,578
Ex Gratia Rates							900	
Total Rates							5,880,624	5,539,578

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
GENERAL PURPOSE FUNDING - RATES							
OPERATING EXPENDITURE							
031208	Rates Written Off		(500)		(730)		(500)
031209	Administration Allocation - Rates		(117,903)		(173,190)		(165,933)
031210	Rates - Wages & Salaries		(35,020)		(39,439)		(36,701)
031211	Rates - Other Employee Costs		(2,000)		(2,250)		(600)
	- Insurance						
	- Other						
031212	Conferences & Training - Rates		(1,000)		0		(500)
031213	Rates - Superannuation		(3,327)		(3,800)		(3,487)
031215	Postage		(5,500)		(5,200)		(5,500)
	- Rates Notices - 3,000						
	- Instalments Notices x 3 - 2,500						
031216	Rating Valuations		(35,000)		(33,185)		(35,000)
	- GRV Valuations - 2,500						
	- UV Valuations - 30,000						
	- Interim Valuations - 2,500						
031217	Title Searches		(1,000)		(566)		(1,000)
031218	Legal Expenses		(25,000)		(79,893)		(10,000)
	- Debt Collection Costs - 25,000						
031219	Rates Review		(60,000)		0		(60,000)
	- VGO Valuations - 55,000						
	- Postage & Community Consult - 5,000						
			(286,250)		(338,254)		(319,221)
OPERATING REVENUE							
031301	Rates Levied - All Areas	5,879,724		5,539,560		5,525,845	
031302	Ex Gratia Rates	900		892		750	
031303	Interest On Outstanding/Overdue Rates	50,000		57,738		27,500	
031305	Instalment Charges	25,000		22,984		22,000	
031306	Rates - Administration Fee	20,000		17,580		22,000	
031307	Rates - Property Account Enquiries	22,000		22,949		22,000	
031308	Rates - Payment Plan Administration Fee	3,500		3,273		2,000	
031309	Rates Paid In Advance	0		13,288		(75,000)	
031330	Sale Of Electoral Rolls & Maps	200		152		100	
031331	Rates - Legal Expenses Recovered	35,000		108,163		20,000	
031332	ESL - Administration Fee	4,500		4,000		5,000	
		6,040,824		5,790,578		5,572,195	
TOTAL RATES - Operating							
		6,040,824	(286,250)	5,790,578	(338,254)	5,572,195	(319,221)
CAPITAL EXPENDITURE							
031220	Transfer To Rates Review Reserve		(1,000)		(1,676)		(1,000)
	- Interest						

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
			(1,000)		(1,676)		(1,000)
<u>CAPITAL REVENUE</u>							
031333	Transfer From Rates Review Reserve - Complete Project & Close Reserve	55,464		0		53,789	
		55,464		0		53,789	
TOTAL RATES - Capital		55,464	(1,000)	0	(1,676)	53,789	(1,000)
TOTAL RATES		6,096,288	(287,250)	5,790,578	(339,929)	5,625,984	(320,221)
<u>GENERAL PURPOSE FUNDING - GENERAL PURPOSE GRANTS</u>							
<u>OPERATING EXPENDITURE</u>							
032201	Administration Allocation - General Purpose Funding		(68,764)		(14,433)		(13,828)
			(68,764)		(14,433)		(13,828)
<u>OPERATING REVENUE</u>							
032330	General Purpose Grant	470,000		1,414,929		937,379	
032331	Road Improvement Grant	250,000		825,356		534,191	
032339	Royalties To Regions Funding - Bendigo Car Park - 11,377 - Refurbish Toilets - 40,000 - Charcoal Lane Disabled Parking - 5,000	11,377		45,000		0	
		731,377		2,285,285		1,471,570	
TOTAL GENERAL PURPOSE GRANTS - Operating		731,377	(68,764)	2,285,285	(14,433)	1,471,570	(13,828)
TOTAL GENERAL PURPOSE GRANTS - Capital		0	0	0	0	0	0
TOTAL GENERAL PURPOSE GRANTS		731,377	(68,764)	2,285,285	(14,433)	1,471,570	(13,828)
<u>GENERAL FINANCE</u>							
<u>OPERATING REVENUE</u>							
032334	Interest On Investment	50,000		58,035		55,000	
032335	Interest On Reserve Accounts	65,500		91,412		75,000	
		115,500		149,447		130,000	
TOTAL GENERAL FINANCE - Operating		115,500		149,447		130,000	
TOTAL GENERAL FINANCE - Capital		0	0	0	0	0	0
TOTAL GENERAL FINANCE		115,500	0	149,447	0	130,000	0

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
TOTAL GENERAL PURPOSE FUNDING		6,943,165	(356,014)	8,225,311	(354,362)	7,227,554	(334,049)
GOVERNANCE & ADMINISTRATION							
GOVERNANCE							
OPERATING EXPENDITURE							
041201	AROC Secretariat		(5,000)		(5,748)		(5,000)
041202	Memb. Attendance & Allowance		(148,952)		(139,856)		(145,452)
	Attendance Fees						
	Councillors x 8 - 102,176						
	Shire President x 1 - 19,776						
	ICT Allowance						
	Councillors x 9 - 9,000						
	IT Monthly & Annual Fees - 9,000						
	Travel Expenses						
	Councillors x 9 - 9,000						
041203	Members Conf & Travel Exp		(30,000)		(25,054)		(20,000)
041204	Election Expenses		(10,000)		0		(5,000)
041205	Shire Presidents Allowance		(25,454)		(24,670)		(24,670)
	- President's Allowance - 20,363						
	- D/Pres Allowance - 5,091						
041207	Refreshments & Functions - Councillors		(15,000)		(11,862)		(10,000)
041208	Refreshments & Functions - Staff		(15,000)		(16,260)		(15,000)
041210	Members Insurance		(10,000)		(9,411)		(10,000)
041211	Subscriptions		(30,000)		(26,270)		(22,000)
	- Avon Midland WALGA Zone - 2,000						
	- WALGA Assoc M/Ship - 10,000						
	- WALGA Procurement - 2,000						
	- Linking Councils & Communities - 5,000						
	- WALGA Local Laws Service - 1,000						
	- LGMA - 2,000						
	- Miscellaneous - 2,000						
041212	Governance Miscellaneous Expenses		(3,000)		(2,493)		(4,000)
041213	Printing & Stationery		(3,000)		(1,621)		(3,000)
041214	Advertising		(25,000)		(25,670)		(25,000)
041218	Administration Allocation - Governance		(283,419)		(216,487)		(207,417)
041219	Audit Fees		(45,000)		(35,515)		(45,000)
041220	Bad Debts Written Off		(500)		0		(500)
041222	Legal Fees		(60,000)		(116,223)		(30,000)
000312	Deprec Of Assets-Members		(12,000)		(11,463)		(6,000)
041223	Local Laws Review		(5,000)		0		(5,000)
041228	Integrated Strategic Plan/s		(40,000)		(39,252)		(35,000)
	- Review SCP & CBP						
	- Review Asset Mgmt, WMP & LTFP						
			(766,325)		(707,854)		(618,039)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>OPERATING REVENUE</u>							
041320	Recoups - Contributions, Donations & Reimb	1,000		9,693		1,000	
041321	Grants - Governance	1,000		0		1,000	
		2,000		9,693		2,000	
TOTAL GOVERNANCE (Operating)		2,000	(766,325)	9,693	(707,854)	2,000	(618,039)
<u>CAPITAL EXPENDITURE</u>							
041252	Transfer To Anzac 100Th Reserve - Interest		(1,000)		(1,987)		(1,000)
			(1,000)		(1,987)		(1,000)
<u>CAPITAL REVENUE</u>							
041324	Transfer From Anzac 100Th Anniversary Res - Complete Projects & Close Reserve - ANZAC Park Upgrade - 30,000 - Wicklow Shearing Shed - 20,000	55,572		10,000		0	
		55,572		10,000		0	
TOTAL GOVERNANCE (Capital)		55,572	(1,000)	10,000	(1,987)	0	(1,000)
TOTAL GOVERNANCE		57,572	(767,325)	19,693	(709,840)	2,000	(619,039)
<u>GOVERNANCE & ADMINISTRATION</u>							
<u>ADMINISTRATION</u>							
<u>OPERATING EXPENDITURE</u>							
042201	Administration - Salaries & Wages		(865,126)		(785,323)		(734,611)
042202	Administration - LSL Provision		(20,000)		(2,127)		(20,000)
042204	Superannuation - Administration & Governance		(81,711)		(85,759)		(73,254)
042205	Administration - Insurance - Workers Compensation - Income Protection		(37,954)		(71,692)		(50,000)
042206	Administration Staff - FBT		(25,000)		(17,059)		(35,000)
042207	Administration - Conferences & Training		(20,000)		(40,371)		(30,000)
042208	Employment Costs - Advertising		(10,000)		(7,357)		(10,000)
042209	Administration - Uniforms		(6,000)		(2,464)		(5,400)
042210	Administration Office - Maintenance & Surrounds		(85,000)		(87,683)		(56,012)
042211	Administration - Printing & Stationery		(25,000)		(21,033)		(25,000)
042212	Administration - Telephone & Internet		(45,000)		(38,711)		(40,000)
042213	Office Equipment - Maintenance & Minor Purchase		(40,000)		(36,305)		(30,000)
042214	Bank Fees & Charges		(20,000)		(15,290)		(20,000)
042215	Administration - Postage & Freight		(5,000)		(4,532)		(5,500)
042216	Administration - Computer - Hardware & Software		(80,000)		(120,551)		(155,000)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- Annual Synergy Licensing						
	- IT Support; Hardware & Software						
042217	Administration - Vehicle Expenses		(10,000)		(8,257)		(20,000)
042218	Administration - Legal Expenditure		(5,000)		(910)		(5,000)
042220	Administration - Miscellaneous Expenditure		(30,000)		(25,909)		(15,000)
	- Insurance inc Public Liability et al						
	- Risk Management						
	- Workplace Solutions						
	- WALGA Tax Service						
	- Miscellaneous						
042222	OSH - Investigations & Monitoring		(10,000)		(9,265)		(10,000)
000772	Administration - Depreciation		(91,478)		(93,263)		(60,000)
00B402	Less Administration Allocation		1,480,269		1,443,248		1,382,777
			(32,000)		(30,612)		(17,000)
OPERATING REVENUE							
042331	Legal Expenses Recovered	1,000		0		1,000	
042333	Photocopying	1,000		1,173		1,000	
042334	Administration - Miscellaneous Income	20,000		31,285		10,000	
042342	Administration - Miscellaneous Income - GST	10,000		11,373		5,000	
		32,000		43,831		17,000	
TOTAL ADMINISTRATION (Operating)		32,000	(32,000)	43,831	(30,612)	17,000	(17,000)
CAPITAL EXPENDITURE							
042254	Transfer To Employee Entitlement Reserve - Administration		(13,000)		0		(25,000)
	- Interest & \$10,000 transfer						
042255	Transfer To Information Technology Reserve		(6,000)		(5,317)		(5,500)
	- Interest & \$5,000 transfer						
042400	Administration - Computer Hardware & Software		0		0		(20,000)
042401	Admin Building - Old Court House, Feinnes St		(11,600)		0		(8,500)
	- Air Con Replace - 5,000						
	- Donga Roof Leak Repairs - 6,600						
			(30,600)		(5,317)		(59,000)
CAPITAL REVENUE							
042330	Transfer From Employee Entitlement Reserv	0		15,000		15,000	
		0		15,000		15,000	
TOTAL ADMINISTRATION (Capital)		0	(30,600)	15,000	(5,317)	15,000	(59,000)
TOTAL ADMINISTRATION		32,000	(62,600)	58,831	(35,929)	32,000	(76,000)
TOTAL GOVERNANCE & ADMINISTRATION		89,572	(829,925)	78,524	(745,770)	34,000	(695,039)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
LAW, ORDER & PUBLIC SAFETY - FIRE PREVENTION							
OPERATING EXPENDITURE							
051200	Strategic Access & Egress - Stage 4A - Majestic Heights - 100,000 - Stage 5 - Wandoo Circle - 200,000		(300,000)		(81,048)		(300,000)
051201	Mitigation Works - Fire - Morangup Verge Mulching Stage 1 Trial - 15,000 - FCO Recommendation 6 Expenses - 5,000		(20,000)		(24,693)		(10,000)
051202	Firefighting - Water - Tank Maintenance - 8,000 - Grounds Maintenance - 2,000		(10,000)		(1,320)		(10,000)
051203	Administration Allocation - Fire Prevention		(26,871)		(28,865)		(27,656)
051206	Rangers - Salaries & Wages - Fire - Wages - Superannuation - Uniforms - Training & Conference - Insurance		(39,783)		(42,379)		(39,465)
051207	Shire Fire-Fighting Vehicle Expenses		(1,000)		(87)		(1,000)
051209	Firebreak Inspections		(10,000)		0		(10,000)
051210	Fire Prevention - Advertising & Signs		(3,000)		(777)		(2,500)
051211	Fire Tanks - Maintenance & Operating Expenditure		(6,000)		(9,092)		(10,000)
051212	Firebreaks - Shire Reserves		0		(14,223)		(16,981)
051213	Firebreaks Services - Maintenance		0		(4,738)		(7,000)
051214	Egress & Access Track - Maintenance		0		0		(5,000)
051215	Firefighting - Shire Resources - SMS Message Alert Service - 10,000 - Fire Fighting - 20,000		(30,000)		(69,593)		(30,000)
051218	End Of Year Brigade Function		(3,000)		(2,639)		(3,000)
051220	Brigade Plant & Equip (Less \$1,000)		(5,000)		(4,397)		(5,000)
051221	Brigade Plant & Equip Maint		(6,500)		(6,477)		(5,000)
051222	Brigade Vehicles, Trailers Mtce		(65,000)		(68,307)		(70,000)
051223	DFES Brigade Buildings - Mntce		(8,500)		(10,005)		(6,000)
051224	Brigade Clothing & Access		(20,000)		(10,000)		(10,000)
051225	Brigade Utilities, Rates & Taxes		(15,000)		(15,956)		(25,000)
051226	Brigade Other Goods & Services		(5,000)		(10,368)		(3,000)
051227	Brigade Insurances		(16,000)		(15,282)		(20,000)
001742	Deprec Of Assets - Fire		(202,468)		(206,053)		(175,000)
			(793,122)		(626,300)		(791,602)
OPERATING REVENUE							
051331	Grant/Contributions - Fire	5,000		528,442		5,000	
051335	Fines & Penalties	15,000		12,200		15,000	
051336	ESL Levy Recoup	141,000		183,732		144,000	
051338	DFES Recoup for Firefighting	15,000		31,580		15,000	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
051342	NDRP Program - DFES Grant - Strategic Acc	100,000		0		0	
	- NDRP Stage 5 - 50% Wandoo Project						
051352	LOPS - Sale Of Plant & Equipment	0		(13,462)		0	
		276,000		742,493		179,000	
TOTAL FIRE PREVENTION - Operating		276,000	(793,122)	742,493	(626,300)	179,000	(791,602)
CAPITAL EXPENDITURE							
051250	LOPS - Purchase Plant & Equipment		0		(528,442)		0
051254	LOPS - Infrastructure Other		(25,000)		(27,927)		(25,000)
	- Morangup Fire Water Tank Infrastructure - 25,000						
051401	Transfer To Reserve - Strategic Fire Access & Egress		(3,000)		(166,138)		(5,000)
	- Interest						
051405	Transfer To Reserve - BushFire Mitigation		(500)		(40,976)		(40,000)
	- Interest						
			(28,500)		(763,483)		(70,000)
CAPITAL REVENUE							
051350	Transfer From Reserve - Strategic Access &	160,000		0		0	
	- Complete Majestic Heights Project - 100,000						
	- Complete Wandoo Project - 60,000						
051355	Transfer From Reserve - Bush Fire Mitigation	11,476		30,000		30,000	
	- RMO appointed - transfer & close Reserve						
		171,476		30,000		30,000	
TOTAL FIRE PREVENTION - Capital		171,476	(28,500)	30,000	(763,483)	30,000	(70,000)
TOTAL FIRE PREVENTION		447,476	(821,622)	772,493	(1,389,783)	209,000	(861,602)
LAW, ORDER & PUBLIC SAFETY - ANIMAL CONTROL							
OPERATING EXPENDITURE							
052201	Rangers - Salaries & Wages - Animal Control		(39,783)		(43,473)		(39,465)
	- Wages						
	- Superannuation						
	- Uniforms						
	- Training & Conference						
	- Insurance						
052203	Cat Control Expenses		(5,000)		(2,894)		(5,000)
	- Stick Scanner & Other Goods						
052205	Other Employment Costs - Animal Control		(2,500)		(3,813)		(2,500)
052207	Dog Control Expenses		(5,000)		(3,702)		(4,000)
052208	Maintenance - Dog & Cat Pounds		(4,257)		(14,375)		(7,579)
052209	Other Animal Control		(2,000)		(1,311)		(4,100)
052213	Depreciation - Animal Control		(12,000)		(6,941)		(10,000)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
052214	Administration Allocation - Animal Control		(31,510)		(28,865)		(27,656)
052215	Vehicle Expenses - Animal Control		(12,000)		(13,447)		(7,000)
			(114,050)		(118,821)		(107,300)
OPERATING REVENUE							
052321	Fines & Penalties	2,000		2,683		1,000	
	- Dogs, Cats, Parking, Waste, Other						
052322	Impound Fees	4,000		4,180		3,500	
	- Dogs, Cats, Parking, Waste, Other						
052323	Dog Registration Fees	20,000		27,584		15,000	
052324	Kennel Licences	100		0		100	
052325	Fines & Penalties	1,000		1,405		500	
052326	Fees & Charges - Other Councils	500		3,255		1,000	
	- Dogs, Cats, Parking, Waste, Other						
052328	Cat Registration Fees	7,500		9,687		5,000	
		35,100		48,792		26,100	
TOTAL ANIMAL CONTROL - Operating		35,100	(114,050)	48,792	(118,821)	26,100	(107,300)
CAPITAL EXPENDITURE							
052211	Cat Pound - Building Expenditure		0		(4,608)		(20,000)
			0		(4,608)		(20,000)
CAPITAL REVENUE							
		0		0		0	
		0		0		0	
TOTAL ANIMAL CONTROL - Capital		0	0	0	(4,608)	0	(20,000)
TOTAL ANIMAL CONTROL							
		35,100	(114,050)	48,792	(123,429)	26,100	(127,300)
OTHER							
OPERATING EXPENDITURE							
053201	Employment Expenses - Rangers		(79,566)		(73,807)		(78,930)
	- Wages						
	- Superannuation						
	- Uniforms						
	- Training & Conference						
	- Insurance						
053203	Telephone Expense		(2,500)		(2,042)		(2,500)
053204	CCTV Operational Expenses		(14,000)		(8,672)		(7,000)
053206	Vehicle Expenses - Rangers		(10,000)		(9,466)		(7,000)
053207	Administration Allocation - LOPS Other		(26,331)		(28,865)		(27,656)

Shire of Toodyay - Operating Statement by Function & Activity
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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
053208	Depreciation - Lops - Other		(12,000)		(2,433)		(10,000)
053209	SEMC AWARE Grant Expenditure		(15,000)		(5,000)		(20,000)
053210	Roadwise Expenditure		(2,000)		(13,598)		0
			(161,397)		(143,883)		(153,086)
OPERATING REVENUE							
053321	Fines & Penalties - Misc	2,500		3,690		2,500	
053322	Income - Misc	500		9		0	
053323	CCTV - Grants & Contributions - Grant Funded CCTV Extension	25,000		0		25,000	
053324	Roadwise Income	2,500		91		0	
		30,500		3,790		27,500	
TOTAL (LOPS) OTHER - Operating		30,500	(161,397)	3,790	(143,883)	27,500	(153,086)
CAPITAL EXPENDITURE							
053401	CCTV - Closed Circuit Television Camera - Security - Grant Funds		(25,000)		0		(25,000)
053402	Transfer To CCTV Reserve - Interest & \$5,000 transfer		(5,500)		(5,159)		(5,000)
			(30,500)		(5,159)		(30,000)
CAPITAL REVENUE							
		0		0		0	
		0		0		0	
TOTAL (LOPS) OTHER - Capital		0	(30,500)	0	(5,159)	0	(30,000)
TOTAL (LOPS) OTHER		30,500	(191,897)	3,790	(149,041)	27,500	(183,086)
EMERGENCY MANAGEMENT							
OPERATING EXPENDITURE							
054201	Donations & Contributions - Emergency Assistance		0		0		(10,000)
054202	Recovery Expenses		0		(11,328)		0
054203	Administration Allocation - Emergency Management		(35,401)		(28,865)		(27,656)
054204	CESM - Salaries & Wages & Employment Expenses - Wages - Superannuation - Uniforms - Training & Conference - Insurance		(133,742)		(161,087)		(135,900)
054208	CESM Vehicle Expenses		(10,000)		0		0
054209	SES Plant & Equipment (less \$1000)		(9,000)		0		0

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
054210	SES Plant & Equipment Maintenance		(1,000)		0		0
054211	SES Vehicles, Trailers Maintenance		(4,000)		0		0
054212	SES Building - Maintenance		(1,000)		0		0
054213	SES Clothing PPE & Access		0		0		0
054214	SES Utilities, rates & taxes		(2,000)		0		0
054215	SES Other Goods & Services		(1,000)		0		0
054216	SES Insurance		(2,000)		0		0
			(199,143)		(201,280)		(173,556)
OPERATING REVENUE							
054335	CESM - Recoup	100,000		102,856		95,000	
054337	Toodyay District SES Reimbursement	20,000		0		0	
		120,000		102,856		95,000	
TOTAL EMERGENCY MANAGEMENT - Operating		120,000	(199,143)	102,856	(201,280)	95,000	(173,556)
CAPITAL EXPENDITURE							
054205	Transfer To Emergency Management & Recovery Reserve - Interest & \$5,000 transfer		(6,000)		(6,171)		(5,500)
			(6,000)		(6,171)		(5,500)
CAPITAL REVENUE							
		0		0		0	
		0		0		0	
TOTAL EMERGENCY MANAGEMENT - Capital		0	(6,000)	0	(6,171)	0	(5,500)
TOTAL EMERGENCY MANAGEMENT							
		120,000	(205,143)	102,856	(207,451)	95,000	(179,056)
FIRE & LAND MANAGEMENT							
OPERATING EXPENDITURE							
055401	Reserves Management		(45,000)		0		0
055406	RMO - Wages & Salaries		(73,051)		(35,369)		0
055407	RMO - Vehicle Expenses		(10,000)		(1,362)		0
055408	RMO - Other Employment Expenses		(1,600)		0		0
	- Insurance						
	- Uniforms						
	- Other						
055410	RMO - Superannuation		(6,174)		0		0
055412	RMO - Training		(1,500)		0		0
055413	Administration Allocation - Mitigation		(21,464)		0		0
			(158,789)		(36,731)		0

Shire of Toodyay - Operating Statement by Function & Activity
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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>OPERATING REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL LAND & FIRE MANAGEMENT - Operating		0	(158,789)	0	(36,731)	0	0
TOTAL LAND & FIRE MANAGEMENT - Capital		0	0	0	0	0	0
TOTAL LAND & FIRE MANAGEMENT		0	(158,789)	0	(36,731)	0	0
TOTAL LAW ORDER & PUBLIC SAFETY		633,076	(1,491,501)	927,931	(1,906,435)	357,600	(1,351,044)
<u>HEALTH</u>							
<u>PUBLIC HEALTH</u>							
<u>OPERATING EXPENDITURE</u>							
074201	Health - Salaries & Wages		(77,403)		(61,442)		(64,065)
074204	Health Superannuation		(6,062)		(7,340)		(5,955)
074206	Health - Other Employment Costs		(3,214)		(10,469)		(12,620)
	- Insurance						
	- Training						
	- Other						
074209	Legal Expenses		(5,000)		0		(5,000)
076201	Analytical Expenses		(1,500)		(1,240)		(1,500)
074210	Administration Allocation - Public Health		(19,912)		(14,932)		(13,828)
074211	Consultant Expenses		(2,000)		(2,039)		(2,000)
002502	Deprec Of Assets - Health		(27,392)		(27,668)		(20,000)
			(142,483)		(125,129)		(124,968)
<u>OPERATING REVENUE</u>							
074331	Legal Expenses Recoup	1,000		0		1,000	
074332	Health Act Fees,Licences	15,000		14,099		20,000	
		16,000		14,099		21,000	
TOTAL PUBLIC HEALTH - Operating		16,000	(142,483)	14,099	(125,129)	21,000	(124,968)
<u>CAPITAL EXPENDITURE</u>							
			0		0		0
			0		0		0
<u>CAPITAL REVENUE</u>							
		0		0		0	

Shire of Toodyay - Operating Statement by Function & Activity
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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
		0		0		0	
	TOTAL PUBLIC HEALTH - Capital	0	0	0	0	0	0
	TOTAL PUBLIC HEALTH	16,000	(142,483)	14,099	(125,129)	21,000	(124,968)
	<u>OTHER HEALTH</u>						
	<u>OPERATING EXPENDITURE</u>						
077201	Alma Beard Centre - Building Maintenance - 21,864 - Garden Maintenance - 10,128 - Operational Expenditure - 10,000		(41,992)		(36,746)		(31,757)
077202	Alma Beard Medical Centre - Rental		(35,000)		(35,000)		(34,500)
077203	Administration Allocation - Other Health		(21,990)		(14,432)		(13,828)
			(98,982)		(86,179)		(80,085)
	<u>OPERATING REVENUE</u>						
077330	Alma Beard Medical Centre - Rental	40,000		38,003		40,000	
		40,000		38,003		40,000	
	TOTAL OTHER HEALTH - Operating	40,000	(98,982)	38,003	(86,179)	40,000	(80,085)
	<u>CAPITAL EXPENDITURE</u>						
077251	Alma Beard Medical Centre - Building - Q137 - Air Con Replacement		(8,000)		(4,133)		(5,500)
			(8,000)		(4,133)		(5,500)
	<u>CAPITAL REVENUE</u>						
		0		0		0	
		0		0		0	
	TOTAL OTHER HEALTH - Capital	0	(8,000)	0	(4,133)	0	(5,500)
	TOTAL OTHER HEALTH	40,000	(106,982)	38,003	(90,311)	40,000	(85,585)
	TOTAL HEALTH	56,000	(249,465)	52,102	(215,440)	61,000	(210,553)
	<u>HOUSING</u>						
	<u>STAFF HOUSING</u>						
	<u>OPERATING EXPENDITURE</u>						

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
091201	Lot35, 19 A/B Clinton St		(5,967)		(11,287)		(9,949)
091202	Other Staff Housing		(1,000)		(384)		(1,000)
091204	Lot 46/47 Telegraph Road, Toodyay		0		(10,931)		(3,054)
002602	Deprec Of Assets - Staff		(5,071)		(5,798)		(3,000)
002662	Deprec Of Assets-Housing		(62,000)		(63,783)		(25,000)
			(74,038)		(92,184)		(42,003)
<u>OPERATING REVENUE</u>							
091330	Shire Owned Housing - Rental Income	5,000		11,180		5,000	
091332	Recoups - Staff Housing	1,000		464		2,500	
		6,000		11,644		7,500	
TOTAL STAFF HOUSING - Operating		6,000	(74,038)	11,644	(92,184)	7,500	(42,003)
<u>CAPITAL EXPENDITURE</u>							
091250	Staff Housing - Capital Works - Q009 - Clinton Street - Renovate Bathroom - 6,000		(6,000)		(9,229)		(7,500)
			(6,000)		(9,229)		(7,500)
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL STAFF HOUSING - Capital		0	(6,000)	0	(9,229)	0	(7,500)
TOTAL STAFF HOUSING		6,000	(80,038)	11,644	(101,413)	7,500	(49,503)
<u>OTHER HOUSING</u>							
<u>OPERATING EXPENDITURE</u>							
092203	Butterly House		(1,500)		(5,016)		(5,000)
092202	Stirling Tce (O'Reilly)		0		(81)		0
			(1,500)		(5,096)		(5,000)
<u>OPERATING REVENUE</u>							
092255	Grants & Subsidies - Aged Care - Butterly Cottages - 750,000 - Shire of Goomalling - 200,000 - Shire of Victoria Plains - 200,000	1,150,000		2,742,412		4,000,000	
092331	Recoups - Butterly House	5,000		5,016		3,500	
		1,155,000		2,747,428		4,003,500	
TOTAL OTHER HOUSING - Operating		1,155,000	(1,500)	2,747,428	(5,096)	4,003,500	(5,000)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>CAPITAL EXPENDITURE</u>							
092252	AROC Aged Care Housing Initiative		(4,292,412)		0		(4,400,000)
			(4,292,412)		0		(4,400,000)
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL OTHER HOUSING - Capital		0	(4,292,412)	0	0	0	(4,400,000)
TOTAL OTHER HOUSING		1,155,000	(4,293,912)	2,747,428	(5,096)	4,003,500	(4,405,000)
TOTAL HOUSING		1,161,000	(4,373,950)	2,759,071	(106,509)	4,011,000	(4,454,503)
<u>COMMUNITY AMMENITIES</u>							
<u>HOUSEHOLD REFUSE</u>							
<u>OPERATING EXPENDITURE</u>							
101201	Waste Transfer Station		(143,159)		(131,424)		(118,478)
101202	Disposal Of Refuse		(65,000)		(66,641)		(60,000)
101203	Domestic Refuse Collection		(354,160)		(321,176)		(332,000)
	- Includes fortnightly recycle collection						
	- 450 waste collection - 84,150						
	- 1,130 waste collection - 211,310						
	- 100 commercial collection - 18,700						
	- Monthly tonnage collection fee - 40,000						
101204	Administration Allocation - Household Refuse		(26,152)		(43,297)		(41,483)
101205	Waste Initiatives		(5,000)		0		(5,000)
	- Review Of Zero Waste Mgmt Plan - 5,000						
101206	Waste Initiatives Grant To Shire Of Northam		0		(358)		0
002752	Deprec Of Assets-Rubbish		(8,500)		(8,071)		(4,500)
			(601,971)		(570,966)		(561,461)
<u>OPERATING REVENUE</u>							
101330	Domestic Rubbish Collection - Mandatory	103,500		99,667		103,500	
	- Includes fortnightly recycle collection						
	- 450 waste collection - 103,500						
101331	Commercial Rubbish Collection	25,000		28,000		25,000	
	- 100 commercial collection - 25,000						
101332	Transfer Station Entry Fees - Additional Pass	2,000		1,489		2,000	
	\$35 each (10 passes)						
101333	Waste Transfer Station Maintenance - Minim	250,000		243,841		245,280	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
101334	\$80 per rateable assessment Domestic Rubbish Collection - Additional - 1,130 waste collection - 259,000	259,900		263,072		257,600	
		640,400		636,069		633,380	
TOTAL HOUSEHOLD REFUSE - Operating		640,400	(601,971)	636,069	(570,966)	633,380	(561,461)
CAPITAL EXPENDITURE							
101252	Transfer To Refuse Reserve - Interest & \$5,000 Transfer		(7,000)		(2,255)		(2,000)
			(7,000)		(2,255)		(2,000)
CAPITAL REVENUE							
101350	Transfer From Refuse Reserve	0		30,000		30,000	
		0		30,000		30,000	
TOTAL HOUSEHOLD REFUSE - Capital		0	(7,000)	30,000	(2,255)	30,000	(2,000)
TOTAL HOUSEHOLD REFUSE		640,400	(608,971)	666,069	(573,221)	663,380	(563,461)
OTHER REFUSE							
OPERATING EXPENDITURE							
102201	Administration Allocation - Other Refuse		(36,822)		(28,865)		(27,656)
102206	Street Bins Collection		(10,000)		(9,181)		(10,000)
102207	Litter Control - Other		(2,000)		(1,247)		(4,852)
102209	Keep Australia Beautiful - Host National KAB Event		(15,000)		0		0
			(63,822)		(39,293)		(42,508)
OPERATING REVENUE							
102332	Litter Infringements	250		200		0	
102333	Grants & Contributions - Tidy Towns	10,000		0		0	
		10,250		200		0	
TOTAL OTHER REFUSE - Operating		10,250	(63,822)	200	(39,293)	0	(42,508)
CAPITAL EXPENDITURE							
			0		0		0
			0		0		0
CAPITAL REVENUE							

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
		0		0		0	
		0		0		0	
	TOTAL OTHER REFUSE - Capital	0	0	0	0	0	0
	TOTAL OTHER REFUSE	10,250	(63,822)	200	(39,293)	0	(42,508)
	<u>COMMUNITY AMMENITIES</u>						
	<u>SEWERAGE</u>						
	<u>OPERATING EXPENDITURE</u>						
			0		0		0
			0		0		0
	<u>OPERATING REVENUE</u>						
103332	Dividend - Nth'M Liquid Waste Fac	10,000		8,568		22,500	
		10,000		8,568		22,500	
	TOTAL SEWERAGE - Operating	10,000	0	8,568	0	22,500	0
	<u>CAPITAL EXPENDITURE</u>						
			0		0		0
			0		0		0
	<u>CAPITAL REVENUE</u>						
		0		0		0	
		0		0		0	
	TOTAL SEWERAGE - Capital	0	0	0	0	0	0
	TOTAL SEWERAGE	10,000	0	8,568	0	22,500	0
	<u>COMMUNITY SPONSORSHIP</u>						
	<u>OPERATING EXPENDITURE</u>						
104201	Community Grants & Sponsorships		(41,000)		(42,376)		(50,706)
	- Discretionary Funds - 5,000						
	- Moondyne Festival - 8,500						
	- Youthcare - 7,500						
	- Christmas Street Party - 5,000 & In-Kind						
	- Toodyay Festivals Inc - 3,500						
	- RSL Sandakan x 2 - 3,000						

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- Toodyay Cricket Club - 2,500 - Bush Poets Weekend - 1,500 - Toodyay Community Resource Centre - 1,500 - Toodyay Car & Motorcycle Event - 1,000 - Toodyay Ag Sponsorship As Per Agreement - 1,000 - Toodyay Soccer Club - 1,000						
			(41,000)		(42,376)		(50,706)
	<u>OPERATING REVENUE</u>						
104330	Contributions, Donations, Grants & Sponsors	0		0		0	
		0		0		0	
	TOTAL COMMUNITY SPONSORSHIP - Operating	0	(41,000)	0	(42,376)	0	(50,706)
	<u>CAPITAL EXPENDITURE</u>						
			0		0		0
			0		0		0
	<u>CAPITAL REVENUE</u>						
		0		0		0	
		0		0		0	
	TOTAL COMMUNITY SPONSORSHIP - Capital	0	0	0	0	0	0
	TOTAL COMMUNITY SPONSORSHIP	0	(41,000)	0	(42,376)	0	(50,706)
	<u>PROTECTION OF THE ENVIRONMENT</u>						
	<u>OPERATING EXPENDITURE</u>						
105201	Environmental Officer - Wages & Salaries		(61,256)		(49,408)		(43,680)
105202	Environmental Officer - Superannuation		(5,819)		(4,211)		(4,150)
105203	Environmental Officer - Employee Costs		(3,938)		(2,010)		(1,910)
	- Insurance						
	- Training & Conferences						
	- Other						
105204	Environmental Expenditure		(15,000)		0		(16,500)
105205	Administration Allocation - Protection Of The Environment		(19,097)		(21,649)		(20,742)
			(105,110)		(77,278)		(86,982)
	<u>OPERATING REVENUE</u>						
		0		0		0	
		0		0		0	

Shire of Toodyay - Operating Statement by Function & Activity
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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	TOTAL PROTECTION OF ENVIRONMENT - Operating	0	(105,110)	0	(77,278)	0	(86,982)
	CAPITAL EXPENDITURE						
			0		0		0
			0		0		0
	CAPITAL REVENUE						
		0		0		0	
		0		0		0	
	TOTAL PROTECTION OF ENVIRONMENT - Capital	0	0	0	0	0	0
	TOTAL PROTECTION OF ENVIRONMENT	0	(105,110)	0	(77,278)	0	(86,982)
	TOWN PLANNING						
	OPERATING EXPENDITURE						
106201	Town Planning - Salaries & Wages		(143,654)		(135,313)		(139,204)
106204	Town Planning - Superannuation		(14,207)		(11,272)		(13,687)
106205	Town Planning - Other Employee Costs		(10,010)		(22,263)		(29,308)
	- Insurance						
	- Uniforms						
	- Conferences & Training						
106206	T.Plng Vehicle Expenses		(10,000)		(13,551)		(20,000)
106208	Rezoning/Subdivision Expenses		(5,000)		(5,169)		(5,000)
106209	T.Plng Misc. Expenses		(2,000)		(10,239)		(10,000)
	- Advertising						
	- Miscellaneous						
106210	T.Plng Legal Costs		(15,000)		(41,838)		(15,000)
106212	Administration Allocation - Town Planning		(49,104)		(86,595)		(82,967)
106213	Deprec Of Assets - T/P		(5,000)		(5,800)		(2,000)
106216	Contractor Expenses		(50,000)		(11,965)		(55,000)
			(303,975)		(344,004)		(372,166)
	OPERATING REVENUE						
106332	Subdivision Fees	1,500		133		5,000	
106334	T.Plng Misc Fees	25,000		30,125		25,000	
	- 3-6 Dog Applications						
	- Planning Applications						
	- Plan Searches						
		26,500		30,257		30,000	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
TOTAL TOWN PLANNING - Operating		26,500	(303,975)	30,257	(344,004)	30,000	(372,166)
CAPITAL EXPENDITURE							
106217	Transfer To Local Planning Scheme No 4 Reserve - Interest		(500)		(503)		(500)
			(500)		(503)		(500)
CAPITAL REVENUE							
106338	Transfer From Local Planning Scheme No 4 - Complete Project & Close Reserve	16,839		0		16,336	
		16,839		0		16,336	
TOTAL TOWN PLANNING - Capital		16,839	(500)	0	(503)	16,336	(500)
TOTAL TOWN PLANNING		43,339	(304,475)	30,257	(344,507)	46,336	(372,666)
COMMUNITY AMMENITIES							
OTHER COMMUNITY SERVICES							
OPERATING EXPENDITURE							
107201	Cemetery Maintenance - Building Maintenance - Parks & Gardens - Operational/Utilities		(38,081)		(25,427)		(39,519)
107202	Federation Square Mtce - Building Maintenance - Parks & Gardens - Operational/Utilities		(15,719)		(15,103)		(13,880)
107204	Toodyay Railway Station		(19,668)		(21,566)		(16,429)
107205	Street Furniture		(4,297)		(2,690)		(4,038)
107206	War Memorial		(22,758)		(25,089)		(26,857)
107210	Administration Allocation - Other Community Services		(30,364)		(21,649)		(20,742)
107211	Cemetery Operations - Gravedigging Etc		(12,500)		(9,019)		0
003502	Deprec Of Assets-Amenitie		(2,676)		(2,706)		(14,000)
			(146,063)		(123,248)		(135,465)
OPERATING REVENUE							
107331	Cemetery Fees (Inc GST)	5,000		4,450		10,000	
107332	Cemetery Fees (Not Inc GST)	1,000		310		2,000	
		6,000		4,760		12,000	
TOTAL OTHER COMMUNITY - Operating		6,000	(146,063)	4,760	(123,248)	12,000	(135,465)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>CAPITAL EXPENDITURE</u>							
107271	Specialised Buildings - Community Amenities - Capital Wor		(82,000)		0		0
	Q032 - Charcoal Lane Toilets - 82,000						
107273	Toodyay Cemetery - Capital Works		(10,000)				
	Q161 - Survey & Design - 10,000						
		0	(92,000)		0		0
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL OTHER COMMUNITY - Capital		0	(92,000)	0	0	0	0
TOTAL OTHER COMMUNITY SERVICES		6,000	(238,063)	4,760	(123,248)	12,000	(135,465)
TOTAL COMMUNITY AMENITIES		709,989	(1,361,441)	709,854	(1,199,922)	744,216	(1,251,788)
<u>RECREATION & CULTURE</u>							
<u>PUBLIC HALLS</u>							
<u>OPERATING EXPENDITURE</u>							
111201	Memorial Hall - Operational & Maintenance Expenditure		(46,622)		(44,275)		(36,346)
	- Building Maintenance						
	- Parks & Gardens						
	- Operational/Utilities						
111202	Morangup Comm Ctre.		(5,440)		(3,754)		(11,115)
	- Building Maintenance						
	- Parks & Gardens						
	- Operational/Utilities						
111203	Community Ctre		(54,732)		(55,748)		(47,831)
	- Building Maintenance						
	- Parks & Gardens						
	- Operational/Utilities						
111204	Administration Allocation - Public Halls		(33,931)		(57,730)		(55,311)
161205	Loan 65 - Interest And Charges		(4,817)		(5,039)		(5,042)
003522	Deprec Of Assets - Halls		(75,000)		(78,588)		(40,000)
			(220,542)		(245,133)		(195,645)
<u>OPERATING REVENUE</u>							
111330	Memorial Hall Rentals	5,000		4,536		5,000	
111332	Community Centre Rentals	30,000		35,347		36,100	
	- Silver Chain						
	- Dept Child Protection						

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
111333	- Other Rentals - 5,000 Community Centre Recoups	1,500		0		1,500	
		36,500		39,883		42,600	
TOTAL PUBLIC HALLS - Operating		36,500	(220,542)	39,883	(245,133)	42,600	(195,645)
<u>CAPITAL EXPENDITURE</u>							
111351	Buildings - Public Halls & Civic Centres - Q129 - Toodyay Community Centre		(22,000)		(96,677)		(104,900)
111352	Land - Public Halls & Civic Centres - Federation Square		(125,000)		0		(125,000)
161256	Loan 65 - Principal - Community Centre, Stirling Terrace		(9,264)		(8,654)		(8,654)
			(156,264)		(105,331)		(238,554)
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL PUBLIC HALLS - Capital		0	(156,264)	0	(105,331)	0	(238,554)
TOTAL PUBLIC HALLS		36,500	(376,806)	39,883	(350,464)	42,600	(434,199)
<u>RECREATION & CULTURE</u>							
<u>RECREATION & SPORT</u>							
<u>OPERATING EXPENDITURE</u>							
003792	Deprec Of Assets - Sport		(160,517)		(150,963)		(60,000)
113201	Toodyay Showgrounds - Building Maintenance - Parks & Gardens - Operational/Utilities		(192,918)		(204,992)		(172,036)
113202	Toodyay Race Course		0		(5,378)		(5,000)
113203	Newcastle Park - Building Maintenance - Parks & Gardens - Operational/Utilities		(28,624)		(33,097)		(21,352)
113204	Duke Street North Public Toilets - Building Maintenance - Parks & Gardens - Operational/Utilities		(17,667)		(13,857)		(9,507)
113206	Parks & Gardens Depot		(8,524)		(10,139)		(4,641)
113207	Pioneer Arbortum		(4,983)		(2,928)		(4,782)
113208	Railway Wagon Reserve No. 35142		(8,433)		(2,786)		(4,500)
113210	Wilson Street (Parking) Reserve		(1,606)		(1,828)		(1,581)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
113212	Pelham Reserve		(22,479)		(17,472)		(10,085)
	- Building Maintenance						
	- Parks & Gardens						
	- Operational/Utilities						
113213	Duidgee & Stirling Parks		(97,782)		(81,243)		(97,661)
	- Parks & Gardens						
	- Building Maintenance						
	- Pulley System for Banners - 2,000						
113214	Misc Sports Club Facilities		(8,660)		(6,822)		(4,660)
	- Building Maintenance - 2,660						
	- Golf Club Ins Reimburse - 1,000						
	- Tennis Club Ins Reimburse - 1,000						
113215	Miscellaneous Shire Parks & Gardens		(9,990)		(6,980)		(14,401)
113216	Sport & Rec Co-Ordinator		(55,000)		(51,600)		(51,202)
	- Sport & rec Coordinator x 3 days						
113221	Admin Allocation - Recreation & Sport		(55,618)		(57,730)		(55,311)
113225	Kids Sport Program - Grant Expenditure		(5,000)		0		0
113227	Youth Engagement - Expenditure		(21,000)		(7,414)		(12,000)
	- Inclusion Program						
	- Inclusive Music Program 6,000						
113228	Community Grants & Sponsorships - Sport & Rec		(1,000)		(916)		(6,500)
161214	Loan 72 - Interest - Land -Rec Centre		(47,353)		(43,205)		(43,300)
161215	Loan 73 - Interest - Tennis & basketball Cts		(3,106)		(2,463)		(1,580)
			(750,260)		(701,812)		(580,099)
OPERATING REVENUE							
113330	Showground Rental	2,500		2,209		2,500	
113332	Club Leases	500		500		500	
113334	Kids Sport - Grant Income	5,000		0		0	
	- DSR Kids Sport Program - 5,000						
113335	Clubs Insurance	7,500		4,016		10,000	
113351	Grants & Contributions	65,000		25,000		60,000	
	- Dept of Communities Youth Eng - 15,000						
	- DSR - Skate Park Construction - 50,000						
113357	Toodyay Race Club - Reimbursement/S	4,000		3,673		5,000	
113358	Youth Advisory Council - Income	2,000		374		5,000	
		86,500		35,772		83,000	
TOTAL REC & SPORT - Operating							
		86,500	(750,260)	35,772	(701,812)	83,000	(580,099)
CAPITAL EXPENDITURE							
113262	Buildings - Sport & Recreation		(7,500)		(5,039)		(7,500)
	- Q150 Duidgee Park Toilets - 7,500						
113263	Infrastructure - Parks & Recreation		(740,000)		(168,572)		(325,000)
	- Q151 Court & Lights Refurbish - 30,000						
	- Q159 Recreation Precinct - 500,000						

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- Q127 Duidgee Pk Skate Park - 150,000						
	- Q032 Playground Equipment - Installation - 15,000						
	- Q160 Water Tank - Sports Oval - 15,000						
	- Q162 Anzac Park Upgrade - 30,000						
113265	Recreation Precinct - Design & Drawings		0		(86,255)		(100,000)
113270	Showgrounds - Pavilion		0		(25,958)		(21,500)
113274	Transfer To Swimming Pool Reserve		(2,500)		(3,083)		(2,000)
	- Interest Only						
113275	Transfer To Recreation Development Reserve		(255,000)		(281,410)		(375,000)
	- \$80,000 subject to sale of land						
	- Interest & transfer of \$150,000						
161262	Loan 72 - Principal - Recreation Precinct		(34,811)		(33,312)		(33,312)
161263	Loan 73 - Principal Payments - Tennis & Ball Courts		(18,104)		(8,840)		(8,822)
			(1,057,915)		(612,470)		(873,134)
CAPITAL REVENUE							
113350	Transfer From Recreation Development Reserve	100,000		85,000		100,000	
	- Subject to Rec Precinct site-works						
113361	Loan Income - Refurbish Tennis & Ball Courts	0		95,000		95,000	
		100,000		180,000		195,000	
TOTAL REC & SPORT - Capital		100,000	(1,057,915)	180,000	(612,470)	195,000	(873,134)
TOTAL RECREATION & SPORT		186,500	(1,808,175)	215,772	(1,314,282)	278,000	(1,453,233)
RECREATION & CULTURE							
LIBRARIES							
OPERATING EXPENDITURE							
115201	Library - Salaries & Wages		(144,124)		(156,973)		(126,191)
115203	Superannuation (Lib.)		(16,851)		(16,597)		(16,451)
115204	Other Emp Costs (Lib.)		(11,274)		(7,002)		(10,000)
	- Insurance						
	- Conferences & Training						
	- Uniforms						
	- Other						
115205	Library Operating Expenses		(22,500)		(21,489)		(15,000)
115206	Library Bldg. Maintenance		(33,568)		(33,268)		(20,371)
115207	Library Office Equipment		(3,500)		(3,781)		(7,300)
115208	Library Book Purchases		0		(1,385)		(1,500)
115210	Administration Allocation - Library		(29,873)		(43,297)		(41,483)
115211	Library - Events		(3,000)		0		0
	- Writers Festival						
161209	Loan 67 - Interest And Charges		(25,364)		(25,166)		(25,163)
161211	Loan 69 - Interest And Charges		(10,354)		(10,878)		(11,115)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
004072	Deprec Of Assets-Library		(25,000)		(28,761)		(30,000)
			(325,408)		(348,598)		(304,574)
OPERATING REVENUE							
115330	Sale Of Old Library Books	250		176		250	
115331	Grants Income - Writers Festival	3,000		0		0	
115332	Lib. Photocopying	2,000		2,427		2,000	
115333	Book Fines	500		764		500	
115334	Misc Income	100		458		5,000	
		5,850		3,825		7,750	
TOTAL LIBRARIES - Operating		5,850	(325,408)	3,825	(348,598)	7,750	(304,574)
CAPITAL EXPENDITURE							
004314	Library - Computer Software & Hardware		0		(13,525)		(12,000)
115250	Buildings - Library J038 - Upgrade Lighting System - 6,000 J038 - Ceiling Repairs - 7,200		(13,200)		(12,705)		(11,600)
161258	Loan 67 Principal - Library Upgrade 1		(30,041)		(28,153)		(28,153)
161261	Loan 69 Principal - Library Upgrade 2		(27,413)		(25,852)		(25,775)
			(70,655)		(80,235)		(77,528)
CAPITAL REVENUE							
		0					
		0		0		0	
TOTAL LIBRARIES - Capital		0	(70,655)	0	(80,235)	0	(77,528)
TOTAL LIBRARIES		5,850	(396,063)	3,825	(428,833)	7,750	(382,102)
RECREATION & CULTURE							
HERITAGE							
OPERATING EXPENDITURE							
116201	Museum (Gaal) Maintenance		(64,304)		(46,895)		(43,745)
116202	Museum Honariums		(5,200)		(4,507)		(5,200)
116203	Museum Displays - Installation of central lighting - 3,000		(3,000)		(1,096)		(5,000)
116204	Museum Subscriptions		(400)		(276)		(400)
116205	Mus. Conservation Materials		(1,000)		(980)		(1,000)
116206	Museum Volunteer Expenses		(250)		0		(250)
116207	Mus. Office Equip & Stationery		(1,500)		(2,383)		(3,000)

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
116208	Mus Trng & Workshops		(2,000)		(908)		(2,000)
116209	Mus. - Marketing/Promotion		(5,000)		(2,268)		(3,000)
	- Brochure & Walk Trail booklet						
	- Brochure Reprint/Yearly Exhibit						
116210	Heritage - Preservation & Conservation		(7,000)		(162)		(3,000)
	- Restore Heritage Furniture - 3,000						
	- 150th Anniversary Newcastle Gad - 4,000						
116212	Museum Curator - Salaries & Wages		(62,639)		(56,113)		(55,909)
116214	Museum Curator - Superannuation		(5,951)		(5,280)		(5,311)
116215	Museum Curator - Other Employee Costs		(3,979)		(3,069)		(3,277)
	- Insurance						
	- Conferences & Training						
	- Other						
116217	Heritage Advisory Services		(20,000)		(23,300)		(20,000)
116218	Administration Allocation - Heritage		(36,541)		(43,297)		(41,483)
116219	Cultural Heritage Interp Works		0		0		(1,600)
			(218,764)		(190,534)		(194,175)
OPERATING REVENUE							
116332	Admissions To Museum	6,500		7,159		6,000	
116333	Grant Income - Heritage	0		0		15,000	
116335	Recoups - Heritage Council	10,000		10,000		10,000	
		16,500		17,159		31,000	
TOTAL HERITAGE - Operating		16,500	(218,764)	17,159	(190,534)	31,000	(194,175)
CAPITAL EXPENDITURE							
117252	Upgrade To Heritage Buildings		(35,600)		(16,181)		(61,700)
	- Q133 - Upgrade Museum Trade Cell - 9,000						
	- Q133 - Old Gad - Rising Damp - 6,600						
	- Q152 - Wicklow Shearing Shed - 20,000						
117253	Heritage - Computer Hardware & Software		0		0		(23,500)
			(35,600)		(16,181)		(85,200)
CAPITAL REVENUE							
		0					
		0		0		0	
TOTAL HERITAGE - Capital		0	(35,600)	0	(16,181)	0	(85,200)
TOTAL HERITAGE							
		16,500	(254,364)	17,159	(206,715)	31,000	(279,375)
RECREATION & CULTURE							
CULTURE							

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	<u>OPERATING EXPENDITURE</u>						
004222	Depreciation - Assets - Culture		(60,000)		(70,682)		(12,000)
113209	Toodyay St Aboriginal Reserve		(3,290)		(2,167)		(2,644)
117201	Festivals - Other		(3,000)		(4,187)		(5,000)
	- Twilight Movies In The Park - 2,000						
	- Miscellaneous - 1,000						
117202	Avon Descent		(16,500)		(16,924)		(13,500)
	- Event in-kind - 5,000						
	- NADA sponsorship - 10,000						
	- Avon Descent - L/holders BBQ - 500						
	- Miscellaneous - 1,000						
117203	Aust. Day Celebrations		(7,515)		(5,689)		(5,000)
	- Community Breakfast, Citizenship Ceremony						
117204	Donegan'S Cottage (Shwgrnds)		(12,027)		(2,456)		(4,301)
117205	Parkers Cottage		(12,513)		(2,381)		(4,846)
117206	Moondyne Festival		(2,000)		(2,023)		(1,104)
117207	Toodyay International Food Festival		(55,105)		(60,137)		(56,100)
	- IFF Event Expenses - 40,000						
	- EMRC Admin Fee - 5,000						
	- Maintenance - 2,000						
	- Waste Collection - 1,400						
	- Advertising - Radio & Print - 2,000						
	- Hire Of Toilets/Emptying - 1,500						
	- Miscellaneous - 1,000						
	- Parks & Gardens - 2,205						
117208	Targa West		(2,000)		(2,042)		(2,149)
117210	Toodyay Ag Show		(8,648)		(7,450)		(4,218)
	- Maintenance - 2,000						
	- Waste Mgmt & Toilet Hire - 2,600						
	- Generator Hire - 500						
	- Miscellaneous - 1,000						
	- Parks & Gardens - 2,548						
117211	Xmas Street Party		(10,000)		(5,404)		(25,000)
	- Christmas Decorations - 10,000						
117212	Toodyay Races		(3,000)		0		(2,891)
	- Insurance (Reimbursed)						
117213	Community Grants & Sponsorships - Culture		(5,000)		(2,358)		(11,800)
	- Thank a volunteer Day - 1,500						
	- National Volunteer Week - 500						
	- Stay on your feet - 1,000						
	- Senior's Week - 1,000						
	- Miscellaneous - 1,000						
117214	Administration Allocation - Culture		(40,280)		(28,865)		(27,656)
117215	Anzac Commemoration - Expenditure		(3,000)		(9,771)		0
			(243,878)		(222,536)		(178,209)

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COA		Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
			Revenue	Expense	Revenue	Expense	Revenue	Expense
OPERATING REVENUE								
117332	Grant Income		34,500		38,202		46,800	
	- EMRC - Avon/IFF Festival - 30,000							
	- Thank a volunteer Day - 1,000							
	- National Volunteer Week - 500							
	- Stay on your feet - 1,000							
	- Senior's Week - 1,000							
	- Miscellaneous - 1,000							
117333	Sponsorship - International Food Festival		3,500		3,636		2,000	
117334	International Food Festival - Stallholder Fee		5,000		5,545		1,000	
117335	Events - Miscellaneous Income		2,500		3,275		5,000	
			45,500		50,659		54,800	
TOTAL CULTURE - Operating			45,500	(243,878)	50,659	(222,536)	54,800	(178,209)
CAPITAL EXPENDITURE								
				0		0		0
				0		0		0
CAPITAL REVENUE								
			0		0		0	
			0		0		0	
TOTAL CULTURE - Capital			0	0	0	0	0	0
TOTAL CULTURE			45,500	(243,878)	50,659	(222,536)	54,800	(178,209)
TOTAL RECREATION & CULTURE			290,850	(3,079,285)	327,298	(2,522,830)	414,150	(2,727,118)
TRANSPORT								
CONSTRUCTION								
OPERATING EXPENDITURE								
121201	Crossover Contributions			(12,000)		(8,773)		(20,000)
121214	Survey ,Design & Audits			(1,000)		0		(1,000)
121216	Administration Allocation - Transport Construction			(65,159)		(43,297)		(41,483)
161210	Loan 68 - Interest & Charges - Stirling Terrace			(6,499)		(8,349)		(9,068)
161212	Loan 70 - Interest & Charges - Footbridge			(5,002)		(5,178)		(5,184)
161213	Loan 71 - Interest & Charges - Depot			(38,431)		(35,202)		(35,239)
004670	Deprec Of Assets Roads			(3,502,207)		(1,280,573)		(1,250,000)
				(3,630,298)		(1,381,372)		(1,361,974)
OPERATING REVENUE								

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
121333	Grant Income - Infrastructure	0		44,964		41,588	
121334	Regional Roads Group (Project) Grants	771,039		268,527		268,527	
	- A0004 Julimar Road - 165,021						
	- A0021 Morangup Rd - 21,920						
	- A0193 Clackline-Toodyay Rd - 21,120						
	- A0194 Bindoon-Dewars Pool - 180,840						
	- A0197 Toodyay-Bindi Bindi - 47,200						
	- E0004 Julimar Road - 334,938						
121337	Roads To Recovery Grants	662,896		272,414		285,013	
	- B0009 - Leeming Road - 148,748						
	- B0045 - Phillips Road - 153,038						
	- B0046 Church Gully Rd - 110,750						
	- B0048 Harders-Chitty Rd - 110,749						
	- B0066 Henry St - 20,481						
	- B0107 Grevillea Place - 119,130						
121339	Road Const. (Private) Contribution	0		19,012		25,000	
		1,433,935		604,917		620,128	
TOTAL CONSTRUCTION - Operating		1,433,935	(3,630,298)	604,917	(1,381,372)	620,128	(1,361,974)
CAPITAL EXPENDITURE							
112122	Footpaths - Construction		0		(84,628)		(83,176)
121211	Regional Road Group Projects - Grant Funded		(989,092)		(416,467)		(402,791)
	- A0004 - Julimar Road - 247,532						
	- A0021 - Morangup Road - 32,880						
	- A0193 - Clackline Road - 31,680						
	- A0194 - Bindoon Dewars Pool Road - 271,260						
	- A0197 - Toodyay Bindi Bindi Road - 70,800						
	- E0004 Julimar National BSP - 334,938						
121212	Roads To Recovery - Grant Works		(662,895)		(276,701)		(285,013)
	- B0009 - Leeming Road - 148,748						
	- B0045 - Phillips Road - 153,038						
	- B0046 - Church Gully Road - 110,750						
	- B0048 - Harders Chitty Road - 110,749						
	- B0066 - Henry Street - 20,481						
	- B0107 - Grevillea Place - 119,130						
121213	Road Construction - Own Resources		(422,659)		(1,004,904)		(1,079,323)
	- D0037 - One Man Road - 120,564						
	- D0056 - Racecourse Road - 15,182						
	- D0093 - Waters Road - 27,611						
	- D0038 - Library Car Park - 37,301						
	- D0258 Charcoal Lane Car-park - 50,000						
	- D0061 Solar Lighting - Train Stop Car Park - 10,000						
	- J0001 Mountain Park Subdivision - 50,000						
	- J055 Bendigo Bank Car-park - 45,000						
	- D0006 Old Plains Road - 46,000						

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- J0002 Flora Bays x 7 - 21,000 *Beach, Forrest, Keating, Morangup; Plunkett, Sand Plain & Stirlingia Drive						
121215	Bridges & Culverts Works		0		(76,000)		(76,000)
122202	Purchase Of Plant & Equipment		(671,500)		(386,431)		(496,000)
	- T6435 Kubota F2880 Mower - 32,000						
	- 1CYL243 Kubota Tractor - 41,000						
	- T0002 Toyota Hilux R2 - 34,000						
	- Emulsion Pump - 6,500						
	- Small Mower Trailer - 8,000						
	- T6435 Kubota F2880 Mower - 32,000						
	- 1CYL243 Kubota Tractor - 41,000						
	- T0002 Toyota Hilux R2 - 34,000						
	- T6782 Fuso Canter Truck - 96,000						
	- T4133 Stock Float - 10,000						
	- T6818 Ride On Vacuum Sweeper - 125,000						
	- Skid Steer Slasher Attachment - 10,000						
	- T0015 Mitsubishi Triton Utility - 22,000						
	- T0013 Mitsubishi Triton Utility - 27,000						
	- T6480 Mitsubishi Triton Utility - 22,000						
	- T0 Holden Caprice (CEO) - 49,000						
	- T0001 Toyota Hilux D/Cab (R1) - 40,000						
	- 1DVH931 Toyota Hilux D/Cab (RMO) - 42,000						
122203	Transfer To Plant Replacement Reserve		(24,000)		(55,575)		(55,000)
	- Interest						
	- Community Bus Replacement Fund - 20,000						
122205	Transfer To Road Contribution Reserve		(10,000)		(26,202)		(25,000)
	- Interest						
122206	Works & Services Depot Facility - Railway Road		(15,000)		(5,728)		(9,500)
	- J063 - Cooling System for Workshop - 15,000						
122207	Remediation Of Old Depot Sites		(20,000)		(36,156)		(30,000)
	- Q163 - Parks & Gardens Site - 10,000						
	- Q048 - Harper Road Site - 10,000						
122208	Charcoal Lane		(8,000)		0		0
	- J0258 - IGA Disability Parking Bays						
122209	Toodyay Townsite - Upgrade		(20,000)		0		0
	- Q140 Street Trees - 20,000						
123220	Works & Services Depot - Railway Road		(8,000)				
	- C063 Works Depot Oil Bund						
122211	Transfer To Newcastle Footbridge Reserve		(6,000)		(5,317)		(5,500)
	- Interest & \$5,000 Transfer						
161259	Loan 68 - Principal		(49,174)		(46,136)		(46,136)
161269	Loan 70 - Principal Payment		(11,997)		(11,341)		(11,341)
161270	Loan 71 - Principal Payment - Depot		(28,835)		(27,574)		(27,574)
			(2,947,151)		(2,459,160)		(2,632,354)
<u>CAPITAL REVENUE</u>							

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
121348	Transfer From Road Contribution Reserve	0		35,000		70,000	
122330	Sale Of Plant & Equipment	230,500		167,749		223,000	
	T6782 Fuso Canter Truck - 25,000						
	T6818 Ride On Sweeper - 10,000						
	T0015 Mitsubishi Triton Utility - 8,000						
	T0013 Mitsubishi Triton Utility - 6,000						
	T6480 Mitsubishi Triton Utility - 5,000						
	T0 Holden Caprice (CEO) - 31,000						
	T0001 Toyota Hilux D/Cab (R1) - 15,000						
	1DVH931 Toyota Hilux D/Cab (RMO) - 15,000						
	T0008 2006 JD 672 Grader - 80,000						
	T6435 Kubota F2880 Mower - 8,000						
	1CYL243 Kubota Tractor - 11,500						
	T0002 Hilux Cab R2 - 16,000						
		230,500		202,749		293,000	
TOTAL CONSTRUCTION - Capital		230,500	(2,947,151)	202,749	(2,459,160)	293,000	(2,632,354)
TOTAL CONSTRUCTION		1,664,435	(6,577,449)	807,666	(3,840,532)	913,128	(3,994,328)
<u>TRANSPORT</u>							
<u>MAINTENANCE</u>							
<u>OPERATING EXPENDITURE</u>							
123201	Road Maintenance		(862,272)		(856,583)		(849,529)
123202	Bridge Maintenance		(93,750)		(92,830)		(89,500)
	- Annual Maintenance Program						
	- Building Maintenance						
	- Bridge Insurance						
123205	Footpath Maintenance		(9,207)		(7,500)		(8,769)
123206	Lighting Of Streets		(35,000)		(33,799)		(35,000)
123207	Road Verge Spraying - Contract		(30,000)		(23,182)		(25,000)
123208	Admin Allocation - Transport Maintenance		(49,874)		(43,297)		(41,483)
123209	Depot Maintenance		(70,226)		(95,380)		(53,187)
	- Air Conditioner - Mechanic Office						
	- Building Maintenance						
	- Parks & Gardens Maintenance						
	- Utilities						
	- Insurance						
123210	Roman II Subscription		(6,000)		(5,863)		(5,500)
004870	Deprec Of Assets - Maint		(90,000)		(91,515)		(110,000)
			(1,246,329)		(1,249,949)		(1,217,968)
<u>OPERATING REVENUE</u>							
123330	MRWA Street Light Subsidy	1,500		1,431		1,500	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
123331	Operating Grants - Roads	115,000		107,300		99,000	
123333	Road Maintenance Contributions	0		29,581		50,000	
		116,500		138,312		150,500	
TOTAL MAINTENANCE - Operating		116,500	(1,246,329)	138,312	(1,249,949)	150,500	(1,217,968)
CAPITAL EXPENDITURE							
			0		0		0
			0		0		0
CAPITAL REVENUE							
		0		0		0	
		0		0		0	
TOTAL MAINTENANCE - Capital		0	0	0	0	0	0
TOTAL MAINTENANCE		116,500	(1,246,329)	138,312	(1,249,949)	150,500	(1,217,968)
TOTAL TRANSPORT		1,780,935	(7,823,779)	945,978	(5,090,480)	1,063,628	(5,212,296)
ECONOMIC SERVICES							
RURAL SERVICES							
OPERATING EXPENDITURE							
131201	Weed Control - Own Resources		(10,000)		0		(10,000)
131208	Administration Allocation - Rural Services		(22,438)		(14,432)		(13,828)
131210	Rural Street Addressing		(2,500)		(594)		(4,000)
			(34,938)		(15,027)		(27,828)
OPERATING REVENUE							
131334	Rural Street Addressing	500		350		250	
		500		350		250	
TOTAL RURAL SERVICES - Operating		500	(34,938)	350	(15,027)	250	(27,828)
CAPITAL EXPENDITURE							
			0		0		0
			0		0		0
CAPITAL REVENUE							
		0		0		0	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
		0		0		0	
	TOTAL RURAL SERVICES - Capital	0	0	0	0	0	0
	TOTAL RURAL SERVICES	500	(34,938)	350	(15,027)	250	(27,828)
	<u>ECONOMIC SERVICES</u>						
	<u>TOURISM & AREA PROMOTION</u>						
	<u>OPERATING EXPENDITURE</u>						
132201	Visitor Centre - Salaries & Wages		(110,592)		(125,447)		(107,835)
132203	Visitor Centre - Superannuation		(14,834)		(16,911)		(14,466)
132204	Visitor Centre - Conferences & Training		(2,000)		(812)		(2,000)
132205	Visitor Centre - Uniforms		(3,000)		(27)		(3,000)
132207	Visitor Centre - Printing & Stationery		(1,000)		(919)		(1,000)
132208	Postage (V.C.)		(500)		(340)		(500)
132210	Telephone/Internet Costs (V.C.)		(10,000)		(10,473)		(8,500)
132211	Visitor Centre - Other Employee Costs		(6,818)		(4,974)		(10,000)
	- Insurance						
	- Other						
132212	Other V/C Office Expenses		(10,000)		(10,406)		(7,000)
132213	Connors Mill Bldg. Operation (V.C.)		(23,265)		(18,857)		(16,911)
	- Maintenance of machinery displays - 2,000						
	- Building Maintenance						
	- Utilities, Insurance etc						
132214	Visitors Ctre. Bldg. Operation		(41,516)		(30,183)		(41,000)
	- Storage Shed for event equipment - 1,870						
	- Building Maintenance						
	- Parks & Gardens Maintenance						
	- Utilities, Insurance etc						
132215	Memberships Affiliated Bodies		(1,350)		(800)		(1,000)
	- Accreditation Of Visitor Centre						
132216	Accommodation Expense		(65,000)		(66,849)		(65,000)
132217	Accommodation Commission Expenses		(2,000)		(2,061)		(2,000)
132221	Tourist Information Bay		(4,228)		(511)		(3,194)
132222	Transwa Ticket Sales		(5,000)		(3,667)		(5,000)
132224	Floor Stock Purchases		(20,000)		(22,036)		(25,000)
132229	Administration Allocation - Tourism		(44,684)		(86,595)		(82,967)
005502	Deprec Of Assets-Tourism		(40,987)		(41,485)		(15,000)
161204	Loan 64 - Interest And Charges		(7,134)		(7,316)		(7,466)
			(413,908)		(450,668)		(418,839)
	<u>OPERATING REVENUE</u>						
132330	Admissions Connors Mill	5,000		5,009		5,000	
132332	Floor Stock Sales	25,000		26,221		45,000	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
132333	Misc Visitor Ctre Income	1,500		1,232		500	
132334	Membership Fees	1,000		553		500	
132335	Accommodation Income	65,000		61,708		65,000	
132336	Accommodation Commission	6,500		10,585		6,500	
132338	Transwa Ticket Sales	5,000		4,592		5,000	
		109,000		109,901		127,500	
TOTAL TOURISM & AREA PROMO - Operating		109,000	(413,908)	109,901	(450,668)	127,500	(418,839)
CAPITAL EXPENDITURE							
132339	Economic Services & Tourism - Buildings - Painting - 5,000		(5,000)		0		(5,000)
161255	Loan No. 64 - Principal Payments - Visitor Centre		(14,387)		(13,477)		(13,477)
			(19,387)		(13,477)		(18,477)
CAPITAL REVENUE							
		0		0		0	
		0		0		0	
TOTAL TOURISM & AREA PROMO - Capital		0	(19,387)	0	(13,477)	0	(18,477)
TOTAL TOURISM & AREA PROMOTION		109,000	(433,295)	109,901	(464,146)	127,500	(437,316)
ECONOMIC SERVICES							
OTHER TOURISM & AREA PROMOTION							
OPERATING EXPENDITURE							
132230	Area Promotion Advertising - Flora Road Pamphlets - 5,000 - Toodyaypedia stage 2 - 5,000 - Swan Magazine - 2,400 - Avon Valley Tourism - 5,000 - Promotion Of Avon Link - 5,000 - Pioneer Pathway Brochure - 2,000 - Valley For All Seasons - 6,500 - Experience Perth - 3,500		(34,400)		(18,732)		(37,000)
132233	Signs - Tourism, Events & Other - Wayfound - Signage Audit - 3,000		(3,000)		0		0
			(37,400)		(18,732)		(37,000)
OPERATING REVENUE							
132351	Community Directory	3,000		3,000		3,000	
132352	Grants, Contributions & Sponsorships	5,000		0		0	

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COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- Valley For All Seasons - 5,000						
		5,000		0		0	
	TOTAL OTHER TOURISM & AREA PROMO - Operating	5,000	(37,400)	0	(18,732)	0	(37,000)
	<u>CAPITAL EXPENDITURE</u>						
132250	Economic Services - Tourism - Other Infra		(110,000)		(25,498)		(140,000)
	Q136 - Tourist Info Bay - 75,000						
	J0024 - SoT Entry Statements - 35,000						
			(110,000)		(25,498)		(140,000)
	<u>CAPITAL REVENUE</u>						
		0		0		0	
		0		0		0	
	TOTAL OTHER TOURISM & AREA PROMO - Capital	0	(110,000)	0	(25,498)	0	(140,000)
	TOTAL OTHER TOURISM & AREA PROMO	5,000	(147,400)	0	(44,230)	0	(177,000)
	<u>BUILDING SERVICES</u>						
	<u>OPERATING EXPENDITURE</u>						
133201	Building - Salaries & Wages		(126,389)		(119,125)		(108,480)
133203	Building - Superannuation		(17,063)		(23,702)		(14,645)
133204	Building - Conferences & Training		(4,500)		(4,404)		(6,000)
133205	Building - Other Employee Costs		(18,492)		(32,008)		(20,331)
	- Insurance						
	- Uniforms						
	- Other						
133206	Bldg Vehicles Expenses		(5,000)		(4,705)		(2,000)
133207	Building Control Expenses		(10,000)		(2,989)		(25,000)
	- Additional Tools						
133208	Legal Expenses - Bldg.		(1,000)		0		(500)
133209	Administration Allocation - Building		(57,938)		(86,595)		(82,967)
133211	Depreciation Of Assets		(6,000)		(5,252)		0
			(246,382)		(278,779)		(259,923)
	<u>OPERATING REVENUE</u>						
133333	Building Licences	35,000		32,460		40,000	
133334	Building Fees - Other	2,500		1,733		5,000	
133337	Grant Income - Community Depot	130,432		0		130,432	
	- Lotterywest - Sheds x 7 - 115,000						
	- L/west - Disabled Toilet 50% - 15,000						
	- Avon Woodturners x 1						

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
133339	- Festival, Singers & Theatre Group x 3						
	- Friends of the River x 1						
	- Farmers Market & Road Wise x 2						
	Community Depot - Contributions, Donations	22,100		0		22,100	
	- Avon Woodturners - 5,000						
	- Community Singers - 1,000						
	- Toodyay Friends of River - 16,000						
	- Road Wise Committee - 100						
		190,032		34,193		197,532	
TOTAL BUILDING SERVICES (Operating)		190,032	(246,382)	34,193	(278,779)	197,532	(259,923)
<u>CAPITAL EXPENDITURE</u>							
133332	Community Depot - Capital Works		(132,500)		(12,495)		(215,432)
	- Q126 - Sheds x 7 - 102,500						
	- Q126 - Toilet - 30,000						
133338	Community Depot - Other Infrastructure Works		(55,000)		(15,705)		0
	- Q155 - Driveway & Carpark - 35,000						
	- Q155 - Water & Power Install & Setup - 20,000						
			(187,500)		(28,200)		(215,432)
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL BUILDING SERVICES - Capital		0	(187,500)	0	(28,200)	0	(215,432)
TOTAL BUILDING SERVICES		190,032	(433,882)	34,193	(306,979)	197,532	(475,355)
<u>ECONOMIC SERVICES</u>							
<u>COMMUNITY DEVELOPMENT</u>							
<u>OPERATING EXPENDITURE</u>							
136201	Community Development - Salaries & Wages		(170,931)		(201,029)		(264,854)
136202	Other Employee Costs - Community Development		(26,189)		(13,303)		(8,902)
	- Superannuation						
	- Uniforms						
	- Insurance						
136203	Utilities - Community Development		(4,500)		0		(5,000)
136204	Conferences & Training - Community Development		(9,800)		(1,748)		(5,000)
136205	Administration Allocation - Community Development		(47,782)		(14,432)		(13,828)
136206	Community Depot - Maintenance & Operations		(10,000)		(669)		0
	- Insurance						

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
136207	- Utilities & Operations						
	- Maintenance						
	Economic Development Vehicle Expense		(5,000)		(2,424)		0
			(274,202)		(233,604)		(297,584)
<u>OPERATING REVENUE</u>							
		0		0		0	
		0		0		0	
Total Community Development - Operating		0	(274,202)	0	(233,604)	0	(297,584)
<u>CAPITAL EXPENDITURE</u>							
			0		0		0
			0		0		0
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
Total Community Development - Capital		0	0	0	0	0	0
TOTAL COMMUNITY DEVELOPMENT		0	(274,202)	0	(233,604)	0	(297,584)
<u>OTHER ECONOMIC SERVICES</u>							
<u>OPERATING EXPENDITURE</u>							
137201	Administration Allocation - Other Economic Services		(49,652)		(28,865)		(27,656)
137202	Standpipe - Northam Toodyay Road		(126,000)		(84,193)		(125,000)
137208	Deprec Of Assets		(8,000)		(9,133)		(10,000)
137213	Loss On Sale Of Assets - Economic Development		0		0		(25,000)
			(183,652)		(122,191)		(187,656)
<u>OPERATING REVENUE</u>							
137330	Standpipes	100,000		97,756		100,000	
137331	Extractive Industry Licences	5,000		0		5,000	
		105,000		97,756		105,000	
TOTAL OTHER ECONOMIC SERVICES (Operating)		105,000	(183,652)	97,756	(122,191)	105,000	(187,656)
<u>CAPITAL EXPENDITURE</u>							
137255	Other Infrastructure - Other Economic Services		(20,000)		0		(20,000)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
	- Additional Standpipe/Water Tank						
			(20,000)		0		(20,000)
	<u>CAPITAL REVENUE</u>						
137349	Sale Of Land	80,000		0		100,000	
		80,000		0		100,000	
	TOTAL OTHER ECONOMIC SERVICES (Capital)	80,000	(20,000)	0	0	100,000	(20,000)
	TOTAL OTHER ECONOMIC SERVICES	185,000	(203,652)	97,756	(122,191)	205,000	(207,656)
	TOTAL ECONOMIC SERVICES	489,532	(1,527,369)	242,200	(1,186,177)	530,282	(1,622,739)
	<u>OTHER PROPERTY & SERVICES</u>						
	<u>PRIVATE WORKS</u>						
	<u>OPERATING EXPENDITURE</u>						
141201	Private Works		(8,500)		(7,785)		(8,214)
			(8,500)		(7,785)		(8,214)
	<u>OPERATING REVENUE</u>						
141330	Private Works Income	15,000		13,083		15,000	
		15,000		13,083		15,000	
	TOTAL PRIVATE WORKS - Operating	15,000	(8,500)	13,083	(7,785)	15,000	(8,214)
	<u>CAPITAL EXPENDITURE</u>						
			0		0		0
			0		0		0
	<u>CAPITAL REVENUE</u>						
		0		0		0	
		0		0		0	
	TOTAL PRIVATE WORKS - Capital	0	0	0	0	0	0
	TOTAL PRIVATE WORKS	15,000	(8,500)	13,083	(7,785)	15,000	(8,214)
	<u>PUBLIC WORKS OVERHEADS</u>						
	<u>OPERATING EXPENDITURE</u>						

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
143201	Works & Services - Salaries & Wages		(316,022)		(315,774)		(306,643)
143204	Public Works Overheads - Superannuation		(33,997)		(34,778)		(33,052)
143205	Public Works Overheads - Conferences & Training		(6,000)		(4,879)		(3,000)
143206	Other Employee Costs - PWO		(38,881)		(20,258)		(10,000)
	- Insurance						
	- Uniforms						
	- Other						
143207	Supervisors Vehicles		(20,000)		(15,485)		(20,000)
143208	Engineering Office Expenses		(25,000)		(30,433)		(20,000)
143209	Eng. - Printing & Stationery		(2,500)		(1,484)		(3,000)
143210	Wages Staff - Training		(15,000)		(16,652)		(10,000)
143211	Wages Staff - Meetings		(15,000)		(21,896)		(15,000)
143212	Outside Staff - Wages - Annual Leave		(82,135)		(88,756)		(85,000)
143213	Outside Staff - Wages - Public Holidays		(41,473)		(44,481)		(55,000)
143214	Outside Staff - Wages - Sick Leave		(37,010)		(34,107)		(20,000)
143216	Superannuation (Wages Staff)		(134,529)		(118,541)		(115,000)
143219	Insurance On Works		(60,000)		(57,412)		(70,000)
143220	Salaries (O/S) - L.S.L.		(15,000)		(10,967)		(15,000)
143222	Safety Equipment & P.P.E.		(10,000)		(8,030)		(15,000)
143223	Communication Costs		(3,000)		(3,158)		(2,500)
143224	Administration Allocation - Pwo		(84,836)		(129,892)		(124,450)
143226	Small Plant Operating Costs		(15,000)		(20,046)		(15,000)
143228	Building Maintenance - Allowance		(500)		(19)		(500)
143250	Less Allocated To Works & Services (Pwoh)		945,883		960,802		933,595
			(10,000)		(16,245)		(4,550)
OPERATING REVENUE							
143331	P.W.O. Misc Income	10,000		11,819		5,000	
		10,000		11,819		5,000	
TOTAL PUBLIC WORKS OVERHEADS - Operating		10,000	(10,000)	11,819	(16,245)	5,000	(4,550)
CAPITAL EXPENDITURE							
143225	Transfer To Employee Entitlement Reserve - Outside Staff		(13,000)		(48,442)		(25,000)
	- Interest & \$10,000 transfer						
			(13,000)		(48,442)		(25,000)
CAPITAL REVENUE							
143330	Transfer From Lsl Reserve	0		15,000		15,000	
		0		15,000		15,000	
TOTAL PUBLIC WORKS OVERHEADS - Capital		0	(13,000)	15,000	(48,442)	15,000	(25,000)
TOTAL PUBLIC WORKS OVERHEADS		10,000	(23,000)	26,819	(64,687)	20,000	(29,550)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
OTHER PROPERTY & SERVICES							
PLANT OPERATION COSTS							
<u>OPERATING EXPENDITURE</u>							
144202	Fuel - Unleaded		(50,000)		(42,149)		(47,000)
144203	Fuel - Diesel/Distillate		(200,000)		(164,973)		(237,000)
144205	Tyres & Tubes		(50,000)		(36,207)		(40,000)
144206	Plant - Parts & Repairs		(200,000)		(191,522)		(152,500)
144207	Plant Repair - Wages		(105,000)		(132,788)		(80,000)
144208	Ins. & Licences		(70,629)		(67,158)		(80,000)
144209	Sundry Tool Purchases		(13,500)		(11,166)		(10,000)
	- Replace Shire Repeater Antenna Coax - 1,500						
	- Grab Rake for Loader - 4,000						
	- Air Operated Grease Gun - 1,500						
	- Pedestrian Roller - 5,000						
	- Miscellaneous - 1,500						
004425	Less Plant Depreciation Allocated To Works		150,000		126,825		165,000
005012	Loss On Sale Of Assets - Road Plant Purchases		(133,319)		(9,088)		(42,749)
008362	Plant Operation - Expen.Stores		0		(356)		(500)
008412	Plant Depreciation		(190,000)		(200,790)		(250,000)
144250	Less Allocated To Works & Services (POC)		836,448		698,515		728,015
			(26,000)		(30,856)		(46,734)
<u>OPERATING REVENUE</u>							
001523	Profit On Sale Of Assets - Road Plant	1,000		18,923		14,734	
144330	Misc Revenue & Fuel Tax Credits	25,000		23,283		30,000	
144331	Reimbursement - Insurance Claims	0		9,237		0	
		26,000		51,443		44,734	
TOTAL PLANT OPERATION COSTS - Operating		26,000	(26,000)	51,443	(30,856)	44,734	(46,734)
<u>CAPITAL EXPENDITURE</u>							
			0		0		0
			0		0		0
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL PLANT OPERATION COSTS - Capital		0	0	0	0	0	0
TOTAL PLANT OPERATION COSTS		26,000	(26,000)	51,443	(30,856)	44,734	(46,734)

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>MATERIALS IN STORE</u>							
<u>OPERATING EXPENDITURE</u>							
			0		0		0
			0		0		0
<u>OPERATING REVENUE</u>							
145330	Sale Of Stock Direct	0		0		0	
		0		0		0	
TOTAL MATERIALS IN STORE - Operating		0	0	0	0	0	0
TOTAL MATERIALS IN STORE - Capital		0	0	0	0	0	0
TOTAL MATERIALS IN STORE		0	0	0	0	0	0
<u>SALARIES & WAGES</u>							
<u>OPERATING EXPENDITURE</u>							
008570	Workers Compensation Payments		0		(65,091)		0
008571	Parenting Payments To Staff		0		(11,539)		0
146201	Salaries & Wages Drawn		(3,439,690)		(3,312,022)		(3,286,613)
146202	Salaries & Wages Allocated To Works & Services		3,439,690		3,312,022		3,286,613
			0		(76,630)		0
<u>OPERATING REVENUE</u>							
143333	Workers Compensation Reimbursements	0		61,218		15,000	
		0		61,218		15,000	
TOTAL SALARIES & WAGES - Operating		0	0	61,218	(76,630)	15,000	0
<u>CAPITAL EXPENDITURE</u>							
101250	Household Hazardous Waste Project		0		0		0
			0		0		0
<u>CAPITAL REVENUE</u>							
		0		0		0	
		0		0		0	
TOTAL SALARIES & WAGES - Capital		0	0	0	0	0	0
TOTAL SALARIES & WAGES		0	0	61,218	(76,630)	15,000	0

Shire of Toodyay - Operating Statement by Function & Activity
Draft Budget for the period to 30 June 2016

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
<u>OTHER PROPERTY & SERVICES</u>							
<u>UNCLASSIFIED ITEMS</u>							
<u>OPERATING EXPENDITURE</u>							
147201	Administration Allocation - Unclassified Items		(46,558)		(14,433)		(13,828)
147202	Connor'S Cottage - 5 (Lot 3) Piesse Street, Toodyay		(11,016)		(5,956)		(7,708)
	- Building Maintenance						
	- Parks & Gardens						
	- Operational						
147204	6 Duke Street		(2,692)		(545)		(1,912)
147205	Bank Building - Stirling Terrace - Operational		(10,665)		(9,606)		(9,651)
147206	Syreds Cottage		(7,601)		(1,946)		(7,464)
147207	O'Reilly'S - Lots 1A & 1B Stirling Terrace, Toodyay		(17,479)		(13,795)		(12,917)
147212	Lot 46/47 Telegraph Road, Toodyay		(17,859)		0		0
	- Building Maintenance						
	- Parks & Gardens						
	- Operational						
161203	Loan 63 - Interest And Charges		(6,053)		(6,058)		(6,340)
161216	Loan 74 - Interest & Charges - Bank Building Stirling Terrace		(3,146)		(2,494)		(1,600)
08682	Unclassified Bldgs - Dep'N		(27,719)		(24,467)		(4,500)
			(150,788)		(79,301)		(65,920)
<u>OPERATING REVENUE</u>							
147331	Bank Bldg - Recoup Outgoings	1,500		2,448		1,500	
147332	Bank Bldg - Rent Bank	31,000		23,857		24,000	
147333	Recoups - Lot 1 A&B Stirling Tce	71,500		0		1,500	
	- Insurance - O'Reilly's - 70,000						
147335	Rental - Lot 1 A&B Stirling Tce	15,000		0		15,000	
		119,000		26,304		42,000	
TOTAL UNCLASSIFIED ITEMS - Operating		119,000	(150,788)	26,304	(79,301)	42,000	(65,920)
<u>CAPITAL EXPENDITURE</u>							
147252	Transfer To Asset Development Reserve		(6,500)		(8,909)		(5,000)
	- Interest Only						
147256	Unclassified Heritage (Spec.) Buildings - Capital Works		(77,600)		(117,962)		(112,200)
	- Q145 Bendigo Bank - 7,600						
	- J0010 Mrs O'Reilly's Cottage - 70,000						
161254	Loan 63 - Principal Payments		(13,025)		(12,244)		(12,244)
161264	Loan 74 - Principal - Bank Building Stirling Terrace		(18,332)		(8,952)		(8,933)
			(115,457)		(148,067)		(138,377)
<u>CAPITAL REVENUE</u>							

Shire of Toodyay - Operating Statement by Function & Activity**Draft Budget for the period to 30 June 2016**

COA	Description	2015/2016 Budget		2014/2015 Actual		2014/2015 Budget	
		Revenue	Expense	Revenue	Expense	Revenue	Expense
147253	Transfer From Asset Development Reserve - Cover Land Purchase For Egress	125,000		0		125,000	
147257	Loan Income - Bank Building Stirling Terrace	0		96,200		96,200	
		125,000		96,200		221,200	
TOTAL UNCLASSIFIED ITEMS - Capital		125,000	(115,457)	96,200	(148,067)	221,200	(138,377)
TOTAL UNCLASSIFIED ITEMS		244,000	(266,246)	122,504	(227,367)	263,200	(204,297)
TOTAL OTHER PROPERTY & SERVICES		295,000	(323,746)	275,067	(407,326)	357,934	(288,795)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

FREEDOM OF INFORMATION

Freedom of Information Charges as Set under Schedule 1 of the the *FOI Act Regulations 1993* :

For freedom of Information applications an advanced deposit of 25% of the estimated charges may be required. For financially disadvantaged applicants, those issued with a prescribed pensioner concession card, the charge payable may be reduced by 25%.

	GST	2013/2014	2014/2015	2015/2016	
Personal information about applicant		No Fee	No Fee	No Fee	(s)
Application fee (non-personal information)		30.00	30.00	30.00	(s)
Charge for dealing with application (per hour pro rata)		30.00	30.00	30.00	(s)
Access time supervised by staff (per hour pro rata)		30.00	30.00	30.00	(s)
Photocopying (staff time, per hour pro rata)	Y	30.00	30.00	30.00	(s)
Photocopying (A4 single sided) Black & White	Y	0.30	0.30	0.20	(s)
Transcribing from tape, file or computer (per hour)	Y	30.00	30.00	30.00	(s)
Duplicating a tape, film or computer information	Y	Actual Cost	Actual Cost	Actual Cost	(s)
Delivery packaging and postage	Y	Actual Cost	Actual Cost	Actual Cost	(s)

PHOTOCOPYING - Administration/Library/Visitors Centre

	GST	2013/2014	2014/2015	2015/2016	
Photocopying (A4 single sided) Black & White	Y	0.30	0.30	0.30	(c)
Photocopying (A4 double sided) Black & White	Y	0.50	0.50	0.50	(c)
Photocopying (A3 single sided) Black & White	Y	0.50	0.50	1.10	(c)
Photocopying (A4 single sided) Colour	Y	N/A	N/A	1.10	(c)
Photocopying (A4 double sided) Colour	Y	N/A	N/A	2.00	(c)
Photocopying (A3 single sided) Colour	Y	N/A	N/A	3.30	(c)
Facsimile – Within Australia First Page	Y	N/A	N/A	3.00	(c)
Facsimile – Within Australia Each Subsequent Page	Y	N/A	N/A	0.60	(c)
Facsimile – Overseas First Page	Y	N/A	N/A	6.00	(c)
Facsimile – Overseas Each Subsequent Page	Y	N/A	N/A	1.25	(c)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

ADMINISTRATION	GST	2013/2014	2014/2015	2015/2016	
Orders & Requisitions – Rates	Y	60.00	60.00	60.00	(c)
Orders & Requisitions – Building, Planning, Health etc.	Y	110.00	110.00	110.00	(c)
Rate Enquiries – Owner and/or Address	Y	20.00	20.00	10.00	(c)
Copy of Rates Notice (current & previous years)	Y	20.00	20.00	10.00	(c)
Caveat Preparation Fee	Y	100.00	100.00	100.00	(c)
Rates Payment Arrangement Plan	Y	60.00	60.00	60.00	(c)
Building Returns	Y	250.00	250.00	250.00	(c)
History Book (Old Toodyay & Newcastle)	Y	40.00	40.00	40.00	(c)
Natural History Book (Avon Valley Naturalists View)	Y	7.70	7.70	7.70	(c)
Ratepayers Roll	Y	77.00	44.00	44.00	(c)
Electoral Roll	Y	77.00	44.00	44.00	(c)
Subdivision Map Book (A4)	Y	30.00	30.00	30.00	(c)
Binding (per document)	Y	8.50	8.50	8.50	(c)
Supply Miscellaneous Information on CD	Y	6.00	6.00	10.00	(c)
Dishonoured Cheque Fee	Y			15.00	(c)

	2014/2015		2015/2016		
	Community	Other	Community	Other	

RECREATION & CULTURE

Equipment

Bond for Hall, Lesser Hall, Bar, Kitchen & Audio Visual Equip'		1,000.00	1,000.00	1,000.00	1,000.00	(c)
Hiring trestles from Memorial Hall (each, per day)	Y	25.00	25.00	10.00	10.00	(c)
Bond for hiring trestles		100.00	100.00	100.00	100.00	(c)
Cleaning (per hour)	Y	50.00	50.00	50.00	50.00	(c)
Hiring chairs from the Pavilion (each, per day)	Y	0.75	0.75	2.00	2.00	(c)
Hiring chairs with white pipe from Pavillion (each, per day)	Y			2.00	2.00	
Bond for hiring chairs		100.00	100.00	100.00	100.00	(c)
Hire of Portable PA system	Y	35.00	85.00	35.00	85.00	(c)
Bond for Portable PA system		500.00	500.00	500.00	500.00	(c)

***Note the Portable PA system is not to be used in the Memorial Hall**

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

	GST	2014/2015		2015/2016		
		Community	Other	Community	Other	
Memorial Hall Hire (Full Day)						
Theatre Group (per annum)	Y	110.00		140.00		(c)
Hall, Lesser Hall, Bar & Kitchen	Y	110.00	215.00	150.00	265.00	(c)
Memorial Hall Kitchen Only	Y	55.00	55.00	70.00	140.00	(c)
Lesser Hall Only	Y	40.00	110.00	40.00	110.00	(c)
Bond for Hall Hire		500.00	500.00	500.00	500.00	(c)
Bond for Kitchen Hire Only		200.00	200.00	300.00	300.00	(c)
Hall, Lesser Hall, Bar, Kitchen & Audio Visual	Y	350.00	550.00	350.00	550.00	(c)
Memorial Hall Hire (Half Day)						
Hall, Lesser Hall, Bar & Kitchen	Y			75.00	140.00	(c)
Memorial Hall Kitchen	Y			35.00	70.00	(c)
Lesser Hall Only	Y			20.00	55.00	(c)
Bond for Hall Hire				500.00	500.00	(c)
Bond for Kitchen Hire				300.00	300.00	(c)
Hall, Lesser Hall, Bar, Kitchen & Audio Visual	Y			175.00	275.00	(c)
Community Centre Hire (Full Day)						
Meeting Room 1 & 2 plus Kitchen	Y	25.00	215.00	75.00	215.00	(c)
Meeting Room 2 & Kitchen	Y	25.00	110.00	40.00	110.00	(c)
Meeting Room 1	Y			30.00	110.00	
Bond for Full day hire		100.00	500.00	100.00	500.00	(c)
Community Centre Hire (Half Day)						
Meeting Room 1 & 2 plus Kitchen	Y	12.50	107.50	40.00	110.00	(c)
Meeting Room 2 & Kitchen	Y	12.50	55.00	30.00	50.00	(c)
Meeting Room 1	Y			20.00	50.00	
Bond for Half day hire		100.00	500.00	100.00	500.00	(c)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

	GST	2014/2015		2015/2016		
		Community	Other	Community	Other	
Sports Ground Hire (Sporting Groups)						
Toodyay Football Club (per annum)	Y	110.00		140.00		(c)
Toodyay Cricket Club (per annum)	Y	110.00		140.00		(c)
Toodyay Junior Football Club (per annum)	Y	110.00		140.00		(c)
Toodyay Hockey Club (per annum)	Y	110.00		140.00		(c)
Toodyay Soccer Club (per annum)	Y	110.00		140.00		(c)
Showground Pavilion Hire						
Silver Chain – Moerlina	Y	110.00		140.00		(c)
Toodyay Kinder Gym (per annum)	Y	110.00		140.00		(c)
Toodyay Autumn Club (per annum)	Y	110.00		140.00		(c)
Showgrounds/Hockey Oval (Inc. external toilets) per hour (current users only) #	Y	16.50	22.00	16.50	22.00	(c)
Showgrounds/Hockey Oval (Inc. external toilets) per day (current users only) #	Y	99.00	132.00	99.00	132.00	(c)
Showground Pavilion Hire Per Day						
Pavilion (per day)	Y	35.00	170.00	40.00	170.00	(c)
Pavilion & Kitchen (per day)	Y	40.00	190.00	50.00	190.00	(c)
Pavilion, Kitchen & Bar (per day)	Y	60.00		60.00	220.00	(c)
Pavilion, Kitchen, Bar & Change-rooms (per day)	Y	215.00	250.00	80.00	250.00	(c)
Grandstand change-rooms (per day)	Y	25.00	110.00	25.00	110.00	(c)
Showground Pavilion Hire Half Day						
Pavilion (half day)	Y			20.00	85.00	(c)
Pavilion & Kitchen (half day)	Y			25.00	95.00	(c)
Pavilion, Kitchen & Bar (half day)	Y			30.00	110.00	(c)
Pavilion, Kitchen, Bar & Change-rooms (half day)	Y			40.00	125.00	(c)
Grandstand change-rooms (half day)	Y			15.00	55.00	(c)
Bond for Oval Hire - Low Risk Event (1)		100.00	100.00	100.00	100.00	(c)
Bond for Oval Hire - Low Risk Event (2)		500.00	500.00	500.00	500.00	(c)
Bond for Pavilion Hire		100.00	500.00	100.00	500.00	(c)

**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

	GST	2014/2015		2015/2016		
		<i>Community</i>	<i>Other</i>	<i>Community</i>	<i>Other</i>	
Youth Hall Hire						
Youth Hall Hire per day	Y	35.00	170.00	40.00	150.00	
Youth Hall Hire half day	Y			20.00	75.00	
Youth Hall Hire Bond		100.00	500.00	100.00	500.00	
 Toodyay Agricultural Society (per annum)	Y	110.00		110.00		(c)
Toodyay Karate Club (per annum)	Y	110.00		110.00		(c)
Toodyay Scouts Club (per annum)	Y	110.00		110.00		(c)
 Keys for Council Buildings						
Replacement key/s (to be paid in advance)	Y	50.00	50.00	50.00	50.00	(c)
Bond for key/s (to be paid in full)		50.00	50.00	50.00	50.00	(c)

*Note – The cost of any extra cleaning may be deducted from the bond prior to it being refunded.

“Community Groups” are groups and/or individuals providing local community services or community development activities with minimal or no profit motive including local religious groups but does not include external religious and political organisations.

The Hockey Oval is not available in its entirety due to land restrictions.

“Others” include government departments, government agencies, commercial enterprises, private functions, external religious and political organisations and the like.

Chairs in the Memorial Hall are not to be removed and are not available for hire.

(1) A low risk would not involve any equipment, machinery or any significant items being place or attached to the oval surface (e.g. sports games)

(2) A high risk one would include lots of pegs being driven into the ground, heave objects being placed on the grass, the driving of vehicles or catering vans events over longer periods with higher numbers of people or any activity involving significant physical abrasions to the surface.

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

TRADING PERMITS AND STALLHOLDERS FEES

These fees are based on the Shire of Toodyay Thoroughfares and Trading in Thoroughfares and Public Places Local Law.

	GST	2013/2014	2014/2015	2015/2016	
Obstruction (Clause 4.6(2))					
Failure to remove shopping trolley upon being advised of location	Y		500.00	100.00	(c)
Stallholders (Clauses 6.2 & 7.1)					
Stallholders Licence – Application Fee	Y	25.00	25.00	25.00	(c)
Daily Stallholders Fee	Y	25.00	25.00	25.00	(c)
Retrospective Approval Fee	Y	50.00	50.00	50.00	(c)
Weekly Stallholders Fee (Seven consecutive days)	Y	100.00	100.00	100.00	(c)
Monthly Stallholders Fee (30 consecutive days)	Y	350.00	350.00	350.00	(c)
Annual Stallholders Fee (365 consecutive days)	Y	1,000.00	1,000.00	1,000.00	(c)
Events Stallholders Fee – see below	Y	120.00	120.00	120.00	(c)
Event Signage - Set of three supplied & installed				350.00	(c)

(One single fee for multiple stall holders excluding food stalls for community events such as Moondyne festival)

Local Community Groups – per day (no application fee payable)

	GST	2013/2014	2014/2015	2015/2016	
Traders (Clauses 6.3 & 7.1)					
Traders Permit – Application Fee	Y	25.00	25.00	25.00	(c)
Daily Traders Permit	Y	25.00	25.00	25.00	(c)
Weekly Traders Permit (7 consecutive days)	Y	40.00	100.00	100.00	(c)
Monthly Traders Permit (30 consecutive days)	Y	100.00	350.00	350.00	(c)
Annual Traders Permit (365 consecutive days)	Y	150.00	1,000.00	1,000.00	(c)
Performers Permit Application Fee	Y	25.00	25.00	25.00	(c)
Facility Permit Application Fee	Y	25.00	25.00	25.00	(c)

	GST	2013/2014	2014/2015	2015/2016	
Outdoor Eating Facilities (Clause 6.16) - Alfresco Dining					
Application Fee		25.00	25.00	25.00	
Weekly Outdoor Eating Permit (7 consecutive days)		40.00	100.00	100.00	(c)
Monthly Outdoor Eating Permit (30 consecutive days)		100.00	350.00	350.00	(c)
Annual Outdoor Eating Permit (365 consecutive days)		150.00	1,000.00	1,000.00	(c)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Toodyay International Food Festival – Stallholders Fees	GST	2013/2014	2014/2015	2015/2016	
Local Community Stallholders after close of business 29 May 2015	Y		75.00	100.00	(c)
Non-Local Stallholders after close of business 29 May 2015	Y		200.00	250.00	(c)

Local Community is within the Shire of Toodyay Boundary

Library	GST	2013/2014	2014/2015	2015/2016	
State Library Electronic Catalogue		Free	Free	Free	
Public Internet (per 15 mins) – Student		Free	Free	Free	
Public Internet (per 15 mins)	Y	2.00	2.00	2.00	(c)
A4 Photocopies (per page) black & white	Y	0.30	0.30	0.30	(c)
A4 Photocopies (double sided) black & white				0.50	
A3 Photocopies (per page) black & white				1.10	
A4 Photocopies (per page) colour			0.50	0.50	
A4 Photocopies (double sided) colour				1.10	
A3 Photocopies (per page) colour				3.30	
Facsimile – Within Australia First Page	Y	3.00	3.00	3.00	(c)
Facsimile – Within Australia Each Subsequent Page	Y	0.60	0.60	0.60	(c)
Facsimile – Overseas First Page	Y	6.00	6.00	6.00	(c)
Facsimile – Overseas Each Subsequent Page	Y	1.25	1.25	1.25	(c)
Overdue Book Fine		10.00	10.00	10.00	(c)
Lost Items (replacement cost plus)	Y	6.00	6.00	6.00	(c)
Library Bag	Y	3.30	3.30	3.30	(c)
Two day attendance for an Adult - Toodyay Library Writers Festival	Y			75.00	(c)
Toodyay Library Writers Festival - Attendance per day - Child				10.00	

VISITORS CENTRE

Annual Membership Fee	GST	2013/2014	2014/2015	2015/2016	
Local Businesses		Free	Free	Free	
Businesses Outside of Toodyay Shire	Y	100.00	100.00	100.00	(c)

Agency Booking Fees	GST	2013/2014	2014/2015	2015/2016	
Commission on Bookeasy bookings	Y	0.11	0.11	0.11	(c)

Connor's Mill Admission Fees	GST	2013/2014	2014/2015	2015/2016	
Per Person	Y	3.00	3.00	3.00	(c)
Children under six years		Free	Free	Free	
Family Pass	Y	10.00	10.00	10.00	(c)
Students of Toodyay District High School		Free	Free	Free	

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Old Newcastle Gaol Museum Admission Fees	GST	2013/2014	2014/2015	2015/2016	
Per Person	Y	3.00	3.00	3.00	(c)
Children under six years		Free	Free	Free	
Family Pass	Y	10.00	10.00	10.00	(c)
Students of Toodyay District High School		Free	Free	Free	

*Note – Payment of an admission fee to either Connor's Mill or Old Newcastle Gaol allows entry at both venues.

STANDPIPE WATER SALES (No GST applies)	GST	2013/2014	2014/2015	2015/2016	
Per 1,000L or part thereof per month		4.50	4.50	4.75	(c)
Bond for Electric Access Tag		50.00	250.00	250.00	(c)
Replacement Electronic Access Tag		50.00	250.00	250.00	(c)

RUBBISH REMOVAL

These fees are based on Section 67 of the *Waste Avoidance & Resource Recovery Act 2007*

Residential/Rural Residential/Rural Living/Rural	GST	2013/2014	2014/2015	2015/2016	
First Mandatory Mobile Garbage Bin – weekly collection					
- Includes cost of recycle bin – fortnightly collection		230.00	230.00	230.00	(c)
Additional Mobile Garbage Bin (Bin Supplied & Collected Weekly)		80.00	80.00	80.00	(c)
Additional Mobile Recycle Bin (Bin Supplied & Collected Fortnightly)		80.00	80.00	80.00	(c)

Commercial/Light Industrial/Mixed Business	GST	2013/2014	2014/2015	2015/2016	
First Mandatory Mobile Garbage Bin – weekly collection					
- Includes cost of recycle bin – fortnightly collection		250.00	250.00	250.00	(c)
Additional Mobile Garbage Bin (Bin Supplied & Collected Weekly)		100.00	100.00	100.00	(c)
Additional Mobile Recycle Bin (Bin Supplied & Collected Fortnightly)		100.00	100.00	100.00	(c)

WASTE TRANSFER STATION FEES

Additional Waste Transfer Station Pass (Ten Passes)		35.00	35.00	35.00	(c)
Individual Waste Transfer Station Pass (One Pass)		3.50	3.50	3.50	(c)

Disposal of Domestic Refuse At Waste Transfer Station

Per car or utility With Valid Tip Pass	.	Free	Free	Free	(c)
Per car or utility Without Valid Tip Pass	Y	15.00	15.00	15.00	(c)
Trailer pulled by a car or utility With Valid Tip Pass		Free	Free	Free	(c)
Trailer pulled by a car or utility Without Valid Tip Pass	Y	15.00	15.00	15.00	(c)
Motor Vehicle Bodies – Commercial		Free	Free	Free	(c)
Motor Vehicle Bodies – Residential		Free	Free	Free	(c)

Sorted recyclables disposed of at designated areas (at discretion of attendant) eg: newspapers, glass, used oil, car batteries, scrap metal & clean mulch.

		Free	Free	Free	(c)
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**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

LAW, ORDER & PUBLIC SAFETY

Animal Control - Dog & Cat

Registration - Unsterilised - Dogs only

	2014/2015	2015/2016	
-One Year	50.00	50.00	(s)
-Three Years	120.00	120.00	(s)
-Lifetime	250.00	250.00	(s)

Registration - Sterilised & Microchipped- Dogs & Cats

	2014/2015	2015/2016	
-One Year	20.00	20.00	(s)
-Three Years	42.50	42.50	(s)
-Lifetime	100.00	100.00	(s)

- Guide Dog	Nil	Nil	(s)
- Foxhounds Bona Fide Kept Together In Kennelled Pack Not Less Than Ten (per pack)	40.00	40.00	(s)
- Dog Used For Droving Or Tending Stock	25% of fee otherwise payable	25% of fee otherwise payable	(s)
- Cat or Dog Owned By Person with Pensioner Concession	50% of fee otherwise payable	50% of fee otherwise payable	(s)
- Registration Fee After 31 May In Any Year - Current Year Only	50% of fee otherwise payable	50% of fee otherwise payable	(s)

Dog Registrations – With Kennel Licence – per establishment	100.00	100.00	(s)
Inspection Of Register	0.50	0.50	(s)
Certified Copy Of An Entry In Register – per request	1.00	1.00	(s)
Replacement Tag Fee	5.00	5.00	(c)
Return Of Registered Dog – First Occurrence	No Charge	No Charge	(c)

Kennel Licence

Application of Licence as Approved Kennel Establishment – per application	100.00	100.00	(s)
Approved Kennel Establishment Licence – per Licence	50.00	50.00	(s)
Renewal Of Approved Kennel Establishment Licence – per renewal	60.00	60.00	(s)
Application To Keep More Than The Prescribed Number Of Dogs	80.00	80.00	(s)

**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

Impound & Other Fees – Dogs & Cats

	2014/2015	2015/2016	
Impound Fee	65.00	65.00	(c)
Sustenance	10.00	10.00	(c)
Surrender & Disposal	65.00	65.00	(c)
Release of Dog or Cat Outside Facility Opening Hours	100.00	100.00	(c)
Sale of Dog or Cat from Pound	65.00	65.00	(c)
Dog Yard Inspection (Restricted Breeds & Dangerous Dog Only)	50.00	50.00	(c)
First Aid Treatment of Dog or Cat	Cost Recovery	Cost Recovery	(c)
Boarding Puppies or Kittens	Cost Recovery	Cost Recovery	(c)
Bond for Cat Trap	50.00	50.00	

	2014/2015	2015/2016	
For the destruction of a dog – Clause 2.1 (c)	Y	75.00	(s)
Kennel licence Fee (annual) – Clause 4.8(2)	Y	55.00	(s)
Application Fee for Kennel Licence – Clause 4.8(1)	Y	55.00	(s)

Impound & Other Fees – Dogs & Cats – External Local Authorities

	2014/2015	2015/2016	
Impound Fee	75.00	75.00	(c)
Sustenance	20.00	20.00	(c)
Surrender & Disposal Of Animal	75.00	75.00	(c)
Release of Dog or Cat Outside Facility Opening Hours	110.00	110.00	(c)
Sale of Dog or Cat from Pound (Sterilised & Microchipped)	75.00	Cost Recovery	(c)

Rangers Impounding Fees

Fees based on the *Local Government (Miscellaneous Provisions) Act 1960*

Rangers Fees – Impounded between 6.00am - 6.00pm - per head

	2014/2015	2015/2016	
Entire horses, mules, asses, camels, bulls or boars (6am – 6pm)	35.00	35.00	(s)
Entire horses, mules, asses, camels, bulls or boars (6pm – 6am)	75.00	75.00	(s)
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs (6am – 6pm)	35.00	35.00	(s)
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs (6pm – 6am)	75.00	75.00	(s)
Wethers, ewes, lambs, goats (6am – 6pm)	15.00	15.00	(s)
Wethers, ewes, lambs, goats (6pm – 6am)	30.00	30.00	(s)

Poundage Fees for Cattle – every 24 hours or part thereof, per head

	2014/2015	2015/2016	
Entire horses, mules, asses, camels, bulls or boars	10.00	10.00	(s)
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs	10.00	10.00	(s)
Withers, ewes, lambs or goats	10.00	10.00	(s)

**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

Charges for Sustenance of Cattle Impounded – per head		2014/2015	2015/2016	
Entire horses, mules, asses, camels, bulls, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers or calves	Y	10.00	10.00	(s)
Pigs of any description	Y	10.00	10.00	(s)
Rams, wethers, ewes, lambs or goats	Y	10.00	10.00	(s)
Rates for Damage by Cattle Trespassing – per head		2014/2015	2015/2016	
Entire horses, mares, geldings, fillies, colts, foals, bulls, oxen, steers,		25.00	25.00	(s)
Heifers, calves, asses, mules or camels (trespass in enclosed crop)		10.00	10.00	(s)
Cattle listed as above (trespass in any other area)		15.00	15.00	(s)
Pigs, goats or sheep of any description (trespass in enclosed crop)		10.00	10.00	(s)
Pigs, goats or sheep of any description (trespass in any other area)				
There are no fees payable for a suckling animal under the age of six months running with its mother.				
Rural Street Addressing		2014/2015	2015/2016	
Rural Street Numbering (per number)	Y	35.00	35.00	(s)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Commercial Seed Collection

This fee is based on Clause 5.2 of the Shire of Toodyay Thoroughfares and Trading in Thoroughfare Local Law.

Permit for commercial seed collection	Y	100.00	100.00	(s)
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Food Act 2008

	2013/2014	2014/2015	2015/2016	
Notification Fee	50.00	50.00	50.00	(c)
Transfer Fee	50.00	50.00	50.00	(c)

Annual Risk Assessment/Inspection Fee – Primary Classification

	2013/2014	2014/2015	2015/2016	
High Risk	250.00	250.00	250.00	(c)
Medium Risk	180.00	180.00	180.00	(c)
Low Risk	100.00	100.00	100.00	(c)
Very Low Risk	NIL	NIL	NIL	(c)

Additional Classification – For premises with multiple food business categories

	2013/2014	2014/2015	2015/2016	
High and Medium Risk	100.00	100.00	100.00	(c)
Low Risk	50.00	50.00	50.00	(c)
Very Low Risk	NIL	NIL	NIL	(c)

Application Fee for Construction and Establishment of food premises – includes a one off notification fee

High & Medium Risk	450.00	433.00	433.00	(c)
Low Risk	250.00	232.00	232.00	(c)
Very Low Risk	60.00	50.00	50.00	(c)

Application Fee for Amended or Refurbished food premises

Minor	152.00	152.00	152.00	(c)
Major	295.00	295.00	295.00	(c)

Freezer Breakdown – Food Condemnation

Hourly Rate	76.00	76.00	76.00	(c)
Minimum Charge	152.00	152.00	152.00	(c)

Fees for Food Act 2008 requirements will be waived for local not for profit groups

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

PLANNING & SUBDIVISION DEVELOPMENT

These fees are based on the *Planning & Development Regulations 2009*

Development Applications – As per maximum fees set in the *Planning & Development Regulations 2009* (S)

Development Applications not more than 50,000.00	147.00	(s)
Development Applications 50,000.00 but not more than 500,000.00	0.32% of the estimated development cost	(s)
Development Applications 500,000.00 but not more than 2,500,000.00	1700.00 plus 0.257% for every \$ in excess of 500,000	(s)
Development Applications 2,500,000.00 but not more than 5,000,000.00	7,161.00 plus 0.206% for every % in excess of 2.5 million	(s)
Development Applications 5,000,000.00 but not more than 21,500,000.00	12,633.00 plus 0.123% for every dollar in excess of 5 million	(s)
Development Applications more than 21,500,000.00	34,196.00	(s)
Development Applications Retrospective	- The fee of a normal Development Application	(s)
	- Plus by way of Penalty	(s)
Home Occupation or Cottage Industry	222.00	(s)
Application for Holiday Accommodation – no building involved	220.00	(c)
Application for Change of Use	295.00	(s)
Development Application – Extractive Industry	739.00	(s)

Subdivision Clearances – As per the maximum fees set in the *Planning & Development Regulations 2009* (S)

Subdivision Clearances not more than five lots (per lot)	73.00	(s)
Subdivision Clearances more than five lots but not more than 195 lots (per lot)		(s)
- 73.00 per lot for first 5 and then 35.00 per lot		
Subdivision Clearances more than 195 lots	7,393.00	(s)

Scheme Amendments

Processing of Scheme Amendment	3,300.00	(s)
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Structure Plans/Development Plans – As per Schedule 4 set in the *Planning & Development Regulations 2009* (S)

Processing of a structure plan/development plan

	2013/2014	2014/2015	2015/2016	
Advertising	360.00	360.00	360.00	(s)
Development Applications – Level E Consultation	360.00	360.00	360.00	(s)
Temporary Road Closure Applications	400.00	400.00	400.00	

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Miscellaneous		2013/2014	2014/2015	2015/2016	
Permanent Road Closure Applications		300.00	300.00	300.00	
Public Events (other than those run by Local Community Groups)		150.00	150.00	150.00	
Copy of Local Planning Scheme – Text only (per scheme)	Y	40.00	40.00	40.00	(s)
Car Parking Contribution – Cash in Lieu (per bay)		7,202.50	7,202.50	7,202.50	
Additional inspection (conditions not satisfied)	Y	60.00	60.00	60.00	(s)
Zoning Enquiry	Y	50.00	73.00	73.00	(s)
Plan Search Fee	Y	30.00	30.00	30.00	(s)
Planning/Building consultation for technical matter (per hour – Min charge 3hrs.)	Y	85.00	85.00	85.00	(c)
Planning/Building onsite inspections (prior to submission of application, per hr.)	Y	60.00	65.00	85.00	(c)
Written planning advice	Y	60.00	73.00	85.00	(c)
Temporary Accommodation Permit		123.00	123.00	150.00	(c)
Application for three to six dogs		110.00	110.00	150.00	(s)
Provision of Section 40 Certificate (Liquor Act)		75.00	75.00	75.00	(s)
Minor Amendment Fee				150.00	(s)

Engineering Supervision Fee

Where the person **has not** engaged a Consulting Engineer and Clerk of Works to design & supervise the construction & drainage.

3% of the estimated construction and drainage cost as per Council estimation

Where the person has engaged a Consulting Engineer and Clerk of Works to design & supervise the construction & drainage.

Design and supervise the construction and drainage – **1.5% of the estimated construction and drainage cost as per Council estimation**

Maintenance and Retention Bond (refer to Subdivision Guidelines)

Works within Existing Road Reserves (refer to Subdivision Guidelines)

^ If Council resolves not to initiate the scheme amendment, 80% of the fee shall be refunded, minus any deductions required for preliminary advertising charges.

This fee makes provision for processing of the amendment based on the officer charge of 60.00 per hour and advertising costs.

If not all moneys are expended throughout the scheme process, the Council may consider refunding part of the application fee.

If the development has commenced or been carried out, an additional amount of twice the maximum fee payable, will be charged by way of penalty.

Fees for development applications for the painting of buildings within the Central Toodyay Heritage Area are to be waived.

Fees for local community groups for development on reserve land under value of 50,000.00 will be waived.

All planning fees must be paid upon submission of application. Applications will not be considered or processed unless fees are paid. Fees will not be refunded.

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

BUILDING REGULATIONS

Certified Application for A Building Permit - For a Class 1 or Class 10 building or incidental structure (s)

0.19% of the estimated value of the building work, but not less than 90.00

Certified Application for A Building Permit – For a Class 2 to Class 9 building or incidental structure (s)

0.09% of the estimated value of the building work, but not less than 90.00

Uncertified Application for A Building Permit (s)

0.32% of the estimated value of the building work, but not less than 90.00

Application for a Demolition Permit	2013/2014	2014/2015	2015/2016	
For demolition work in respect of a Class 1 or Class 10 building or incidental structure	90.00	92.00	95.00	(s)
For demolition work in respect of a Class 2 to Class 9 building (for each story of the building)	90.00	92.00	95.00	(s)
Application to extend the time during which a building demolition permit has effect	90.00	92.00	95.00	(s)
Application for an occupancy permit for a completed building	90.00	92.00	95.00	(s)
Application for a temporary occupancy permit for a completed building	90.00	92.00	95.00	(s)
Application for modification of an occupancy permit for additional use of a building on a temporary basis	90.00	92.00	95.00	(s)
Application for a replacement occupancy permit for permanent change of the building's use/classification	90.00	92.00	95.00	(s)
the building's use / classification	90.00	92.00	95.00	(s)
Application for a building approval certificate for an existing building where unauthorised work has not been	90.00	92.00	95.00	(s)
Application to extend the time during which an occupancy permit or building approval certificate has effect	90.00	92.00	95.00	(s)

Application for an occupancy permit for a building in respect of which unauthorised work has been done

0.18% of the estimated value of the unauthorised work but not less than 95.00

Application for a building approval certificate for a building in respect of which unauthorised work has been done

0.38% of the estimated value of the unauthorised work but not less than 95.00

Local Government Charge

Request for service for completion of:

Certificate of Design Compliance

Certificate of Building Compliance

Certificate of Construction Compliance

85.00 per hour for assessment with a minimum charge of 300.00 (s)

**Shire of Toodyay
Schedule of Fees & Charges 2015/2016**

	2013/2014	2014/2015	2015/2016	
Swimming Pool Inspection Fee	55.00	56.00	57.45	(s)

All fees must be paid upfront on submission of an application. Applications will not be considered or processed unless fees are paid. Once an assessment has been undertaken no fees are refunded.

Local Government Building Licence Fees will be waived for local community groups for development on reserve land in the Shire of Toodyay. State Government fees are payable.

With regard to fees based on estimated value of building work or unauthorised building work, in accordance with the Regulation, this is to be determined by the Shire of Toodyay.

Crossovers - Rebates and Bonds:

Crossover Rebates: 50% of costs up to a maximum of:	2013/2014	2014/2015	2015/2016	
Gravel	500.00	500.00	500.00	(c)
Concrete/Paving/Sealed	1,400.00	1,400.00	1,400.00	(c)
Crossover Bonds:				
Gravel	1,000.00	1,000.00	1,000.00	(c)
Concrete/Paving	2,800.00	2,800.00	2,800.00	(c)

A maximum of one rebate may be claimed per property. Crossovers will only be reimbursed where they are constructed to the specifications set by Council. Crossovers will not be reimbursed when it is meant to be provided by the subdivider. No second crossover will be subsidised.

Footpath Bond:	2013/2014	2014/2015	2015/2016	
Unsealed	200.00	200.00	200.00	(c)
Asphalted	1,000.00	1,000.00	1,000.00	(c)
Concrete	1,000.00	1,000.00	1,000.00	(c)
Bitumen	1,000.00	1,000.00	1,000.00	(c)
Kerb Bond:	500.00	500.00	500.00	(c)

HEALTH ACT 1911

Licence/Registration Fee – Offensive Trades	2013/2014	2014/2015	2015/2016	
Transfer of Licence Fee	40.00	40.00	40.00	(s)
Application for consent to establish an Offensive Trade	270.00	270.00	270.00	(s)

Offensive Trade Licence per year:	2013/2014	2014/2015	2015/2016	
Slaughterhouses	278.00	298.00	278.00	(s)
Piggeries	278.00	298.00	278.00	(s)
Artificial Manure Depots	197.00	211.00	197.00	(s)
Bone Mills	159.00	171.00	159.00	(s)
Places for Storing, Drying or Preserving Bones	159.00	171.00	159.00	(s)
Fat Melting, Fat Extracting or Tallow Melting Establishment				(s)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

(a) Butcher Shop and similar	159.00	171.00	171.00	(s)
(b) Larger Establishment	278.00	298.00	298.00	(s)
Blood Drying	159.00	171.00	171.00	(s)
Gut Scrapping, preparation of sausage skins	159.00	171.00	171.00	(s)
Fellmongers	159.00	171.00	171.00	(s)
Manure Works	197.00	211.00	211.00	(s)
Fish Curing Establishment		211.00	211.00	(s)
Laundries, Dry Cleaning Establishments	136.00	147.00	147.00	(s)
Bone Merchant Premises	159.00	171.00	171.00	(s)
Flock Factories	159.00	171.00	171.00	(s)
Knackeries	278.00	298.00	298.00	(s)
Poultry Processing Establishments	278.00	298.00	298.00	(s)
Offensive Trade Licence per year continued:	2013/2014	2014/2015	2015/2016	
Poultry Farming	278.00	298.00	298.00	(s)
Rabbit Farming	278.00	298.00	298.00	(s)
Any other Offensive Trade not specified	278.00	298.00	298.00	(s)
Septic Tank Application				
Application Fee	110.00	118.00	118.00	(s)
Permit to Use	110.00	118.00	118.00	(s)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Public Buildings	2013/2014	2014/2015	2015/2016
Application to Construct/Alter/Extend Fee – High Risk	794.00	794.00	794.00
Application to Construct/Alter/Extend Fee – Low Risk	150.00	150.00	150.00
Application to Construct/Alter/Extend Fee (Community Group) – High Risk	152.00	152.00	152.00
Application to Construct/Alter/Extend Fee (Community Group) – Low Risk	76.00	76.00	76.00
Water Sampling Public Pools (Per sample set)	55.00	55.00	55.00
Water Sampling Potable Water (Per sample)	55.00	55.00	55.00
Lodging Houses – Initial Application	412.00	412.00	412.00
Lodging Houses – Annual Registration	143.00	143.00	143.00

Administration Fees

Provision of Section 39 Certificate (Liquor Act)	2013/2014	2014/2015	2015/2016
No Inspection Required	Y 76.00	76.00	76.00
Inspection Required	Y 152.00	152.00	152.00
Minimum Charge - One Hour @ Hourly Rate	Y 76.00	76.00	76.00
Other Inspection, monitoring or reporting by EHO request –			
Minimum Charge - Two Hours per Officer	Y 152.00	152.00	76.00
Hourly rate for greater than Two Hours	Y 76.00	76.00	152.00

Extractive Industries

These fees are based on the Shire of Toodyay's Extractive Industry Local Law.	2013/2014	2014/2015	2015/2016	
Application Fee (Clause 2.3(1)(j))	Y 550.00	550.00	739.00	(s)
Annual Licence Fee – Excavation less than 5ha (Clause 3.1(4)(a))	Y 385.00	385.00	385.00	
Annual Licence Fee – Excavation greater than 5ha (Clause 3.1(4)(a))	770.00	770.00	770.00	
Transfer of Licence (Clause 4.1(1)(f))	Y 550.00	550.00	550.00	
Secured Sum – Rehabilitation for sand or fine grain less than 3m deep per ha.(Clause 5.1)	4,500.00	4,500.00	4,500.00	
Secured Sum – Rehabilitation for sand or fine grain more than 3 m deep per ha.(Clause 5.1)	9,000.00	9,000.00	9,000.00	
Secured Sum – Rehabilitation for gravel, clay or stone less than 3 m deep per ha.(Clause 5.1)	6,000.00	6,000.00	6,000.00	
Secured Sum – Rehabilitation for gravel, clay or stone more than 3m deep per ha.(Clause 5.1)	12,000.00	12,000.00	12,000.00	

Road Maintenance Contributions

	2013/2014	2014/2015	2015/2016
Less than 2,000 tonnes per annum	NIL	NIL	NIL
2,000 tonnes to 10,000 tonnes per annum (per tonne)	0.25	0.20	0.20
Greater than 10,000 tonnes per annum (per tonne)	0.50	0.20	0.20

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

CARAVAN PARKS & CAMPING GROUNDS

These fees are based on the *Caravan & Camping Grounds Regulations 1997*

	2013/2014	2014/2015	2015/2016	
Application Fee – or multiplication of below site prices – whichever is greater	200.00	200.00	200.00	(s)
Long Stay Sites (per site)	6.00	6.00	6.00	(s)
Short Stay Sites and Sites in Transit (per site)	6.00	6.00	6.00	(s)
Camp Site (per site)	3.00	3.00	3.00	(s)
Overflow Site (per site)	1.50	1.50	1.50	(s)
Fee for renewal of licence after expiry	20.00	20.00	20.00	(s)
Temporary Licence – Pro-rata of Application Fee with minimum	100.00	100.00	100.00	(s)
Transfer of Licence	100.00	100.00	100.00	(s)

Private Works

With Operator – Private Hire per Hour

	2013/2014	2014/2015	2015/2016	
Graders	Y 165.00	172.00	176.00	(c)
Loader	Y 152.00	159.00	163.00	(c)
Backhoe	Y 146.00	153.00	157.00	(c)
12/13 tonne trucks	Y 146.00	153.00	157.00	(c)
12/13 tonne truck with low loader/side tippers	Y 196.00	203.00	208.00	(c)
Prime Mover with Side Tippers	Y 196.00	203.00	208.00	(c)
Skid Steer	Y 114.00	121.00	124.00	(c)
Maintenance Truck	Y 115.00	122.00	125.00	(c)
Rubber Roller	Y 150.00	157.00	161.00	(c)
Self-Propelled Vibrating Steel Roller	Y 150.00	157.00	161.00	(c)
Works Utilities	Y 102.00	109.00	112.00	(c)
Small Sundry Plant	Y 99.00	106.00	109.00	(c)
Compressor Only/Broom	Y 105.00	112.00	115.00	(c)
Compressor and Attachments	Y 125.00	132.00	135.00	(c)

Note: Minimum charge of one hour applies to all private works

Gravel

Ex Depot per m ³	Y 25.00	25.00	25.00	(c)
Ex Pit per m ³ plus loading	Y 10.00	10.00	10.00	(c)

If delivery is requested it is at normal private works rates.

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

CEMETERIES**2014/2015****2015/2016**

These fees are based on the Shire of Toodyay Cemeteries Local Law.

Toodyay & Jimperding Cemeteries - In All Grounds**Grant of Right of Burial**

Grant of Right of Burial (25 years)	Y	110.00	130.00	(c)
Grant of Right of Burial Reissue(25 years)	Y		130.00	(c)
Transfer of Grant of Right of Burial	Y		60.00	(c)
Copy of Grant of Right of Burial	Y		15.00	(c)

Burial Fees

Grave (new) 2.8m x 1.5mx 1.8m	Y	800.00	950.00	(c)
Grave (new) for oversized casket	Y	800.00	1,150.00	(c)
Grave (new) for any child under 3 years	Y	360.00	550.00	(c)
Extra depth - for each additional 300mm	Y	60.00	80.00	(c)
Extra width - Oversize Casket each additional 300mm	Y		80.00	(c)

Extra Charges

In the event of labour being required where overtime/penalty rates apply, such additional rates shall be added to fees as prescribed in the schedule.

Interment without due notice under Clause 3.5		110.00	110.00	(c)
Fee for Exhumation (additional charge)		110.00	110.00	(c)
Re-opening Grave for Exhumation	Y	600.00	600.00	(c)
Re-opening Grave for Exhumation of Child under 10 years	Y	480.00	480.00	(c)
Re-opening Grave for Additional Interment		600.00	700.00	(c)
Re-interment in New Grave After Exhumation	Y	480.00	850.00	(c)
Re-interment in New Grave After Exhumation for Child under 10 years	Y	480.00	850.00	(c)
Placement of Ashes in a Grave	Y		150.00	(c)

Miscellaneous Charges

Grave number plate	Y	36.00	36.00	(c)
Copy of Local Law	Y	6.00	6.00	(c)
Funeral Directors Annual Licence Fee	Y	110.00	150.00	(c)
Monumental Mason's Annual Licence Fee – Clause 7.16	Y	55.00	60.00	(c)
Monumental Application Fee	Y	30.00	40.00	(c)

Shire of Toodyay
Schedule of Fees & Charges 2015/2016

Niche Wall

Grant of Right of Burial (25 years) Lower Four Rows – Double	Y	200.00	250.00	(c)
Grant of Right of Burial (25 years) Lower Four Rows – Single	Y	150.00	175.00	(c)
Grant of Right of Burial (25 years) Upper Four Rows – Double	Y	220.00	250.00	(c)
Grant of Right of Burial (25 years) Upper Four Rows – Single	Y	170.00	175.00	(c)
Interment of Ashes	Y	60.00	60.00	(c)
Second Interment in a Double Niche	Y		250.00	(c)
Plaque fitting	Y		75.00	(c)

Memorial Garden

Grant of Right of Burial (25 years) Memorial Garden	Y	170.00	175.00	(c)
Placement of Ashes	Y	60.00	60.00	(c)
Placement of Plinth	Y		75.00	(c)

